

NEWS: EUROPE

Kravchuk wants western guarantees on missiles

By Chrystia Freeland in Kiev and John Lloyd in Moscow

UKRAINIAN President Leonid Kravchuk, facing what he sees as an increasingly hostile Russia, said yesterday he was seeking security guarantees from the west in exchange for dismantling Ukraine's strategic missiles.

Mr Kravchuk, who visits the US next week, said Ukraine would link guarantees to 46 inter-continental ballistic missiles in Ukraine not covered by

last summer's Start treaty between the US and the former Soviet Union.

"This question has become particularly acute because some of our neighbours are making territorial claims on us, especially our big neighbour, Russia," Mr Kravchuk said.

Meanwhile, the president of Kazakhstan, Mr Nursultan Nazarbayev, said his country must be regarded as a nuclear state, if only "temporarily."

His statement advances the much-feared possibility that all four nuclear republics – Belarus, Russia, Ukraine and Kazakhstan – would continue to hold them indefinitely.

Mr Nazarbayev said he wanted a "strategic alliance" with guarantees from the US against nuclear attack from Russia, China or the US itself.

In return, Kazakhstan would show "flexibility" on signing the non-proliferation treaty.

Mr Kravchuk said Ukraine's pledge last autumn to become nuclear-free "set a good exam-

ple for the world" but "we are also weakening ourselves". He said Ukraine would also require financial compensation to defray the cost of dismantling warheads.

Since Mr Kravchuk's announcement last month of a temporary freeze on the shipment of Ukraine's 1,000 tactical weapons to Russia, their fate has been clouded by contradictory statements from Ukraine and Russia.

Mr Kravchuk yesterday held out the hope that the troubled

Start Treaty, which covers 130 intercontinental missiles in Ukraine, would soon be ratified. He said the four nuclear republics would soon sign a protocol with the US clearing the way for ratification by all four.

Mr Nazarbayev said he wanted his republic to sign the Start treaty as a separate state.

So far Russia has insisted that it alone would ratify the treaty, as successor state to the Soviet Union.

In a bitter comment on deter-

inating relations between the republics, Mr Kravchuk said the US had adopted a more favourable attitude to Ukraine, and that it was easier for him to reach an agreement US Secretary of State James Baker than with the leaders of the republics.

The tension between Ukraine and the Commonwealth of Independent States dominated by Russia was emphasised yesterday when Colonel General Konstantin Morozov, the Ukrainian minister of defence,

sent a telegram to Marshal Yevgeni Shaposhnikov, the Commonwealth commander-in-chief, asking that all CIS officers serving on Ukrainian territory who have not taken an oath of allegiance to Ukraine be suspended and transferred to their native republics. Gen

Morozov also asked that Ukrainian officers serving outside the republic, thought to account for as much as 40 per cent of the officer corps, be returned immediately to Ukraine.

UN 'ready to play role in Bosnia'

By Laura Silber in Belgrade and Patrick Blum in Lisbon

THE UNITED NATIONS yesterday cautiously agreed to extend its involvement in the Balkans to Bosnia-Herzegovina, reflecting the growing threat to local and European security posed by the former Yugoslav republic.

"The United Nations is ready to play a role in Bosnia on condition that it has the resources," said Mr Boutros Boutros-Ghali, the secretary general, after talks in Paris with President François Mitterrand.

His words appeared to mean that deployment of a second large force like that in Croatia was unlikely unless other countries agreed on funding in advance.

Support for a UN peacekeeping force in Bosnia was expressed by all parties to the conflict in the independent republic.

Bosnia's foreign minister yesterday strongly urged the despatch of peacekeeping troops to Bosnia as fighting erupted in several towns.

Mr Haris Silajdzic, who is temporarily heading the Muslim delegation to the EC-sponsored peace talks in Lisbon, said financial considerations should not be allowed to delay the sending of UN troops.

Support for the idea also came from Mr Radovan Karadzic, the leader of Bosnia's Serb community, and from Mr Mate Boban, deputy leader of the Croat minority.

Bosnian peace talks scheduled to get under way in Lisbon yesterday were delayed by the late arrival of the republic's president, Mr Alija Izetbegovic.

The first plenary session is now due to take place today.

Preliminary contacts to end the war began in Lisbon on Monday between Mr Jose Cunico, the EC special representative, and Moslem, Croatian, and Serbian delegations.

No details have been given about the agenda for the talks which are expected to last several days.

The EC is hoping to persuade the three factions to agree to the establishment of a federal state divided on ethnic lines and in which each community would control its own affairs.

The talks are not expected to focus on technical details related to the EC-backed ceasefire, agreed last week, but more on drawing the map of the new boundaries within the single state.

Sarajevo, the Bosnian capital, came under heavy shelling from Serb irregulars overnight despite the European Community-brokered ceasefire agreement reached on April 23.

Former Soviet borders prove easy target for international gun-runners

FT reporters investigate a story of arms and the Isle of Man

A SMALL company registered in the Isle of Man is at the centre of a series of attempts by arms merchants to use the Baltic republics as conduits for illegal shipments of weapons from the former Soviet Union.

Two consignments containing 40,000 Russian-made small arms with a potential market value of \$4m were stopped recently in Estonia and Finland. Both of them described by arms industry experts as "large orders almost certainly bound for re-export", were addressed to Kennford Enterprises, an Isle of Man-registered non-resident company.

The seizures have fuelled concerns that the break-up of the Soviet Union, with the lack of border controls being exploited both by hard-pressed arms producers and by soldiers selling their weapons, could lead to a flood of illegal arms finding their way to terrorist groups around the world, including the IRA. Customs officials said the guns seized in the Estonian capital, Tallinn, were "probably not the first and not the last".

Estonia appealed to a meeting of Nato defence ministers in Brussels last month for equipment and assistance to control its borders.

Containers loaded with 14,982 Makarov automatic pistols were discovered on February 11 by Estonian customs in the port area of Tallinn. Ship-

Illegal arms on the move



ment papers described the contents as 7,200 "sports and training pistols", bound for Kennford Enterprises in Finland. Estonia's state prosecutor is investigating the case.

The guns came from a factory at Izhhevsk, about 500 miles east of Moscow, which makes hunting guns and military pistols. The city is the centre of Russia's small-arms industry and a separate factory there makes the renowned Kalashnikov AK-47 rifle.

Within days a second shipment of 25,000 similar pistols were seized by Finnish customs officers in Helsinki. The automatic pistols are standard issue for the armies of the former Warsaw Pact.

Kennford Enterprises was incorporated in the Isle of Man in April, 1991. Its two shareholders and directors are listed as Artur Pukhov, of Tallinn, and his wife Lubov Pukhov, of Helsinki. The Financial Times has established, however, that these are merely forwarding

addresses – the inhabitants of the Helsinki address expressed surprise that it was being used for this purpose by Kennford. The Pukhovs, both Russians, operate from Yaroslavl, north-east of Moscow.

The company was set up by International Company Services, a Manx company formation business. Mr Philip Robinson of International Company Services said the request to form Kennford had come from a third party, whom he declined to identify, and not from the Pukhovs.

Speaking from Yaroslavl, Mr Pukhov told the FT the order he had handled was for sports guns but that the identity of the buyer was a "commercial secret". He said that the fact that the sports guns had been replaced by Makarovs was "not my responsibility."

"I have never seen the merchandise and never checked it," Mr Pukhov said through an interpreter.

He said Kennford Enter-

prises mainly sold oil and rare metals, including scandium which is bought by the pharmaceutical industry.

Draft proposals for regulating the large number of non-resident companies in the Isle of Man are expected to go before the island's parliament next month.

A separate seizure of arms and anti-tank weapons apparently destined for Armenian troops in Nagorno-Karabakh, the disputed Armenian enclave in Azerbaijan, highlighted the problem of Soviet troops based in the Baltic republics selling their weapons.

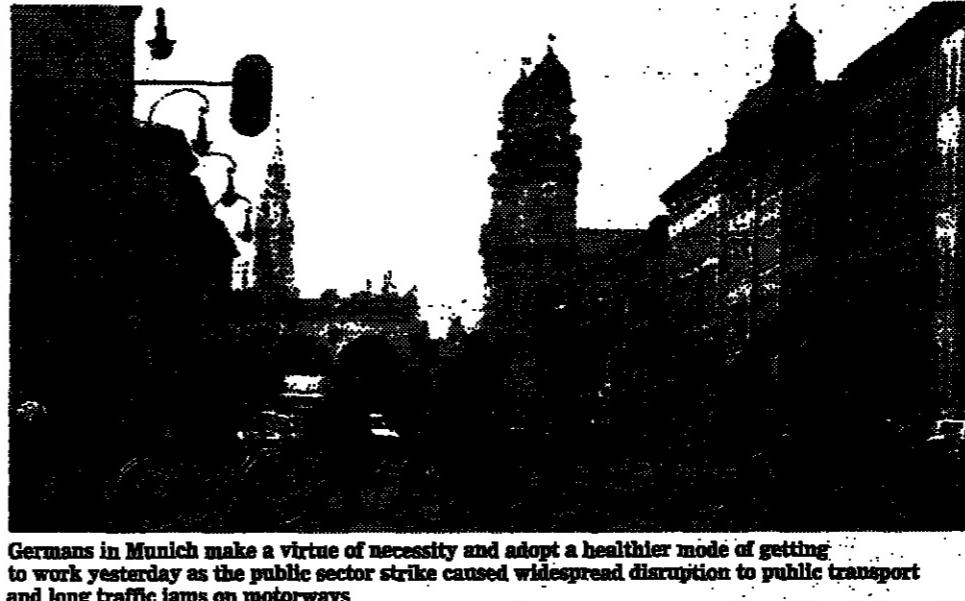
Under UK law, British companies can obtain Department of Trade licences to import and export small arms of the kind seized in Estonia and Finland.

The countries with which trade in these weapons is banned are South Africa, Iraq, Libya, Argentina, Somalia, Yugoslavia, and

Angola. Britain's Department of Trade said the exports of arms from the former Soviet republics was a "matter for those countries not us".

The UK Defence Ministry confirmed that it had been approached by the Estonians on the small arms issue and said that it was anxious to ensure that future trade in them was properly controlled.

By David White, Jimmy Burns and Neil Buckley in London, Sera Webb in Stockholm and Sue Stuart in Douglas, Isle of Man.



Germans in Munich make a virtue of necessity and adopt a healthier mode of getting to work yesterday as the public sector strike caused widespread disruption to public transport and long traffic jams on motorways

Maastricht pact loses appeal in Germany

By David Marsh in Paris

GERMAN companies are least enthusiastic in the larger EC countries about the Maastricht treaty for European union, according to an international business opinion survey published yesterday.

The survey also indicates that a surprisingly large proportion – 18 per cent – of German business leaders believe their country will fail to meet the economic conditions for monetary union.

The report, based on 1,483 interviews with company directors in seven EC countries, was carried out by Harris Research for the United Parcel Service distribution company.

The findings back up the impression that German public opinion has cooled markedly on the aim of European union as a result of the country's post-unification difficulties.

Widespread support has also been revealed for setting up a European central bank to run monetary union. More than half of respondents in Belgium, the Netherlands, Italy, France, Britain and Spain said they supported this. Only 35 per cent of Germans thought monetary union a good idea.

French, Italian and Belgian business leaders were the most enthusiastic about the treaty. In Britain, 43 per cent were in favour. In Germany, however, 19 per cent thought it "poor" or "very poor".

The survey provides reassuring confirmation of widely perceived national characteristics. The British and Germans are most in favour of free competition, with the French the least supportive. German companies are most pessimistic about future business prospects, with the French the most optimistic.

The survey reveals widespread self-doubt in individual countries about their chances of fulfilling the Maastricht criteria set for monetary union.

A total of 77 per cent of Italians think their country will not fulfil the eligibility test, as do 55 per cent of Belgians and 28 per cent of British, but only 2 per cent of the French.

Kinkel tailor-made for foreign ministry

By Quentin Peel in Bonn

MR KLAUS KINKEL, German Justice Minister and now nominated in a Bonn palace coup as foreign minister, has had a technocratic career in government almost tailor-made for the job. What he lacks is political experience.

If he orchestrated the coup last night against Mrs Iringard Schwaezter, the first choice for foreign minister, not only of their own Free Democratic Party (FDP) leadership, but also of Chancellor Helmut Kohl and Mr Hans-Dietrich Genscher, then he is learning fast.

He was selected last night by the parliamentary group of the FDP by 63 votes to 25, instead of Mrs Schwaezter, thanks to a back-bench revolt against the last election in 1990, when he was immediately promoted justice minister.

The irony is that Mr Kinkel has been if anything more of a protégé of Mr Genscher for more than 20 years than Mrs Schwaezter. A soft-spoken Swabian from Metzingen in the south-west state of Baden-Württemberg, he was first spotted by the former FDP leader as a young lawyer in the Interior Ministry in 1970.

He was rapidly promoted by Mr Genscher, then interior minister, to be his personal assistant, and then the head of his personal office. When Mr Genscher transferred to the Foreign Office in 1974, he took Mr Kinkel with him to continue running his office. Then he promoted him to run the ministry's prestigious planning staff.

In 1979 he became head of the BND, the troubled German intelligence service, again with the recommendation and blessing of Mr Genscher. There he is credited with quietly and competently restoring the morale in a service undermined by spy scandals.

In 1982 he came back into mainstream government as state secretary in the Justice Ministry, and only became a fully-fledged politician after the last election in 1989, when he was immediately promoted justice minister.

Yet he had already made his name not merely as a cool crisis manager in the ministry. He also defused the hunger strike by Red Army Faction terrorists in 1989, negotiating a deal with them in prison.

It is only in the past year that he has emerged as a potential leader in the FDP, a party desperately casting round to find a successor to the old generation of Mr Genscher and Mr Otto Lambsdorff.

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Brussels split on car industry training plan

By David Gardner and Andrew Hill in Brussels

A PROPOSAL that the European Community pay car companies to retrain workers is causing ructions inside the Commission, which today is set to approve a policy paper on Europe's motor industry.

Commissioners running social and regional programmes are concerned that funds targeted on long-term unemployment and vocational training for the young could be drained away to private companies, if the paper's suggestions are enacted.

Mr Vassos Papandreou, the social affairs commissioner, was yesterday pressing for changes to the Commission paper, which has been prepared by Mr Martin Bangemann, the industry commissioner. But her advisers conceded that it would be impossible to block approval of the document, earlier drafts of which also upset Sir Leon Brittan, the competition commissioner.

Mr Bangemann's suggestions on training policy in the car industry anticipate the Maastricht treaty, which has yet to be ratified, and the policies to improve the competitiveness of European industry in the Commission's new five-year financial programme, on which member states are sharply divided.

Furthermore, some Commission officials are concerned that whatever is decided for the car industry will become a model for EC industrial policy as a whole - and that French car companies such as Renault and Peugeot will be the prime beneficiaries.

Early drafts of the position paper on cars call for a major effort in vocational training and retraining in anticipation of industrial and technological change, to help the European car industry develop "lean production" methods. These efforts would embrace "staff in companies or sectors actually undergoing change who will need to be qualified or reskilled."

Dispute disrupts Irish mail service

By Tim Coone in Dublin

INTERNATIONAL mail services to and from Ireland face prolonged disruption because of a dispute over casual labour at An Post, Ireland's postal services company.

The state-run company yesterday suspended more than 300 staff after they refused to work with 180 part-time and casual employees brought into Dublin's central sorting office.

An Post yesterday warned the public not to post letters in Dublin until further notice.

The dispute began over the implementation of measures designed to reduce An Post's projected £63.6m (23.27m) loss this year.

These include employing casual labour to reduce overtime bills, the ending of a 1987 productivity agreement and the transfer of staff to new offices.

The measures have been recommended by an independent tribunal.

Mr David Begg, the general secretary of the Communications Workers Union, said: "We are very worried about An Post's intentions."

"We would be very happy to have full-time permanent staff recruited but since we cannot get the facts about the proposed casual and part-time recruits we have to be concerned that the intention is to casualise the Post Office as an employment," he said.

The union is balloting its members on the tribunal's recommendations.

ONLY THE WEIGHT OF IDEAS
THE INTIMATE PC

TEASER

Politician Walesa trapped by harsh economics

Anthony Robinson assesses the manoeuvres of a Polish president frustrated by post-communist politics

FOR YEARS the communist governments of eastern Europe suffered from a lack of legitimacy which distanced them from their populations. But the collapse of one-party states over half of Europe and Eurasia has left a huge gap which has been only partly filled by new political parties. From Poland to Kazakhstan the sudden re-emergence of political freedom under conditions of economic confusion has been accompanied by the emergence of more or less charismatic leaders offering various forms of guidance.

This is the wider backdrop to the power struggle now taking place in Poland between President Lech Walesa and the government led by Mr Jan Olszewski. The prime minister heads a coalition government cobbled together from seven of the 10 political parties which gained more than a dozen seats in the inconclusive general elections last October.

The fact that no single party gained more than 12 per cent of the vote and that 58 per cent of the electorate did not even bother to turn out for the first free elections since the Second World War has reinforced Mr Walesa's ability to claim that he is more representative of the hopes and fears of ordinary Poles than the parliament and the government sustained by it.

He after all was elected president with a 75 per cent majority in 1990, although only after he failed to win an overall majority in the first round against then prime minister, Mr Tadeusz Mazowiecki, and an obscure Canadian-Polish businessman Stan Tyminski.

The failure of Mr Walesa to win the plebiscite he hoped for, and the indifference with which the electorate faced the parliamentary elections last October indicate that few Poles believe either in charismatic leaders or moderate politicians.

But this is not the conclusion reached by Mr Walesa. With increasing persistence he is insisting that Poland needs the dynamic leadership he did so much to overthrow. But even though constitutionally he is commander in chief he does not enjoy the sort of military support enjoyed by Marshal Piłsudski. But neither does he enjoy the backing of a strong political party as President François Mitterrand in France.

Closer examination however raises doubts as to the appropriateness of either model. Marshal Piłsudski, who agi-

tated for Polish independence before the First World War and became a hero when he repulsed the Red Army in the "miracle on the Vistula" in August 1920, enjoyed the backing of the Polish army.

Having decided that Poland under a series of ineffectual coalition governments was going to the dogs he staged a military coup in May 1926 in which more than 300 soldiers were killed and more than a thousand wounded as the putschists clashed with forces loyal to the government.

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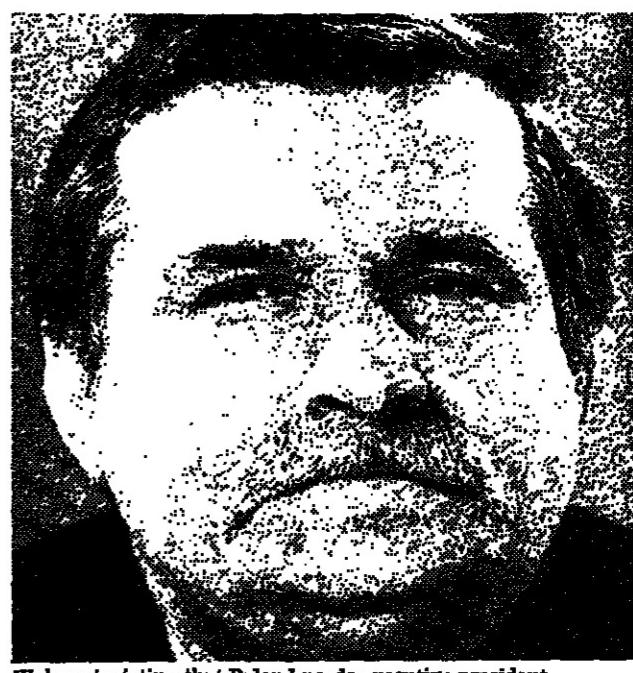
As a man with acute political antennae and considerable political intuition he probably correctly surmises that many Poles are politically frustrated and angry that democracy has not brought greater prosperity

for all. When speaking to thousands of Solidarity supporters from the nearly bankrupt state enterprises who gathered outside the presidential palace last week Mr Walesa hinted that he might try to re-create a mass movement to give him the support he needed to push ahead faster with the sort of reforms which he knows Poland needs.

But Mr Walesa has little understanding of economics and many question whether he has the knowledge or the patience to be an effective executive president. The message from a recent World Bank report is that for Poland, as elsewhere in the region, there are no short cuts, just the need for years of hard slogging to build up the institutions and skills of a market economy and the self-confident middle class needed to sustain a stable democracy.

The irony is that Mr Walesa knows that Poland has no real alternative but to swallow the IMF and World Bank medicine. If he gained greater powers he would have to use them to demand the sacrifices required.

This is precisely what happened to Mr Olszewski, who became prime minister by criticising the economic policies of the first two post-communist governments but now runs a government whose key mem-



Walesa: insisting that Poland needs executive president

ber, Mr Andrzej Olechowski, from the finance ministry dedicated to keeping the budget deficit within limits approved by the IMF.

If Mr Walesa did succeed in bringing down the government the most that he would probably achieve would be the pro-

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NEWS: INTERNATIONAL

West urged to be less secretive

Earth summit to hear demand for environment fund

By Victor Mallet
in Kuala Lumpur

DEVELOPING countries preparing for the Earth Summit in June in Brazil yesterday demanded the establishment of a specific fund for the summit's environmental programmes, and expressed "serious concern" at a lack of progress in negotiations with the west over financing.

The Kuala Lumpur Declaration on Environment and Development, approved by ministers and officials from 55 governments meeting in the Malaysian capital, conflicts with the western view that new money for the environment should be channelled through the Global Environment Facility (GEF) managed by the World Bank and the UN.

Yesterday's declaration called for "a specific and separate fund" to be established to implement Agenda 21, the 1,000-page series of tasks due to be agreed in Brazil to clean up the world for the next century.

A predictable flow of money for the new fund should be ensured by assessed (obligatory) contributions from developed countries, the statement said, adding that the organisation should be transparent and democratic and should provide financing "without any conditionality".

The developing nations have kept their negotiating options open by not specifically ruling out the use of the GEF, although they regard it as unacceptable in its present form.

Several western governments which sent observers to this week's meeting accepted the need to reform the GEF by making it less secretive,

extending its mandate to include regional as well as global problems, and changing the voting structure to give more weight to the Third World. Both sides agree on the need for an unspecified amount of "new and additional money" from the industrialised countries.

Yesterday's declaration also called for a successful conclusion of the Uruguay round of world trade talks and said developed countries should not impose arbitrary trade restrictions on natural resources (such as timber) on environmental grounds.

It said the issue of intellectual property rights should not be used to hinder the transfer of environmentally sound technology on concessional terms to developing countries.

The industrialised world should itself increase its forest cover and take steps to change its patterns of production and consumption to help the environment, the declaration said.

US officials have resisted the idea of radical changes to lifestyles in rich countries, while Japan has recently sought to take the lead in addressing environmental issues and in promoting its own environmentally friendly technologies.

Developed countries should fundamentally change their urban structure, transportation system and lifestyle from the current industrial culture aiming only at economic growth for its own sake based on mass production, mass consumption and mass disposal to one more environmentally sound.

Mr Shozaburo Nakamura, the Japanese minister responsible for global environmental problems, told the Kuala Lumpur conference. But the Hezbe forces gave warning

Mujahideen government takes power in Kabul

By David Housego in Kabul

A NEW Afghan government drawn from the leading Islamic guerrilla groups yesterday took power in Kabul as heavy fighting continued in parts of the city.

Professor Sibghatullah Mojaddedi, president of the 51-man interim council representing the main guerrilla groups, arrived in Kabul by road in the morning after a 27-hour journey from Peshawar in Pakistan. Accompanying him was a convoy of vehicles carrying heavily armed mujahideen.

One of his first acts was to declare a general amnesty and to call on Gulbuddin Hekmatyar, leader of the Hezbe-i-Islami and his followers to lay down their arms. But Mr Mojaddedi, who had earlier condemned Mr Hekmatyar as an "aggressor," also warned that they would be punished if they continue to ferment war.

"If they continue with their activities then this government will punish them according to the Sharia and Islamic law," he said.

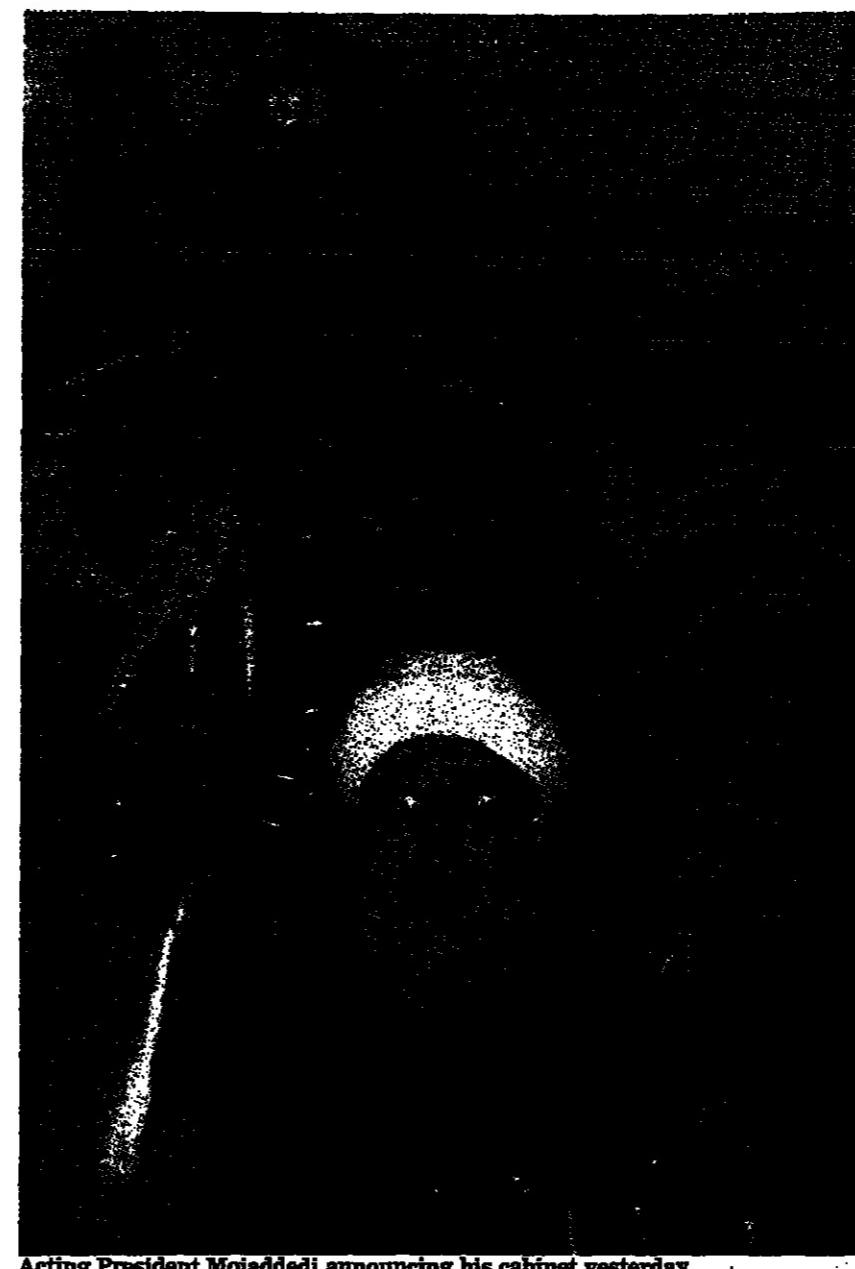
Excluded from the amnesty was former president Najibullah who is still in the UN headquarters here. Mr Mojaddedi declined to be specific about his future but said, "It is up to the people to decide."

Mr Mojaddedi formally took over power at a ceremony attended by what remains of the diplomatic corps here in the Foreign Ministry. He was flanked or faced by many senior members of the former regime including the prime minister, the chief justice, and the speakers of the two legislative assemblies who pledged him their co-operation and support. Mujahideen guerrillas standing behind interrupted their speeches with cries of *Allah-u-Akbar* (God is Great).

Immediately after the ceremony intensive fighting broke out in the centre of the city as Hezbe guerrillas demonstrated their opposition to a new administration.

Mr Mojaddedi in a brief emotional speech appealed for national unity after 13 years of civil war. "Now is the time to join hands and to work for the reconstruction of the country." In a reference to the fighting that has accompanied the mujahideen victory he said that Afghans should not be divided on ethnic lines.

Earlier, jubilant mujahideen fired automatic weapons into the air as the new president and his convoy arrived in Kabul. But the Hezbe forces gave warning



Acting President Mojaddedi announcing his cabinet yesterday

that they would be resisted by firing 20 shells on to the airport.

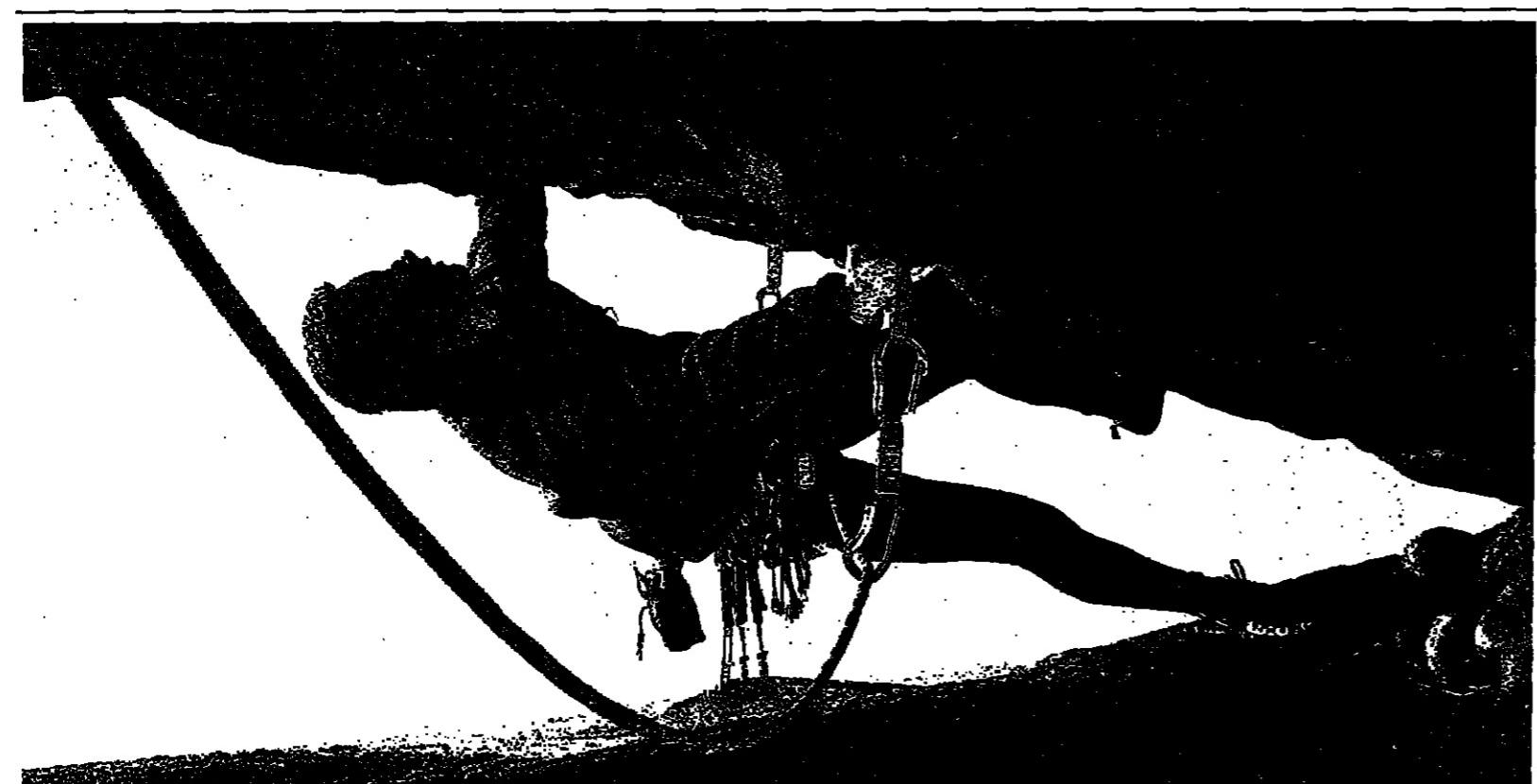
Hezbe forces remained entrenched to the south of the city and still held parts of the ridges overlooking Kabul.

Gen Nabi Aziz, the former head of the Kabul garrison, who greeted the new president, admitted that there was "still fighting in some parts of the city." But he claimed that forces loyal to Mr Ahmed Shah Masood, the new minister of defence and head of the Jamiat-i-Islami, were now in control of Kabul.

Farhan Bokhari adds from Peshawar. In

Peshawar's Chowk Yadgar market, foreign exchange trading undertaken by some 250 dealers is fast gaining business from events in Afghanistan.

Local dealers say the afghan, the country's currency, has been trading at around 7.25 Pakistani rupees for 100 afghans, more than four times the rate of PKR1.75 per 100 afghans during the week before the fall of Mr Najibullah. Intra-mujahideen fighting in Kabul had at one stage pulled it down to PKR5.50 per 100, however. "With peace in Afghanistan, we are getting more customers," says Mr Haji Sherzad Khan, one of the traders.



In a tough climate, only the fittest reach new heights.

At Northern Rock's Annual General Meeting on 28th April 1992, an outstanding year was reported.

Mortgage lending, investments and profits all climbed to record levels, despite very difficult market conditions.

High points of the year, outlined by Chairman, The Viscount Ridley, included:

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Net profits up 33% to a record £36.6 million.

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Kurds prepare for election without a state

IT IS forbidden, according to a notice outside the village of Barzan, to kill wild animals, cut down trees or use dynamite to go fishing. If this is the evidence of how life for Iraq's Kurds is returning to normal, then the oil phosphor bomb casting close by is a reminder of just how fragile that rehabilitation remains.

A year ago forces of the anti-Iraq coalition entered north Iraq to create a "safe haven" for the Kurds. Now Massoud Barzani, aged 45, the shy rebel leader, is taking the process one step further as the region under rebel control since the allies withdrew in July prepares for elections for a local assembly on May 17.

The Kurds, thanks in large part to the continued allied security "umbrella", control more territory than at any time since their struggle for political autonomy began in the 1960s. For all that, they have still to resolve their political future.

The poll may well prove a less than perfect exercise in democracy. Many Kurds are still more influenced by the colour of a candidate's waistband than anything said on the stump. None the less the process marks a symbolic transition for Mr Barzani from guerrilla leader to modern-day politician and provides a mandate to rebuild the society.

In Dohuk and other towns, the old Iraqi municipal rubbish trucks can be seen sweeping the streets - with the hot summer months approaching this was seen as a health priority rather than evidence of a new found civic pride.

A six-month Iraqi blockade has all but paralysed public services. Fuel is in short supply. Aid workers believe the blockade was deliberately timed to coincide with the planting season. As a result there could be a serious grain shortfall.

On top of this the eight-party Kurdish Front is hemming by political division. The Front has failed to stop some of its own politicians from stripping now-dissolved government projects of hydraulic and other equipment and trucking it to the Iranian border. Any new administration will have to tackle these problems.

For three decades the Kurds

have suffered unimaginable horrors - from the gas attacks at Halabja, to the systematic destruction of up 4,000 villages by Iraqi President Saddam Hussein's forces and the deaths of untold thousands in the government's relocation scheme in 1988, the story of which is only now being placed together.

Turkey, or at least the Turkish military, also remains suspicious of Kurdish intentions.

Bombing raids over north Iraq, ostensibly aimed at Turkey's own Kurdish rebels, have inflicted civilian casualties according to aid workers. At Barzan the home casing was provided as the evidence.

Last Saturday, Barzani and the other Front party leaders each submitted 100 names to stand for a local administration of this disputed corner of Iraq. The main election contest will be between Mr Barzani's

Kurdish Democratic Party and the Patriotic Union of Mamo or Uncle Jalal Talabani. A third force will be provided by the so-called Tribal society - former Kurdish militia of Saddam Hussein - the *jash* or donkeys as they were known.

As son of Mustafa Barzani the revered tribal Kurdish nationalist who founded the movement and whose image today adorns almost every street corner in North Iraq, Mr Barzani commands huge support.

Mr Barzani is himself no less a proven guerrilla leader. Burnt-out tanks on the Selahaddin road bear testimony to

John Murray Brown reports on a process that some view as a luxury but which takes the 'safe haven' in northern Iraq a step closer to a society

his bravery when last April he held the Iraqi advance at bay with just 55 of his personal bodyguard. But his style is quiet, his authority underlined by a pragmatism which other Kurdish politicians lack. Victory for him would represent a mandate to return to Baghdad to revive the stalled negotiations on autonomy in a bid to end the current stalemate.

The election may seem something of a luxury. The technology deployed also seems somewhat misplaced, with guerrilla leaders already familiar with satellite dishes and fax machines in their mountain hideouts, now smiling from their own television channels, from transmitters seized during the uprising.

Television is of course vital to the success of the campaign, not so much in Kurdistan but in Europe and the US where policy towards the Kurds owes much to western media coverage.

It is one of the striking features of north Iraq that so many of the political posters are in English, in anticipation perhaps of the influx of foreign journalists. Indeed many seem to echo the legal phrase of UN resolution 688, which for the first time mentioned the Kurds by name and which to many Kurds represents a moral commitment on the part of western governments.

The United Nations has given its implicit backing to the elections as have the Kurds' friends in the West - the main reason for Mr Barzani's swing through European capitals last month. Recently, in the latest bizarre twist of its year-long run-in with the regime in Baghdad, the UN sanctions committee gave permission for the shipment of 2.5m voting slips, 10,000 stamp pads and 150 litres of indelible ink, describing it as "an essential civilian need". It is a phrase with which few Kurds would argue.

Bank imposes new curbs on Hyundai companies

By John Burton in Seoul

NEW "CREDIT" restrictions were imposed yesterday on 10 companies in South Korea's Hyundai industrial group by its main bank, Korea Exchange Bank (KEB).

KEB will not approve property purchases or industrial investments by the companies until they recover money lent to Mr Chung Ju-yung, the Hyundai founder, and his family in February.

The finance ministry last month warned that it would impose the financial sanctions if the companies did not submit a timetable by mid-April for recovering the Won2245bn (£160m) borrowed by the Chung family.

No repayment schedules were filed, although the

Chungs repaid Won51bn of the amount in shares last month. The KEB said the loans should be repaid in cash instead of shares.

The companies affected by the new credit restrictions include Hyundai Engineering and Construction.

Although the decision is considered linked to the government's political feud with Mr Chung, the finance ministry said it is also examining whether the family owners of South Korea's 30 biggest conglomerates have also borrowed funds from their companies for personal purposes, a practice that was banned in February.

Mr Chung is believed to have used the borrowed funds to help finance his new anti-government political party, the Unification National Party.

ANC document sets moderate tone

By Paul Waldmeir in Johannesburg

THE African National Congress yesterday released a draft economic policy document marked by a moderate tone and a promise to eschew rigid ideologies in favour of pragmatism.

The document, due to be debated at the organisation's first policy conference on May 28-31, again raises the vexed

issue of nationalisation, but promises flexibility.

For the first time, the paper mentions the possibility of reducing the role of the public sector through privatisation, previously a bogey of the left. It promises that the post-apartheid tax structure will "reflect the need to create incentives for investment and expansion" though it supports a new land tax and suggests expropriation of land, with compensation, to an interim executive until a new constitution is agreed.

NEWS: INTERNATIONAL

'Perfect' deal sours for NSW premier

By Kevin Brown

IT LOOKED like the perfect political deal. A troublesome Independent MP resigns his seat to take a well-paid job in the public service, and the government calls a by-election. It is almost certain to win.

For Mr Nick Greiner, the conservative premier of New South Wales, it looked too good to miss, especially since the extra seat would shore up his minority government's crumbling majority. Not so, was particularly unusual deal. For the people of Australia's richest and most populous state, though, it seems to have been the straw that broke the camel's back. And as parliament debated a censure motion last night, it looked as though Mr Greiner could pay a high price.

No one suggests Mr Metherell is not qualified for the job.

Japan's industrial production drops

By Steven Butler in Tokyo

INDUSTRIAL production in Japan fell by 5.3 per cent in March compared with a year ago as the recession in Japan's manufacturing sector continued to tighten its grip, the Ministry of International Trade and Industry said yesterday.

On a seasonally adjusted basis, industrial output fell 2.8 per cent in March compared with February. This was the fourth consecutive month of declining output and deepest decline since last June.

The size of the decline will make it extremely unlikely that the government will have been able to reach its target for economic growth of 3.7 per cent in the 1991 fiscal year, and increases the likelihood that the Japanese economy is technically in recession.

Inventories fell by a season-

ally-adjusted 1.1 per cent compared with February in a further sign that companies are taking action to reduce its large overhang of unsold goods. However, the process has some way to go as inventory levels remained 7 per cent higher than a year ago.

Indeed, the decline in inventories appeared almost entirely attributable to reduced production as industrial shipments fell by 2.7 per cent month-month, while the ratio of inventories to sales rose by 1.2 per cent.

Meanwhile, the Economic Planning Agency reported that the index of leading indicators stood at 30 in February. This is the 18th consecutive month in which the indicators fell below 50, which indicates a slowing economy. One bright spot in the indicators was a revival of housing investment.

UK attacked over HK constitutionBy Simon Holberton
in Hong Kong

BRITAIN was yesterday criticised for failing to allow the people of Hong Kong to exercise self-determination and was urged to introduce full democracy into the colony before it reverts to Chinese sovereignty in 1997.

A report by the Geneva-based International Commission of Jurists (ICJ) expresses serious doubts about protection offered to Hong Kong's judiciary, its legislature and people by the Basic Law, the colony's post-1997 constitution, promulgated by the Chinese government in April 1990.

The report strongly criticises Britain for not offering Hong Kong's people the right of self-determination in the form

of a referendum over the terms of the Joint Declaration. In the absence of this report says Britain should offer 3.2m holders of locally-issued British passports the right of UK abode.

Robert Rice, Legal Correspondent, adds: Sir William Goodhart, the British QC, who with jurists from Australia, Malaysia and Germany visited Hong Kong for the ICJ, said: "The agreement was signed before the brutal suppression of the pro-democracy movement in 1989. The big question is will the Chinese government allow the people of Hong Kong to exercise the rights and freedoms which it has denied so far to its own citizens?"

Countdown to 1997. ICJ, PO Box 145, CH-124 Chene-Bougeries, Geneva, Switzerland

Mr Greiner's problem is that his Liberal/National party coalition government controls only 47 seats in the 98-seat state parliament, the same number as the opposition Labor party. The government is sustained in office by a deal with five independent MPs, who have promised to oppose opposition attempts to win power in return for changes to parliamentary procedure and greater freedom of information.

Two weeks ago, the government announced that Mr Terry Metherell, a former Liberal minister who defected to the independent benches last year, had been appointed to a senior planning job in the state's environmental protection agency. His five-year contract is worth A\$50,000 (2240,000).

No one suggests Mr Metherell is not qualified for the job.

He has a doctorate in planning law, and knowledge of government procedure and practice which will be extremely useful to the agency. However, it emerged that his appointment was actually to a special unit in the premier's department from which he was subsequently seconded to the agency without its approval.

Furthermore, his application for the job was written after the publicly announced deadline, and he was appointed without an interview, although others are believed to have been considered. Mr Metherell denies wrongdoing, but has refused further comment.

The government initially shrugged off opposition allegations of malpractice and corruption, but was forced on to the defensive after Mr Greiner admitted the appointment was

a straightforward "political deal." Now the affair is to be investigated by state's Independent Commission Against Corruption (ICAC), and government officials may be called to give a first-hand account if he is forced to go.

Independent MPs will demand his resignation if he is criticised by the ICAC investigation. If the premier refused to go in such circumstances, the Independents say they would put Labor into power.

All this is deeply galling to Mr Greiner, a Harvard graduate who swept to power in 1988 after a campaign centred on the alleged corruption of the former Labor government. As a student of political history, he will appreciate the irony if he is forced out of office on the same issue, especially if the death blow is struck by ICAC - the anti-corruption body he set up after the 1988 campaign.



Cleaning up the image: workers service a giant portrait of Mao Zedong at the Gate of Heavenly Peace in Tiananmen Square, Beijing, ahead of May Day celebrations

NZ BUDGET DEFICIT DOUBLES

By Terry Hall in Wellington

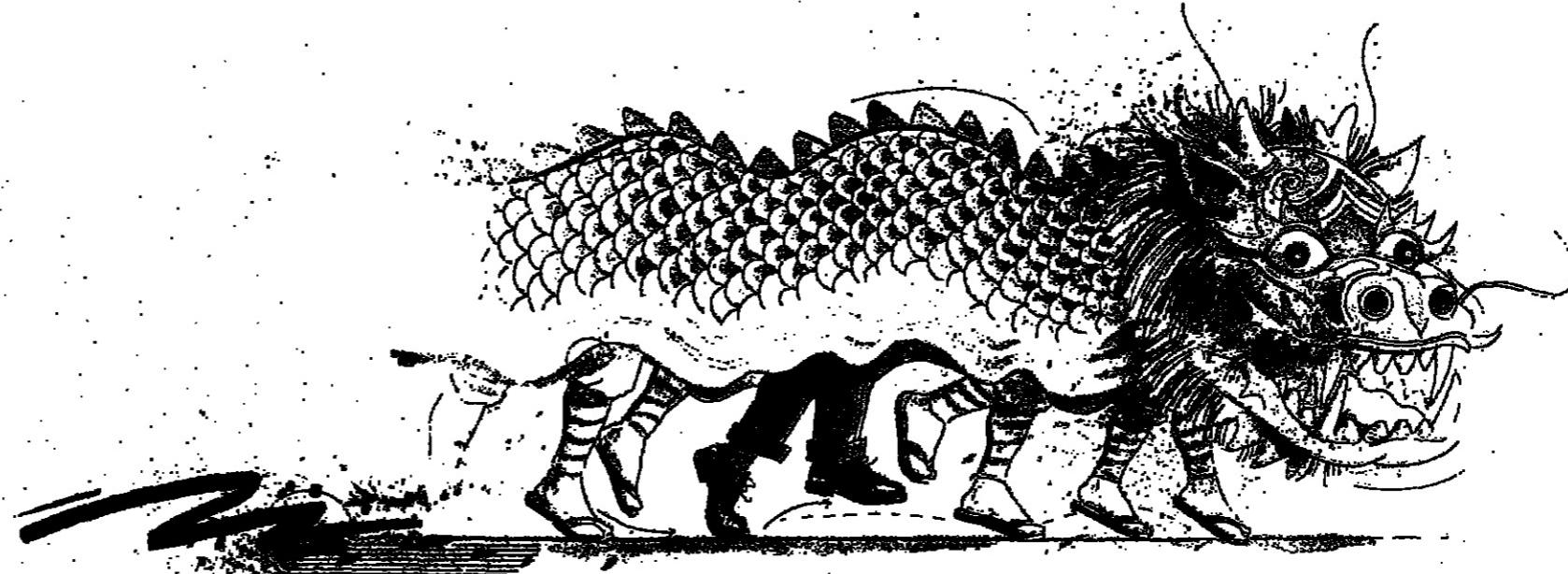
THE New Zealand government yesterday announced a projected doubling in its budget deficit for the year to June 30 to NZ\$3.4bn (\$1.02bn), raising questions over its pledge to balance the books in the current parliamentary term.

However, Ms Ruth Richardson, finance minister, expressed confidence that

increasing economic growth would deliver the revenue she needed. She said the government remained committed to holding down spending.

The rise was primarily due to a fall in revenue due to the deep economic recession, with business tax being much lower than expected.

The government also lost NZ\$225m due to a technical change in collecting the con-

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MANCHESTER BUSINESS SCHOOL

NEWS: WORLD TRADE

Brussels disputes Gatt panel view in Airbus row

By Frances Williams in Geneva

THE EC said yesterday it could not accept the legal reasoning behind the condemnation by a Gatt disputes panel in January of exchange rate guarantees to the German arm of Airbus Industrie.

However, EC officials told Gatt's subsidies committee, which was discussing the panel's report for the first time yesterday, that the exchange rates scheme was suspended at the beginning of this year.

The US brought a complaint to Gatt last year as part of its wrangle with the EC over state support for the four-nation Airbus project. It claims the German scheme led to \$2.5m (£1.4m) export subsidy for each of 95 aircraft delivered in 1990.

Bonn suspended the scheme for claims after January 15 1992, but it will stay in place until the contract with Deutsche Airbus, now owned by Daimler-Benz, is renegotiated.

The mechanism, designed to

compensate losses incurred by Deutsche Airbus for a drop in the dollar's value against the D-Mark, was introduced in 1989 to sweeten the privatisation deal involving the merger of Daimler-Benz with Messerschmitt-Bölkow-Blohm (MBB).

The US, backed by Japan and Canada, called yesterday for immediate adoption of the panel's report. However, the EC said the panel's argument was partial because it ignored provisions governing support for the industry in Gatt's civil aircraft code.

It denied the exchange rate scheme was an export subsidy, saying it affected only Deutsche Airbus' financial position, not the competitive position of Airbus aircraft in the world market.

The panel ruled the scheme constituted an export subsidy on deliveries of fuselages from Germany to France, but the EC said trade between EC member states did not constitute an export. The subsidies committee will consider the panel's report at its next meeting.

NEC, AT&T 'agree pact on chip sales in Japan'

By Steven Butler in Tokyo and Louise Kehoe in San Francisco

NEC, the Japanese electronics company and AT&T Microelectronics, the semiconductor subsidiary of the US telecommunications group, plan a joint venture to sell AT&T chip products in Japan.

NEC announced the venture in Tokyo yesterday and stressed its value in reducing US-Japanese trade tensions. But in the US, AT&T Microelectronics said it had only "initialised a memorandum of understanding" with NEC and "a lot of work remains to be done" on details.

AT&T said the joint sales venture plan had arisen from talks aimed at enhancing an established strategic partnership between the two companies.

nies, began two years ago with a technology exchange accord. AT&T has annual sales of about \$200m (£112.9m) a year in Japan but declined to say how far the venture might lead to expanding its sales there.

NEC's announcement shows its determination to help resolve the chip trade dispute by boosting US sales in Japan. Last year, the US and Japan agreed the foreign share of the Japanese chip market should reach 20 per cent by the end of this year.

But latest data shows the foreign share at only 14.4 per cent in the fourth quarter of 1991 and flat for the past year. Mrs Carla Hills, US trade representative, has expressed concern at the lack of progress, and US chip makers may seek economic sanctions unless sales grow soon.

Israel basks in warmth of post-war tourism revival

Quick recovery illustrates its role in Israeli and occupied territories' economies, writes Hugh Carnegy

WITHIN the Ottoman walls of old Jerusalem, the market traders and souvenir hawkers who crowd the narrow alleyways around the city's holy shrines are smiling this month. For both Jews and Arabs in the tourist trade are enjoying a bumper season after the disaster of 1991 when the Gulf war kept away all but the hardest plumbs.

According to initial estimates by the Israeli ministry of tourism, the peak period Jewish Passover and Christian Easter celebrations drew a record 70,000 visitors. This is slightly higher than the previous record set in 1990 before the Gulf crisis cast its shadow over the Middle East.

To the end of March - before the Passover/Easter rush began - the number of tourist arrivals was only a few thousand short of the 343,000 for the same period in 1990. The contrast with a year ago, when less than a third of that number came and the Old City streets were nearly deserted, could hardly be greater.

The quick recovery, which began in the second half of 1991, has engendered more relief among Israeli and Palestinian businesses involved in the trade. It has illustrated the importance of tourism to both the Israeli economy and the economy of the occupied territories. And it raises the question of how



Visitors to Israel & occupied territories

ries annually. They leave behind them around \$1bn.

The vast majority of this revenue goes to Israel and it is a vital contributor to the current account. Mr Gidon Patt, the tourism minister, says that if the number of visitors could be raised to 8m - not an unrealistic target considering the potent draw of history and religion, sun and sea - the earnings would substantially reduce the country's large trade gap.

On the Palestinian side, the Arab Tourist Industry Coordinating Committee, an umbrella group of operators in the occupied territories, estimates the share Palestinian tour operators take of the \$2bn tourism revenues to be around \$100m. This does not take into account the earnings of the large Palestinian souvenir industry and related businesses.

"Tourism is and will be one of the main income generating industries for the Palestinians and will be one of the main contributors to Palestinian gross national product. It will also be one of the main foreign currency earners and will help absorb a high number of employees," says a study by the ATI committee.

Both sides agree that to exploit the potential of tourism in the immediate area - and the region as a whole - co-operation and political stability is vital. Operators in Jerusalem

and the Palestinian *intifada* (uprising against Israeli rule) which periodically afflict the local tourism industry, a little less than 1.5m tourists visit Israel and the occupied territories.

Smoothing out the effect of conflicts such as the Gulf war

greatly the potential for both

sides could be if the current

talks have begun and already had a positive effect.

Mr Patt's officials have produced a list of proposals for simple measures such as free movement of tour buses, hire cars and private vehicles across borders which at present remain closed. He is anxious to co-operate with Palestinian operators in tackling the "Holy Grail" of both sides - attracting Muslim pilgrims who are currently almost non-existent despite the Dome on the Rock's status as the third-holiest Moslem shrine.

"You cannot distance yourselves from the Israelis because you have to market the area as a whole," says Mr Hanan Abu Dayeh, owner with his brother Sami of the Palestinian company NET, the biggest tour operator in Israel and the occupied territories. "The future of tourism is going to depend on strong co-operation."

There are however, big obstacles in the way. Co-operation means different things to the two sides.

The Israelis, financially and clearly the senior partners, envisage remaining in overall control of the industry. The Palestinians, meanwhile,

looking forward to a day when they have some kind of independence, see themselves taking control of the attractions in east Jerusalem and the West Bank - which include many of

S Korean trade deficit shrinks 23% to \$2.6bn

By John Burton in Seoul

SOUTH Korea's trade deficit shrank by 23 per cent to \$2.6bn (£1.45bn) during the first quarter of 1992, contributing to a 14 per cent decline in its current account deficit of \$3.2bn.

Arthur Andersen has linked up with Hua Qiang certified public accountants in Beijing, a branch of China's finance ministry. KPMG Peat Marwick has formed a similar link with a second firm operated as a ministry subsidiary.

The agreements, ratified in the past few days, will give the joint ventures the power to certify accounts filed to the Chinese tax authorities.

as the country's largest export market.

South Korea's trade deficit with the US increased by 27 per cent to \$9.65bn, while its trade deficit with Japan remained unchanged at \$3bn.

The trade deficit narrowed in March to \$350m from \$397m a year ago, while the current account deficit shrank to \$877m from \$1.2bn.

Exports grew by 11.6 per cent to \$16.8bn, upping its 5.6 per cent rise in imports to \$19.5bn. South-east Asia was the only region with which South Korea enjoyed a trade surplus, amounting to £1.6bn during the first quarter against a surplus of \$785m a year ago. South-east Asia overtook the US in March

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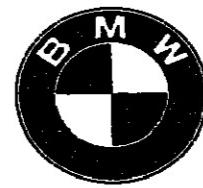
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NEWS: AMERICA

New economic allies begin the long haul

By Peter Norman, Economics Correspondent, in Washington

THIS week's decisions in Washington to admit Russia and other former Soviet republics to membership of the International Monetary Fund and World Bank have provided an important, historic moment in the process of integrating the former Soviet Union into the world economy.

But the really hard work is only just beginning.

Difficult negotiations are in prospect over conditions to be attached to IMF financial support for its new members and on details of the proposed rouble stabilisation fund.

Russia and the other entrants will soon find themselves on a difficult learning curve as they discover that the IMF and World Bank are no "soft touch" for easily available finance.

Although the IMF has produced an impressive battery of documents over recent weeks detailing economic developments in Russia and the republics, monetary officials admit it is difficult to tell what relevance these have to conditions "on the ground" outside the main metropolitan centres such as Moscow and Saint Petersburg.

President Boris Yeltsin's remarks yesterday that Russia "would not work under the direct orders" of the IMF were a pointer to future tussles over economic policy between Moscow and the IMF.

The detailed difficulties which lie ahead are symbolised by discussions over the proposed \$5bn (£3.4bn) rouble stabilisation fund, which was agreed in principle by the Group of 10 industrialised countries this week.

The idea is simple: that the



fund should exist in reserve to support rouble parity once Russia has agreed to an IMF economic reform programme. Ideally, as Mr Yegor Gaidar, Russia's first deputy prime minister, said on Tuesday, the best use of the fund would be not to use it at all because that would show confidence had been established in the rouble.

But the questions are many. Nobody knows what the rouble parity should be, although the Russian government feels existing market-determined rates undervalue the currency. The future regime for the rouble is open. Will it be fixed,

put in a crawling peg of adjustable rates or float? G10 senior officials have suggested at least an initial period of floating, while Mr Gaidar favours fluctuation margins of 7.5 per cent either side of an eventual parity.

What, if any, will be the anchor currency for the rouble? Will it be the Ecu, as proposed by Mr Norman Lamont, the UK chancellor, or the dollar as suggested by Mr Gaidar?

What will be the arrangements to ensure that monetary policy in the other countries of the planned rouble zone does not undermine the currency?

It is also far from clear whether the industrialised countries agree on how the fund should operate. Mr Helmut Schlesinger, Bundesbank president, has suggested it should run for only one year and that extensions be agreed among the G10. This would

keep the Russians on a short leash.

The stabilisation fund itself will only come into effect when Russia and the republics have satisfied the IMF and G10 that they have effective macro-economic and structural reform programmes in place. This is therefore far from certain that it can be established in time for Russia's planned move to a unified exchange rate for the rouble on July 1.

It is little wonder that some senior western monetary officials privately doubt whether the fund will come into being at all.

But the stabilisation fund is only a small part of a bigger and more confusing mosaic. "The big question is how much they - that is their government, the country and the Russian political community - recognise the true magnitude of what faces them," one senior

Perot gives new look to race for White House

By Jarek Martin
in Washington

THE latest polling nugget from the west - that Mr Ross Perot is virtually level with President George Bush in California, which holds its US primary on June 2, with Mr Clinton a close third - is beginning to focus the minds of Republican and Democratic strategists on the impact of a strong independent candidacy in the presidential election.

Vice-President Dan Quayle, for example, noted with some glee this week that it was quite possible Mr Perot would pass Mr Clinton in the national polls in the weeks ahead and even emerge as Mr Bush's main challenger in November.

But another primary was taking place last night in Pennsylvania, his satisfaction at this prospect is tempered by growing evidence that Mr Perot is most popular at this early stage in the south-west and west regions which have voted solidly Republican.

The Los Angeles Times survey gave Mr Bush 33 per cent, Mr Perot 32 per cent and Mr Clinton 26 per cent. Other local polls have put the Texas businessman ahead in his home state and in New Mexico and coming on strongly in Arizona.

Even if Mr Perot's support fades as the electoral year progresses, as most third-party candidates have, the threat he poses to the two main party candidates may yet determine the outcome in critical states.

The most immediate concern is for Mr Clinton, assuming he is the Democratic nominee. To be relegated to third place would undermine his credibility further, which explains why he has taken to attacking Mr Perot on the campaign stump.

On the other hand, the historical record, demonstrated in 1892, 1912, 1936 and 1960, is that measurable independent candidates tend to hurt the incumbent president most.

Exceptions to this, however, were registered in 1924 and 1948. Much would depend on how Mr Perot's support holds up.

Former BNL man jailed before trial

By Alan Friedman
in New York

thus far only brought indictments against Mr Drogoul and other low-level BNL officials on the basis of fraud and tax evasion charges.

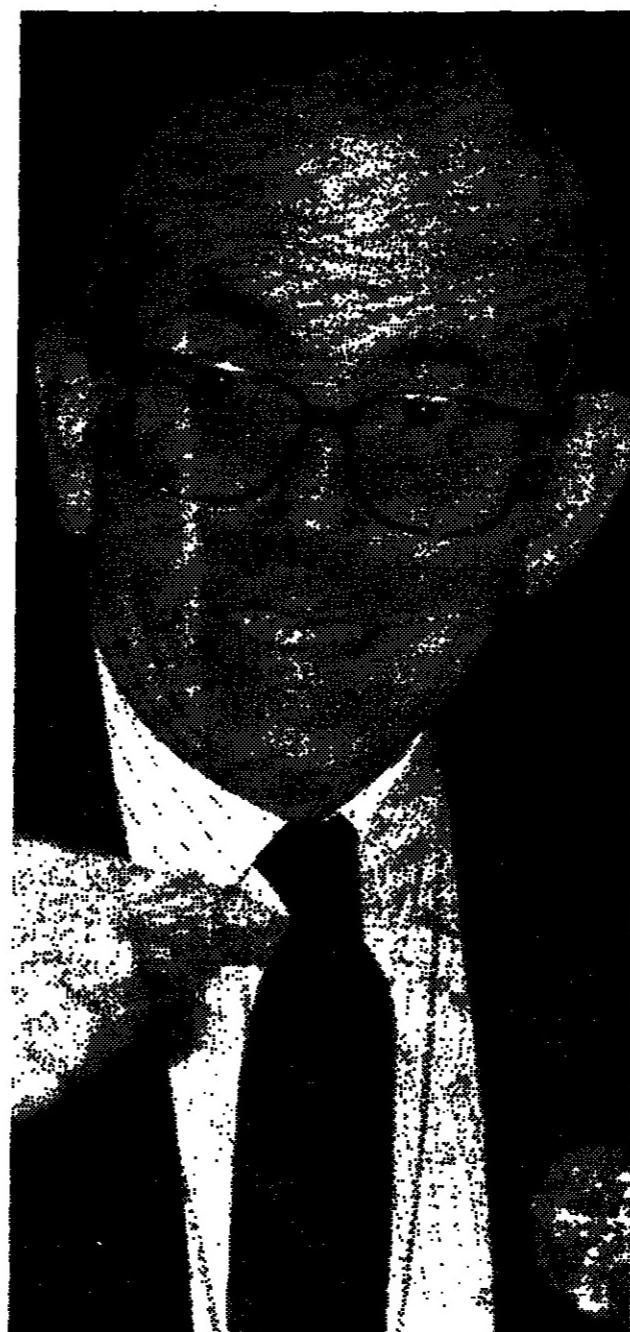
According to Ms Gerriyn Brill, the first assistant US attorney in Atlanta, Mr Drogoul was jailed because of fears that he might flee the country. Ms Brill could not, however, explain why such fears had arisen some 14 months after Mr Drogoul was originally indicted; he had been at liberty ever since.

It is understood that US prosecutors were infuriated four weeks ago when Mr Drogoul broke his long silence and told an Italian newspaper that US government officials had secret knowledge of the BNL Atlanta loans to Iraq's military procurement network.

But US prosecutors have

Critics in Russia condemn \$24bn aid package

Yeltsin shuns 'western dictation'



Michel Camdessus: IMF methods understood perfectly

with IMF and World Bank membership for Russia and the other former Soviet republics had died down.

• The US Treasury has put forward a compromise proposal to permit Russia and other former Soviet republics to join the International Finance Corporation, the World Bank affiliate which promotes private-sector investment.

According to a senior US Treasury official, the US has proposed that the states join the IFC by taking up shares available and be given access to the IFC's resources. The shareholdings would then be topped up as and when new shares became available.

Pemex shake-up may follow gas blast

Damian Fraser on a strengthened case for restructuring at Mexico's state oil company

THE explosion that killed at least 191 people in Guadalajara, Mexico last week may have strengthened the hand of those wishing to restructure Petróles Mexicanos (Pemex), the once-proud state oil concern.

On Monday, Mexico's attorney-general, Mr Ignacio Morales Lechuga, ordered the jailing of seven government officials, including four from Pemex, for charges including negligent homicide. The blast was caused, said the attorney-general, by a leak of large quantities of petrol, combined with other combustibles, into the city's sewer system, as a result of a corroded water pipe. The Pemex officials had called off an emergency check of gas leaks in the early morning of the explosion.

Pemex, along with local government officials who failed to evacuate the endangered area after receiving complaints about gas leaks, has come under fierce criticism. The outrage has been fuelled by Pemex's original denial of all responsibility, coming just a couple of hours after the explosion, and the public accusation it made against a small cooking-oil company (which is still being investigated).

Rescue workers showed their disgust by interrupting a press conference given by the govern-

MEXICO'S current account deficit rose to \$13.3bn (£7.5bn) last year, \$2.2bn more than the government's forecast last November and almost double 1990's deficit of \$7.1bn, writes Damian Fraser in Mexico City.

However, in its annual report the Bank of Mexico claimed the deficit attracted its own financing and, because public finances were healthy, was of no cause for concern.

But Mr Michel Camdessus, the IMF managing director, last week acknowledged that such calls had little effect.

"One of the deficiencies, if there are any, of the interim committee is that you have there assembled distinguished ministers of finance but their trade colleagues are, well, out to lunch in their capitals,"

said Michel Camdessus, IMF managing director.

"It means that President

Yeltsin has perfectly understood the methods of the IMF," said Mr Michel Camdessus, the organisation's managing director.

Russia intended to work out carefully what to do with the money and in this way should avoid the "social catalyst" which had enveloped some third world countries after receiving IMF aid, he added.

Peter Norman adds from Washington: Mr Yeltsin's remarks caused no visible concern at the IMF's Washington headquarters.

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NEWS: UK

Major pledge to fight EC labour code

By Michael Cassell

MR JOHN MAJOR, the UK prime minister, yesterday pledged Britain to play a central role in a Europe of nation states but warned that he intended to "hold at bay" the EC social chapter, which would damage British industry and destroy jobs.

Mr Major, whose speech to the annual conference of the Institute of Directors, the leading business lobby group, brought him a standing ovation, said he was not prepared to see a "centralised United States of Europe" which could never be in the interests of the British people.

The prime minister emphasised that, when Britain assumes the EC presidency in July, the completion of the single market would be its first priority.

But his speech made clear Mr Major's determination to restrain the Community from taking decisions which he believed would damage Britain or which could better be taken at national or local level.

Referring specifically to the EC working time directive, which seeks to change existing employment laws and to restrict working hours, Mr Major said he was not prepared to wave through plans that would add £50m to the costs of British industry.

Attacking the proposals, he said he wanted it clearly understood throughout the Community that unnecessary

interference with working practices was bad for business. He believed strongly in deregulation and in getting government off the back of business and was not prepared to let Brussels intervene in areas Westminster had decided to leave alone.

On the working time directive, he added: "They are not for us. No one should be in any doubt. A Conservative government will strongly oppose such damaging regulation wherever it is found and we will not readily acquiesce in any attempts to impose these costs on our industry."

He said legislation would be introduced shortly to make unlawful the automatic deduction of union membership dues without written authorisation. Seven days' notice of strike action would have to be given, following a ballot.

Mr Major said that, despite the recession, there remained a new spirit of enterprise throughout Britain, with government policies making Britain a magnet for overseas investment. He added: "It is high time people stopped writing down our skills and damaging British manufacturing industry."

Britain, he claimed, was set for a new era of prosperity, the foundations for which had been laid by the recent election victory. The government intended to "root the values of enterprise, choice, ownership and opportunity even deeper into the bedrock of Britain."

John Major. Not prepared to see "a centralised United States of Europe"

UK EMPLOYERS QUARTERLY SURVEY

CBI sees confidence grow

By Peter Marsh,

Economics Staff

THE Confederation of British Industry yesterday gave an upbeat view of prospects for manufacturers later this year, though warned that the timing of the expected recovery was uncertain.

The assessment came in the CBI's latest quarterly survey of industry trends, conducted among 1,328 manufacturing companies in 50 sectors between 27 March and 13 April. Of the total responses, 94 per cent were filed prior to the general election result.

The survey said output and orders had continued to fall

over the past four months, but at a lower rate than last year.

Business optimism had shown its biggest jump for nearly four years, supporting indications that a hesitant upturn was either already happening or about to occur.

Factors that could hold back the recovery included slow world growth which could dampen export demand; high company and consumer debt; and a continuation of high interest rates caused by the ERM's commitment to the European exchange rate mechanism.

Another negative factor was reduced spending on productive investment, while CBI

believes this will fall by about a third by the end of this year compared with late 1990, prior to the onset of the US recession.

This is not the first time the CBI's quarterly survey has pointed to recovery. Last October it provided similar indications about an imminent upturn, a message which turned out to be false.

However, Mr Andrew Sentence, the CBI's director of economics, said the latest survey gave stronger reasons for believing a revival was on the way. "It is giving us the strongest indications for two years about the future levels of orders and output," he said.

VW chairman calls for change in work attitudes

By Michael Cassell

DRASTIC CHANGES will be required in longstanding attitudes governing industrial relations if the European economies are to prosper, Dr Carl Hahn, chairman of Volkswagen, told the IoD conference.

Dr Hahn, whose company this week faces the prospect of strike action among its workers, said the Marxist concept of a fundamental antithesis between labour and capital had been consigned to the "dustbin of history". But employers had yet to dismantle the old demarcations which still characterised the workforce.

He said the internal world of

the company could no longer be one of "upsairs and downstairs". At all levels of corporate life, entirely new attitudes and qualifications were needed if businesses were to meet successfully increasingly complex challenges.

Employers, Dr Hahn stressed, had to create a climate in their companies which permitted all staff to contribute to the success of the business.

The best solution to harmonious progress was to bring all workers closer to the creation and management of resources and to invest them with a sense of ownership through increased participation and responsibility.

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STERLING has proved one of the main beneficiaries of the Conservatives' election victory just under three weeks ago.

Against the D-Mark, the pound has gained more than 10 pence, as a result of the biggest sustained burst of international support for sterling since Britain joined the European exchange rate mechanism (ERM) 19 months ago.

Yesterday sterling closed in London at DM2.9375, unchanged on the day, but within just over 1 pence of its central ERM rate against the D-Mark of DM2.925.

Behind the rise - which has lifted sterling from a low of DM2.838 on April 4 - is the fact that investors from Japan, Germany and the US interpreted the Conservatives' convincing election performance as underlining Britain's commitment to the ERM.

It removed nagging doubts that a new government might devalue the pound within the 10-currency grid, as part of a bid to engineer a reduction in the high level of UK interest rates.

Also increasing confidence in the pound is economic evidence of the past few weeks pointing to a weak UK economic recovery later this year.

Fourth, the government appears to be in no hurry to cut base rates, held at 10.5 per cent since September, giving investors another reason to buy sterling.

Finally, sterling has benefited from the negative thoughts many investors have about the economic and political prospects of other nations - including Germany, France and Italy - leading to a tendency to switch funds out of these countries' currencies and into the UK's.

But for all these helpful influences, any temptation to be too lyrical about sterling's rise should be resisted. In some senses, the pound's increase in value has simply corrected its fragility prior to the election, when it was the weakest mem-

ber of the ERM grid. It is now fourth from bottom, above the Danish krone, the French franc, the Italian lira.

Also, in the medium term, could easily switch back from sterling, as the result of unsettling changes in the world economy and the UK's own recovery, if confidence in

sterling's recent rise and fall is brought down, but only to about 1.4 percentage points.

Although some gilt specialists reckon this will decline further to about 1.2 percentage points by the end of 1992, the difference is still substantial - reinforcing the distance the pound has to travel before it is regarded on financial markets as being anything like a good bet as the German currency.

Charles Dickens has replaced Florence Nightingale on a new, smaller £10 note which was unveiled today by the Bank of England. The note, to be issued tomorrow, keeps the brown/orange colour of its predecessor but is about one centimetre smaller all round. A Bank of England spokeswoman said the new size was in keeping with the recent issues and would be more convenient to handle.

asset as opposed to those denominated in D-Marks.

After sterling's recent rise (and a similar increase in gilt prices, paralleled by a decline in yields) the yield gap has been brought down, but only to about 1.4 percentage points.

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FINANCIAL TIMES
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Argentina is sending international business a new signal. Investment opportunities in the now rapidly growing Argentine economy are in the fast lane. The government's privatization programme is about to enter its final stage. Domingo Cavallo, Minister of Economy, will personally introduce this Seminar focusing on:

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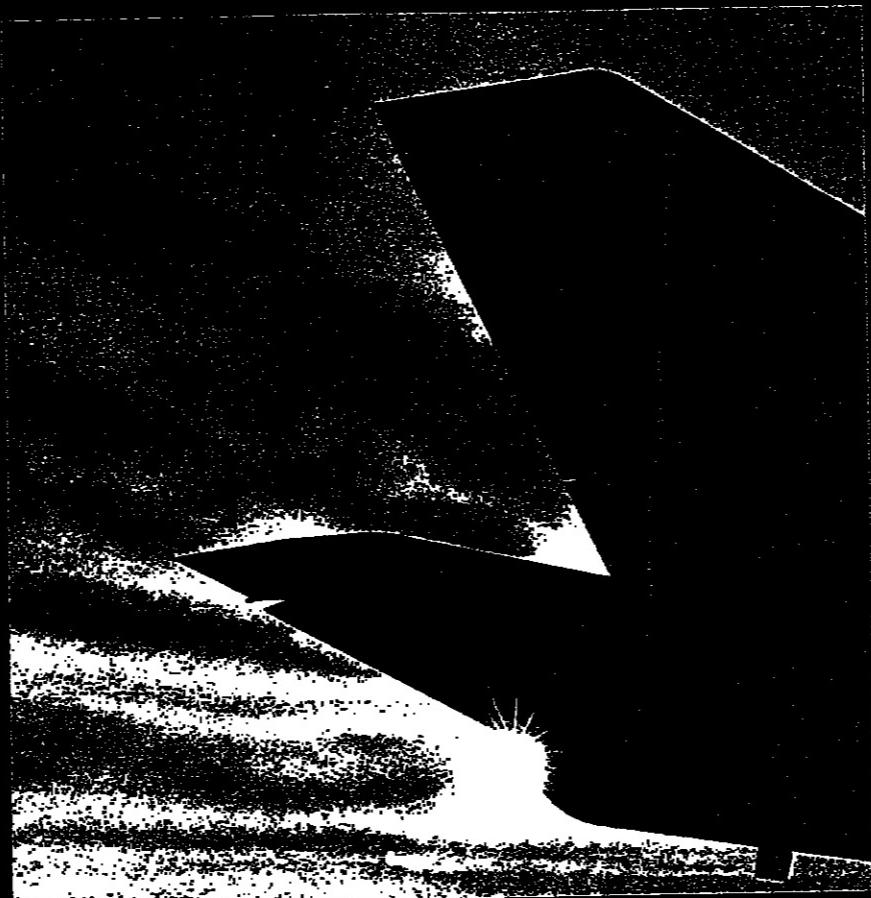
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BUSINESS AND THE ENVIRONMENT

Sweeping troubles under the rug

Carpet manufacturers are facing mounting pressure to recycle their products, writes Daniel Green

About 5m tonnes of old carpets are thrown out every year in Britain, more than 7 per cent of the country's industrial, commercial and construction waste. Recycling them is one of the toughest problems facing environmentally-minded companies.

The difficulty is that carpets are mixtures. They might include bitumen, latex, nylon or polyester as well as natural fibres such as wool or jute. Separating these components so they can be used again is expensive.

Yet a cheap solution will have to be found quickly. The supply of landfill sites, where most carpets are dumped, is limited. Government departments have a policy of encouraging recycling as an alternative. Already in Germany, carpets cannot be disposed of in landfill sites at all. Other countries and the European Commission are looking at the possibility of strengthening their rules on the use of landfill sites.

The pace of change is worrying the UK carpet industry. Some European countries may be asking for a recyclable carpet to be developed by the end of the century, according to Hugh Wilson of the British Carpet Manufacturers Association. "This would mean huge changes for the industry," he says. He has asked the European Commission what environmental plans it has for the carpet industry and is still waiting for a reply.

Some in the industry are not waiting. Companies in Germany many are working hard to find a way to recycle carpets. "It's an emotive issue," says an executive at a German carpet manufacturer. "If we say we are close to being able to recycle carpets we will get lorry loads at our door tomorrow."

He is cautious about the effects of possible legislation. "The worst case is that anyone who sells a carpet has to take an old one back. The best we can hope for is that we will have to take only the carpets we

knew would be coming back."

The German carpet industry is trying to pre-empt state controls and has set up an environmental group, Gemeinschaft umweltfreundlicher Teppichboden (Gut). Gut has instituted a voluntary seal of approval for carpets that are tested to be free of certain toxic materials. Its members have also set up programmes to investigate waste and recycling. Companies from Belgium, the Netherlands and the UK have also joined Gut.

This embracing by manufacturers of the environmentalists' cause is not universally welcomed. "The Germans are making crosses for their own backs," says the British Carpet Manufacturers Association.

But ICI Fibres, an associate member of Gut, says that in Germany companies must be seen to be taking a responsible attitude.

The ideal technological solution would be to have a carpet made entirely from wool with a jute backing. When worn out, they could be burnt in power stations to generate electricity, says the Association.

Disposing of old carpets may cause the price of new ones to rise

made into more carpets, or into low-performance plastics such as for fencing posts.

But this is several years away because it is difficult to make a carpet that uses the same material for both the pile and the backing.

The Manchester-based British Textile Technology Group has another solution in mind. It wants to develop a hand-held fibre tester that will identify automatically the materials used in a carpet. It has applied for Commission funding to develop the device.

The British Carpet Manufacturers Association, on the other hand, favours a return to the old days. Traditional carpets are made from wool with a jute backing. When worn out, they could be burnt in power stations to generate electricity, says the Association.

Ironically, carpets have been important in recycling for many years as an end product. Parts of carpets can be made from old tyres, insulating panels and flexible foam.

Now the industry is faced with the prospect of millions of tonnes of used carpets, grit and all, being dumped on its doorstep. And users of carpets, in offices, factories and homes, may have to pay more for new carpets to help pay for the cost of getting rid of old ones.

In Germany, the industry is determined to take the initiative from the legislators. Any carpet manufacturer hoping to sell into Europe's biggest market will have to conform to the rules set there. Germany is setting the standards. The rest of Europe may have to follow its lead.

Noise goes out with a bang

By Andrew Baxter

On a trip to Hong Kong in the early 1980s, Ulrich Schoene recalls seeing an old mattress wrapped around a hydraulic hammer to muffle the noise as it tolled away on one of the colony's construction sites.

A rough and ready solution, perhaps, to the noise from large hammers - or breakers - attached to the booms of heavy-duty excavators. Hydraulic hammers, invented by Krupp Maschinenbau in 1963, may be one of the most economical tools available to the building trade and other industries, but few would deny they are a noise nuisance, especially in residential areas.

Increasingly, says Schoene, head of Krupp Maschinenbau's construction division, noise is being seen as pollution. Companies such as Krupp, which claims about 20 per cent of the world's hydraulic hammer market, Sweden's Atlas Copco, and Furukawa of Japan, are being forced to respond.

The pressure takes two forms: the first is a demand for quieter hammers, which - along with many aspects of environmental legislation - originated in Germany a decade ago and is rapidly spreading.

In the past year or so, the ripple-effects have crossed the Channel.

David Slack, UK marketing manager for Furukawa hydraulic breakers and rock drills, says: "Germany's always ahead, but noise is now very much a concern in the UK." The focus of attention, naturally, is demolition sites close to houses rather than quarries in thinly-populated areas.

Krupp, perhaps because it is German, makes more noise about its efforts to produce quieter hammers than some of its rivals. The product catalogue of Montabert, the respected French producer, stresses factors such as optimal production/weight ratios, output and reliability through design superiority and quality, with optional sound-proofing thrown in as an afterthought.

While marketing may differ,

though, all the suppliers are taking a similar approach to noise reduction, and have come up with a solution that imitates the mattress. While the working parts are more or less unchanged, considerable improvements have been introduced recently in the housings that encase them.

Atlas Copco's TEX-H breakers have a sound-deadening material integrated in the housing, substantially reducing noise from the breaker itself, while in Krupp's Compact System, introduced three years ago, the percussion mechanism is suspended and damped by two special plastic elements.

The system is aimed partly at reducing the recoil on the excavator and improving driver comfort, but also reduces noise by 5-8 dB. At 8 dB, this means that to the human ear, the noise appears to be half as loud. Slack notes that the approach taken by the industry has added about 12.5 per cent to the cost of hydraulic hammers.

Krupp first began putting such boxes round hydraulic hammers about 10 years ago, and offers a system which can be retrofitted to previously unprotected hammers. But further reduction in noise levels is likely to be marginal, and that still leaves a lot of noise from the sharp end of the hammer, for which there is no effective solution.

The need to reduce noise, along with a second pressure on hammer users - limits on hours of operation - has prompted the equipment industry to introduce hydraulic concrete crushers as a substitute for hammers. The massive, scissor-like crushers are fitted to excavators and rip into concrete without the noise and vibration of hammering.

In environmental terms, crushers have a further advantage over hammers. Their ability to separate the reinforcing bar from the concrete as they tear a building apart produces steel for recycling and pure concrete for fussy landfill sites.

Boston buries its traffic jams

Victoria Griffith reports on a scheme to put the city's main highway underground

When George Bush signed a \$151bn (£85bn) highways bill in December last year, America's top road construction companies received the news with champagne toasts. But they were unprepared for the backlash against new highways by environmentalists in the US.

Despite America's love affair with the car, many states, including New Jersey, Colorado, Maine and Florida, are rejecting highway expansion programmes in favour of mass transportation and other environmentally-friendly projects.

In Boston a \$5.6bn highway investment, 90 per cent of which will be funded by Washington, was nearly overturned by environmentalists convinced that fewer traffic jams would encourage more car usage, and with it more pollution.

The Conservation Law Foundation, a Boston ecological group, for months fiercely opposed adding more highway space to the city. But the foundation convinced city planners to modify the plan. "I am very happy with this project," said Stephen Burlington, lawyer for the Conservation Law Foundation. "I hope it serves as a model to other cities facing similar problems."

The Boston project, awarded to construction giants Bechtel and Parsons Brinckerhoff, will sink the city's central artery underground, widen it and improve road access in other parts of the city.

Despite widespread support for the project, reaching a consensus has been painstaking. Dozens of special interest groups approached the city with legitimate concerns. Archeologists insisted on a project

to bits," said Peter Zuk, the project's head.

When the offending highway is buried beneath the ground, the city plans to put parks, city avenues and a few high-priced real estate developments in its place. Most important, as far as the Conservation Law Foundation is concerned, is the city government's agreement to throw \$4bn into public transportation over the next few years and place strict limits on parking in the downtown area. The foundation settled its lawsuit against the project after the administration made those concessions last month.

Delays caused by varying interests have caused city planners to move back the estimated completion date from 1998 to 2000. And further complications would make more delays likely.

The project, which represents the

largest urban highway project ever undertaken, is still far from problem-free. No one knows, for instance, what the city will do if it comes across hazardous waste during digging. And restaurant and shop owners in the city's Italian district, which borders the artery, are nervous that customers will be put off by construction.

No one doubts the benefits to the city after the project is completed, however. Studies point to the variously estimated fortunes Bostonians will save by spending less time in traffic.

The new highway should improve truck shipments to and from the city. If everything goes according to plan, Bostonians believe the scheme will be a perfect marriage between economic and ecological development.

FT LAW REPORTS

Digest of Hilary Term cases

LEWIS v ROOK
(FT, March 3 1992)

In 1968, Lady Rook purchased a property, Newlands, in Kent. Included in the purchase were two cottages known as No 1 and 2 Hop Cottages on the south boundary of the property, the total acreage of which was 10.5 acres. The distance between No 1 Hop Cottages and Newlands was 175 metres. In 1978, Lady Rook sold No 1 for £33,000. Section 102(1) of the Capital Gains Tax Act 1979 provided that a gain on disposal of a dwelling-house was not chargeable to tax "if the dwelling-house is part of a dwelling-house which has been the individual's only or main residence throughout the period of ownership...". The General Commissioners found that No 1 Hop Cottages formed part of the entity which comprised the dwelling-house of Newlands and Mr Justice Mervyn Davies upheld the Commissioners' findings. The distance of the cottage from the house was not of paramount importance in the context of the Newlands set-up and was a matter of degree, he held. Allowing the Inland Revenue's appeal, the Court of Appeal stated that apart from the 175 metres between the cottage and the main house, Newlands was on the northern boundary and the cottage on the southern boundary of a 10.5 acre estate, separated by a large garden with no intervening buildings other than the greenhouses and tool shed. Those facts led to the inescapable conclusion that the cottage was not within the curtilage of and appurtenant to Newlands, and so was not part of the entity which constituted Lady Rook's dwelling-house.

OFFICIAL RECEIVER v NIXON
(FT, March 6)

The Official Receiver had been given leave to apply out of time for a disqualifying order against Mr Nixon from acting as a company director. Mr Nixon had been appointed as consultant to two companies and he had resigned shortly before the receivers were appointed. The companies had left unsecured liabilities of £1.5m, and Mr Nixon was charged *tuer cito* with failing to keep proper accounts and of allowing the one company to trade while insolvent. In considering an application for leave to commence disqualification proceedings more than two years from when the company became insolvent (see section 2), the court should take into account (1) the length of delay; (2) the reasons for delay; (3) the strength of the case against a director; and (4) the degree of prejudice caused to him by the delay (secretary of state for trade and industry v Desai, CA, November 29 1991). In the instant case, the Court of Appeal stated, in dismissing Mr Nixon's appeal against Mr Justice Viner's

decision upholding leave granted to the Official Receiver to apply out of time, the evidence had disclosed a sufficiently arguable case that Mr Nixon was either a shadow or *de facto* director in the context of the actions he had taken on the companies' behalf.

POWDRELL AND ANOTHER v HAMBROS BANK (JERSEY) LTD
(FT, March 10)

Paramount carried on business as a charter airline and, in August 1988, an administration order was made in respect of the company. In the present proceedings, the joint administrators were alleging that in July 1989, the company had sums of £1.3m and £246,800 which were transferred from England to an account held by a Jersey company with Hambros Bank (Jersey). They asserted that the payments were transactions at an undervalue made when the company was unable to pay its debts and sought an order under section 238 of the Insolvency Act 1986 for the bank to restore the money to the company. The administrators obtained leave to serve proceedings out of the jurisdiction. At first instance, however, the judge acceded to the bank's application that leave should be set aside. Allowing the administrators' appeal, the Court of Appeal stated that where a foreign element was involved, the court would need to be satisfied that the defendant was sufficiently connected with England for it to be just and proper to make the order against him. And in considering whether there was sufficient connection, the court had to look at all the circumstances of the case. If, in the present instance, the proceedings were to go ahead in England, the bank would not be precluded from raising the issue of whether there was sufficient connection with England as a defence.

WEISS v WEISS
(FT, March 11)

Mr George Weiss bought a flat in Antibes in France and transferred it into the name of his son, Lawrence Weiss. The purchase price of FFr600,000 was provided by the father and was placed pending completion in an account in the son's name

at the Antibes branch of Barclays Bank. Both father and son used the property as a holiday home but the father then sought to have the use of the property to the exclusion of the son and to have his son transfer it into his name. In the ensuing High Court action, the judge held that Article 16(1)c in the 1988 Brussels Convention, which stipulated that only courts of the contracting state have the jurisdiction to decide on property (rights in rem) of the contracting state in which the property is situated, was not applicable. Adjourning the son's appeal, the Court of Appeal stated that the proper scope of article 16(1) might depend on identification of the policy underlying the article.

The European Court was the appropriate forum to identify the correct purposive interpretation of article 16(1) in its application to the facts of the case.

MCALPINE HUMBERAK LTD v McDERMOTT INTERNATIONAL INC
(FT, March 13)

In a contract for construction of the deck structure of an offshore drilling rig, placed with the defendants, McDermott, four subcontracts were awarded to the plaintiffs, McAlpine. Delays ensued and the costs actually incurred by McAlpine came to £2.5m but it claimed £3.54m, maintaining that that sum was due under the contract, or as damages for breach of contract. The judge found that the contract had been frustrated and awarded McAlpine a *quantum meruit* equal to its costs plus 10 per cent profit, less film already paid by McDermott. He dismissed McDermott's counter-claim. Allowing McDermott's appeal, the Court of Appeal stated that the inherent probabilities, the contemporaneous documents, and the overwhelming weight of the overall evidence, all pointed in one direction. The cause of delay in starting fabrication was McAlpine's failure to qualify its procedures. It had nothing to do with the causes found by the judge so that the contract had not been frustrated and the lump sum price had not been displaced.

Aviva Golden

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This dividend has suffered a deduction of 25% U.K. withholding tax.
Payment will be made at one of the following offices of Morgan Guaranty Trust Company of New York:
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- Zurich, 38 Stockenstrasse
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35, avenue des Arts
1040 Brussels

PEOPLE

Opportunity of 'secondary space'



Skidmore, Owings & Merrill, the Chicago-based architects which also sustains a significant interior design business, has hired Sara Galbraith as its new head of interior design in London.

Galbraith, an American who studied architecture at Berkeley, has spent the past seven years in London with Pfeifer Chadwick Charles. Pfeifer, whose design business was merged with an English firm on his death a few years ago, had once been a partner at SOM, so Galbraith — who had earlier worked for another ex-SOM partner — says the style at her new firm is familiar.

Being a trained architect, which many of her predecessors in design at SOM were not, is a decided advantage, she claims. "You have to know how buildings work — interior

design is not just about picking fabrics and colours."

She says London offers marvellous opportunities at the moment, partly because of the upgrading of "secondary space", in other words refur-

bishing existing offices vacated for the plethora of recently completed buildings.

"Interior design has remained an important part of our business despite the collapse of the property market," adds SOM director Robert Turner. One of SOM's main claims to fame in London is as architects of Canary Wharf; the company says its involvement is "now virtually complete", leaving it "not overly exposed" to Olympia & York and its current troubles.

Galbraith's biggest current project is fitting out the new premises for the merged Manufacturers Hanover/Chemical Bank in Canary Wharf.

At Pfeifer Chadwick she had been working for Arthur Andersen which moves into the building in Kingsway being vacated by Chemical.

Kingsley, managing director,

and five of his senior colleagues. Their resignation was widely seen as an attempt to secure the group's gaming licences after a raid on its London casinos last June. London Clubs has denied any wrongdoing.

Clive Discount

■ Michael Walker has moved up as the new chief executive of Clive Discount following the resignation of Nic Chamberlain, who becomes non-executive chairman.

Clive, one of the UK discount houses, has been owned by the Prudential Insurance Company of America (PIC) since 1986.

Until recently it had functioned as part of the UK arm of Prudential, the securities house, but the latter has severely cut back its London activities. Clive is now a wholly-owned subsidiary of PIC Holdings and Walker consequently moves on to the main board of the American company.

Chamberlain, 53, had been chairman of the European corporate finance section of Prudential Capital Funding, and had been less involved in Clive in the past couple of years, leaving Walker, 43, largely running day-to-day operations from his position as managing director. Hence, while Chamberlain's other activities have been wound down, he has not returned to an executive position at Clive.

London Clubs

■ London Clubs International, the casino operator, has restructured its board as part of its attempt to retain its gaming licences. Sir Gordon Booth, a former senior diplomat and ex-director of Hanson, joins the board as chairman. The present chairman, Richard Hanson, remains a non-executive director. Peter Byrne, currently managing director of the group's overseas operations, becomes gaming director. Tom Hodges is joining the company from Grosvenor Clubs, a rival group, to fill the new post of compliance director.

The appointments follow the resignation last week of Max

Moves in finance

■ Teikoshi Kuroto, formerly md of Nikko Bank (Luxembourg) has been appointed md of NIKKO BANK (UK). Koji Matsuoka is the new md of NIKKO EUROPE's European administration division in place of Kamihiko Tanaka who has returned to Tokyo.

■ Michael Young, previously md of Harlow Butler Europe, has been appointed md for European strategy at BARBOCK FULTON PREBON.

■ Peter Bull and John Perryman have been appointed directors of SOCIETE GENERALE STRAUSS TURNBULL SECURITIES.

■ Paul Mareeau is appointed director of property in corporate finance at BZW; he moves from Goldman Sachs.

■ Tom Charlton, Han Ong and John Richards have been appointed to the board of MERCURY ASSET MANAGEMENT.

■ Richard Martin and Nigel Watson have been appointed institutional funds director and institutional projects director, respectively, of CAPITAL HOUSE INVESTMENT MANAGEMENT.

■ At WISE SPEKE Nigel Sherlock becomes deputy chairman of Wise Speke (Holdings) and Wise Speke Ltd; Timothy Norton becomes chairman of Pilgrim Unit Trust Management; Chris Ring becomes chairman of Wise Speke Financial Services; Ben Houghton becomes chairman of Pilgrim Nominees and group director of operations; Peter Barlow becomes group compliance director; Ben Speke becomes a director of Pilgrim Unit Trust Management; and Richard Macalister, Paul Scrutton and Nicholas Swales become directors of Pilgrim Nominees; Brian Gillespie and Sam Phillips are retiring.

Constructive careers

■ Michael Burgoynes has been appointed a director of Matthew Hall, part of AMEC. Malcolm Frost and Cliff Toft have been appointed directors of Matthew Hall Mechanical & Electrical Engineers.

■ John Codling has resigned as a director of CLAYTHE in order to join the board of CHELSFIELD (UK).

OBITUARIES

Francis Bacon

FRANCIS BACON, who died yesterday at the age of 82, remained to the last what he had been throughout his long and active career, never so much the *enfant* as the *vieux terrible* of contemporary British art. As uncompromising and unabashed in his private life as he was in his work — which to him was ever a matter of the utmost seriousness — there was nothing of the *Grand Old Man* about him.

He was accorded two full-scale retrospectives at the Tate. At the first, in 1982, he stood alone: *sui generis*. By the time of the second show, in 1986, the world had come round to him again. If, by then, the critic might enter certain reservations concerning his later work on its own terms, seen in the context of figurative expressionism revived — Baselitz, Clemente, Schnabel — clearly he remained a singular and towering figure.

But that first retrospective in 1982 was the more significant; it came after a career of barely 18 years as a painter. From the distance of the second show it could be seen to mark a watershed in that career, celebrating the substantive and astonishing achievement which would be enough to sustain his reputation undiminished.

Francis Bacon was born in Dublin in October 1909, of English parents. He submitted himself to no formal training as an artist, and as a young man practised for a time as an interior decorator and designer. He continued to paint, even to exhibit, through the 1930s, but he destroyed most of this early work; it was not until 1944 that he began again to paint in earnest.

The mature achievement was almost Byronic in its instantaneity. Two magisterial works of this first period, a sister lurking "figure in a landscape" (1945), and the triptych, "three studies for figures at the base of a crucifixion" (1944), have rightly been in the Tate these past 40 years.

The next dozen years or so saw the production of the screaming Popes, the dogs, baboons and chimpanzees, the early portraits, the figures after Muybridge and, at last, the extended sequence of portraits of Van Gogh on the road to Tarascon. By 1962 the full range of his imagery was established and thoroughly explored, in particular the compositional device of the figure encapsulated by an open,

unspecific structure.

In the years following, Bacon's interest settled principally on the figure. The scale was amplified, the image subject to all manner of formal variations, but nothing further was introduced. And as the imagery settled into a certain predictability, so the old shock and impact lessened. Attention fell more readily on the surface, and on the speed and subtle dexterity of Bacon's handling of his material. It was what he had said all along: what interested him was not the image for itself, nor the content as such, but only the painting as making it real.

The problem with Francis Bacon and his work was never of Bacon's making; rather it was always the viewer's. Arrested by the image, viewers found it hard to move beyond it into the work itself. Perhaps it still seems strange to speak of the physical beauty of Bacon's work, but with time it becomes easier.

William Packer

Bigger board for RBS



ROYAL BANK of SCOTLAND has promoted three of its top executives to the board as directors, bringing the total number to 25, the maximum allowed under the institution's articles of association. This means it has a bigger board than any of the big four clearing banks, which range from NatWest with 23 directors to Midland with 16. Royal Bank points out that unlike these institutions it has no regional boards with their own directors.

One of the three new executive directors is Peter Wood (above), the 44-year-old managing director of Royal Bank's financial services division who founded Direct Line, the bank's

the hidebound syllabus he was compelled to follow.

MESSIAEN'S death yesterday at the age of 83 has robbed contemporary music of one of its few universally acclaimed and respected elder statesmen.

In an age characterised by schools and circumscribed aesthetic movements, his pre-eminence stemmed from his singular achievement in forging a musical language with profound implications for succeeding generations of composers, while remaining absolutely wedded to his highly personal vision of music's function.

Olivier Messiaen was born in Avignon in 1908; his father was a literary scholar, his mother a poet, and his development appears to have been precocious: he taught himself the piano and wrote his first compositions at the age of nine. A year later he began to study music formally, and encountered Debussy's *Pelléas* for the first time. Throughout his years at the Paris Conservatoire, 1919 to 1930, it was to be Debussy's example that provided the essential antidote to

Paris Conservatoire as a professor not of composition but of harmony, and later also of analysis. A meeting with the pianist Yvonne Loriod (who became his second wife in 1962) led to the start of a series of piano works with *Visions de l'âme* (1948) and *Vingt regards sur l'enfant Jésus* (1944). The piano was to remain an integral part of his scoring, finding its way as a soloist into almost all his compositions, parts conceived expressly for Loriod.

But it was the premiere of his *Trois Petites Liturgies* in the newly liberated Paris in 1945 that established Messiaen as a radical and controversial composer, even if his avant-garde affinities seemed at odds with his unabashed Christianity. In the post-war years his growing reputation as a teacher, his open-mindedness and interest in a host of western and non-western musical models brought many young, highly gifted composers to his analysis classes and to

the private composition seminars he held in Paris. His early pupils included Boulez, Stockhausen, Barraqué and Xenakis.

In the 1950s he began an intensive and systematic study of the songs of birds, "the greatest musicians to inhabit this planet", incorporating them into works such as *Oiseaux exotiques* (1956) and the huge cycle of piano pieces *Catalogue d'oiseaux* (1956-58). From the 1960s onwards his music tended to become ever more monumental and meditative.

The culmination of this line of development and indeed of Messiaen's life work appeared to be his "scènes Franciscaines", *St François d'Assise*, staged at the Paris Opéra in 1983.

Messiaen's was a non-developing art, and in that sense strangely foreign to the Western art-music tradition. He was one of this century's most singular and distinctive creators.

Andrew Clements

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This year, 1992, marks the 500th anniversary of the great voyages of discovery. This chart dates from the end of the 15th century. The National Maritime Museum, London.

MANAGEMENT

Andrew Adonis describes how one council has broken itself into pieces

Power to the people

Big ceased to be beautiful long ago in Britain's town halls. For more than a decade, decentralisation has been the craze in local government. But no authority has taken it so far - or so fast - as Tower Hamlets, the Liberal Democrat-controlled borough in London's East End.

The Liberals have divided the borough, London's poorest, into seven "neighbourhood councils". Each has its own staff, budget, offices and elected committee responsible for executing most of the borough's functions in its territory.

"Tower Hamlets only exists in name," says Eric Flounders, the Liberals' former leader - now chairman of Bow neighbourhood - who carried out the dissection after defeating Labour in the 1986 borough elections. "But that was true before we acted: the constituent neighbourhoods were always the real local communities."

Tower Hamlets is a 1960s amalgamation of Bethnal Green, Stepney and Poplar. Those names adorn three of the new neighbourhoods, but all seven are carved from their territory. With 34,000 residents, the largest - Poplar - covers a population greater than that of 27 district councils across the UK and would be on the large side as a first-tier authority in France or Germany. But with the smallest a mere 15,000-strong, even sympathetic observers think there are a few neighbourhoods too many.

How was it done? At a stroke - almost literally. Amid uproar, the first council meeting after the 1986 elections saw Flounders move sheaves of amendments to council

standing orders - creating the neighbourhoods and disbanding most of the council's central committees. The central administration was stripped to the bone and chief officers were obliged to become neighbourhood chief executives. Few stayed long.

Neighbourhood units are not unique to Tower Hamlets. The model for less radical reformers is Islington, in north London. Under a

new TOWER HAMLETS NEIGHBOURHOOD COUNCILS

	Population	Party control
Bethnal Green	28,102	Lib Dem
Bow	19,756	Lib Dem
Globe Town	14,860	Lib Dem
Isle of Dogs	19,492	Labour
Poplar	33,986	Lib Dem
Stepney	21,818	Lib Dem
Wapping	22,594	Labour

progressive Labour administration, it has set up 24 neighbourhood offices across the borough; all residents are within quarter of a mile of an office; each has a staff to deal with queries - mainly housing - along with a small budget, and a forum of local residents which meets every six weeks to discuss issues in its area.

Yet Islington's central committee and administrative structure are still intact. Tower Hamlets has largely disbanded both Education, overall budget-making and social service strategy remain with the centre; standard terms and conditions are observed for employment contracts; beyond that, everything - planning, parks-recreation, housing, highways, environmental

health, libraries, even most lawyers and accountants - has been handed down.

Political and administrative control within those spheres lies with the neighbourhood councils, two of which are controlled by the "opposition" Labour party. Each neighbourhood has autonomy within its devolved sphere unless its chief executive believes it "is not in a sufficient state of readiness" to implement a decision.

Even the direct labour-force has been divided, with seven separate depots. Each neighbourhood has control over its own contracts: most have stayed in-house, but Bethnal Green has awarded some to the private sector.

"It's a sham, of course," says John Biggs, the borough's Labour leader. "We run two neighbourhoods, but they set the annual budget, and that's clearly fixed against us." He condemns the devolved structure as "massively bureaucratic", pointing to the £700,000 salary bill for the borough's chief executives alone.

Flounders denies the first claim: funds are allocated by formula, and losers include Liberal neighbourhoods. He concedes that devolution may have increased the administrative staff, but claims that this is balanced by savings elsewhere.

"The positive advantages are enormous," he claims, citing the borough's rent arrears. In 1986/87 arrears stood at the London average of 12 per cent of the rent collectable. Now they are down to 6 per cent.

"It comes down to an argument about the cost of democracy itself," says Paul Hoggett of Bristol University, who has made a detailed study.

"Neighbourhood councils have to be serviced and administrative costs have gone up. But service-delivery costs appear to be lower and the evidence suggests the experiment has improved the quality of local democracy." That is undeniable, if turnout in local elections is a reliable guide: it is up from 31 per cent in 1982 to 47 per cent in 1990 - a shift to well below to well above the London average.

Clive Jacotine, Bow neighbourhood's chief executive and former assistant director of housing in Lewisham, believes the experiment makes sound management sense.

"The ability to bring everyone together easily, without having to get involved in inter-departmental processes, is a great advantage," he says. Politics has changed too: "The major conflict is between the neighbourhoods and the centre, not between the political parties."

Bow's management team comprises Jacotine and six "service heads" - for planning, highways, environmental services, economic development, housing, and general support services, including libraries. They all operate from the Bow neighbourhood centre - a purpose-built block off Roman Road, which also houses the local library, and a GP's practice. A gym and sauna are coming soon.

The relationship between each neighbourhood's chief executive and committee chairman is necessarily close. Flounders and Jacotine meet at least once a fortnight. "We get on well," says Jacotine. "But if we didn't, I'd soon be out: personal rapport is much more important than between a committee chairman and a chief officer in a tradi-



Tower Hamlets: neighbourhood councils for London's poorest borough

tional authority." Chief executives are on three-year rolling contracts, renewable annually.

Tower Hamlets took control of education in the borough on the abolition of the Inner London Education Authority in 1990. Under local management of schools, most funds go direct to schools with the centre responsible for strategy, inspection, and ensuring adequate servicing.

But neighbourhoods are still in the picture: they control the borough's £6m community education budget, subject to oversight and inspection.

They also provide personnel and payroll services through "service level agreements" with the education department. "But the position is clear," says Anne Sofer, chief education officer. "The buck stops with the centre."

Six years on, other councils have yet to copy Tower Hamlets. Even Liberal Richmond, at the other, affluent end of the District Line, refuses to follow suit. "It's snobbery as much as anything," says Flounders. "But don't worry: give it a decade, and they'll all be doing it."

A case of mind over matter

Companies striving to improve their performance and prosper in the recession should pay attention to how their employees think.

Research in America reveals that companies which test employees' thinking styles and preferences can put together teams of workers who complement each other.

By finding out whether individuals think with the left side of the brain - logically and rationally - or with their right side - laterally - companies can build competition-beating "whole brained" teams.

They can further identify "cerebral" people - logicians or visionaries - and "limbic" people - organisers or co-operators.

According to CSC Index, a consultancy which advises companies on thinking analysis, individuals' preferences are strikingly consistent. Information technology professionals - "cerebral left" thinkers

- have a strong preference for analysing issues but a distinct lack of co-operative traits.

So they will present a well-argued case for introducing a new system but will lose interest when it comes to teaching anyone how to use it.

Entrepreneurs - "cerebral right" people - are off the scale when it comes to "seeing the big picture" and "tolerating ambiguity" but are lamentably short on maintaining standards and developing detailed plans.

Herein lies the problem. Achieving the ideal "whole brained" state means putting opposites together. As people generally prefer to work with those who share their approach, it involves a great deal of adjustment on all sides.

But results from America are encouraging: one company reported that after carrying out a thinking analysis, it promoted three executives to senior jobs, for which they would not previously have been considered.

Of course, it would be even better if individuals could adopt a "whole-brained" approach themselves. But perfection brings its own problems - apparently the rate 2 or 3 per cent of those tested who achieve a "whole brained" state are crippled by indecision.

*CSC Index, Tel 071 831-0101.

Sarah Hegarty

Lies, damn lies and directors' salaries

British company directors are a greedy and selfish lot. In the depths of recession they are just as thoughtless as when times are good: they increase their own pay far faster than that of their managers and other employees, writes Christopher Lorenz.

Such has been the impression created by this week's media coverage of the British Institute of Management's 1992 salary survey. This showed that the directors of large companies received average earnings rises of 9.3 per cent in the year to January 1, with salary rises of only 6.4 per cent for managers in all size of company, and 8 per cent for UK employees as a whole.

The BIM's bombastic new direc-

tor general, Roger Young, added to the mood of general outrage by warning directors of large companies that they should be seen to be tightening their belts. He declared that "if they continue to reward themselves far more than their employees, they will have to answer for it" in the form of higher taxes.

Young was quite right. He should have been even tougher, pointing out that such directors are worsening the "them and us" gulf in their companies.

They are also acting in flagrant

contravention of the ambitions employee motivation and "empowerment" programmes which almost all have launched.

As so often with statistical surveys, things are not as simple as they seem. Precisely the same data could have prompted the BIM to congratulate the vast majority of UK directors on setting an ideal example: taking either outright cuts in earnings, or much smaller rises than their managers and other employees.

It's not quite a matter of lies, damn lies, and statistics. It's more

a question of which category of data you choose to focus upon.

For one thing, virtually no newspaper chose to report the BIM's findings that directors of companies with sales of under £600m - who constitute the vast majority of the UK director population - took rises of between 2.1 and 4.6 per cent. The overall rise for all directors, including the big boys, was only 3.3 per cent.

For another, the Institute's regional analysis (of all company sizes) showed that in only East Anglia and the north did directors

take markedly higher rises in earnings than their managers. In London, the south-west and Wales, and even Scotland, directors took far less than their subordinates - ranging from a fall of 3.2 per cent in the south west and Wales, through no increase whatever in inner London, to only 5 per cent in Scotland. For managers the respective regional rises were 4.5 per cent, 3.8 per cent, and 9.7 per cent.

None of this lessens Young's point that the big boys are both grasping and foolish. If they cannot take themselves in hand, others

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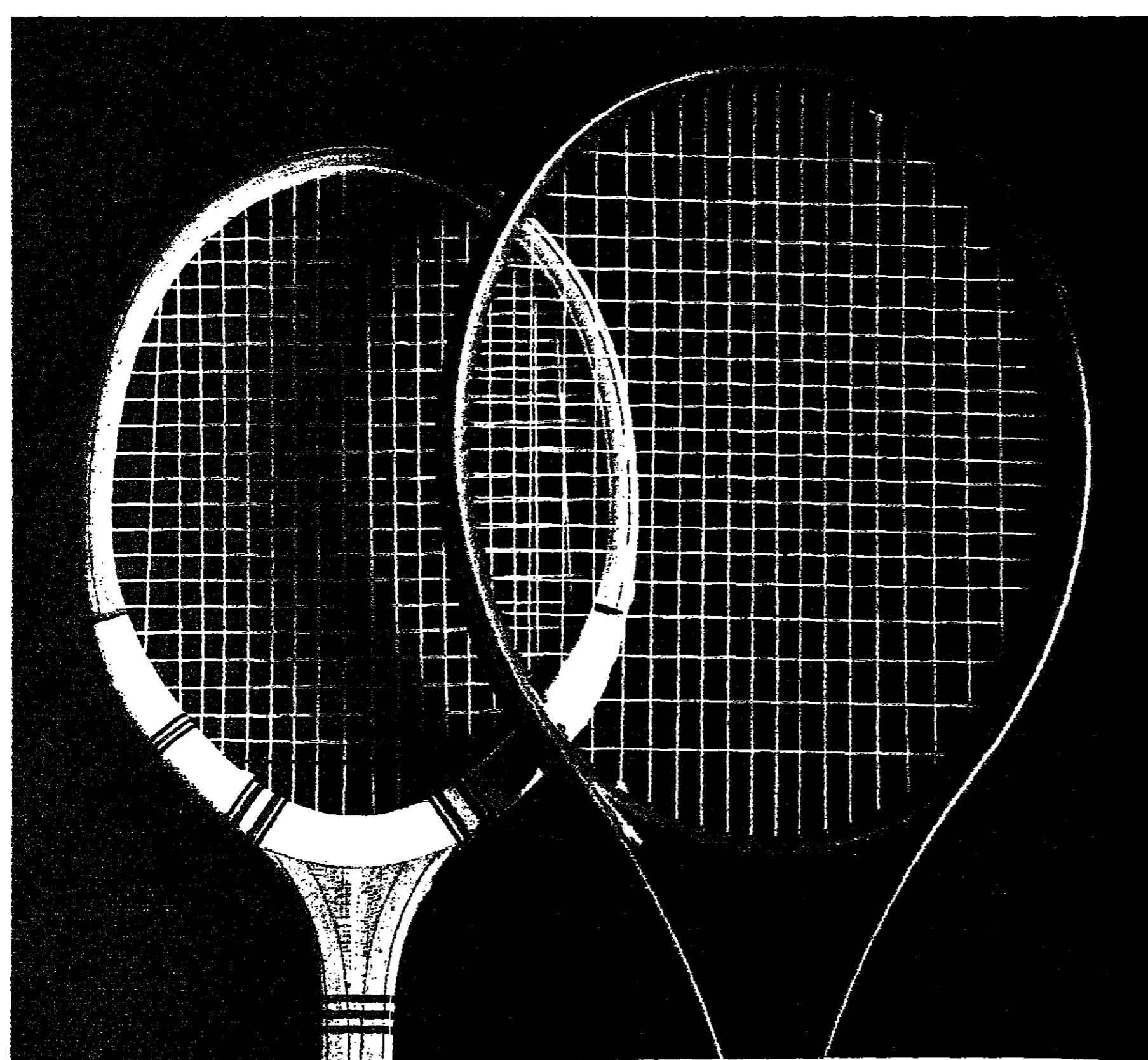
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ARTS

TELEVISION

The audience bites back

Serving regularly as the guest on Pete Murray's phone-in programme on London's LBC Talkback Radio to discuss the week's television is both an informative and sobering experience. As the voices of the public come and go in your headphones, you realise that an extraordinary role television plays as companion and comforter in the lives of so many people today, and how strongly attached people become to their favourite programmes, especially soap operas such as *Coronation Street* and *Neighbours*. The fabled types who really believe in the characters, to the extent of sending flowers for fictional weddings, never seem to phone, yet passions are certainly aroused. Last week a whole succession of callers protested bitterly about a scene in *EastEnders* where a character made sandwiches for Passover out of white sliced bread, butter and cold lamb. Clearly, the anger was caused not by damage to the credibility of the character, but by what was seen as the ignorance of the producers.

For a professional critic perhaps the most interesting revelation is the way in which so many viewers seem to combine a dedication to the programmes with a deep contempt for the programme makers. This applies not only to soap operas or game shows, but all the way up and down the scale of subject matter and seriousness. So called "ordinary members of the public" are willing – indeed keen – to be far more scathing than any paid critic.

But absolute crap? Certainly the incidence of studied idiosyncrasy in television mysteries has become tiresome. In *Thacker* everyone in sight was slightly barmy, from Graham Crowden's character who collected giant insects, to the yokels who were hunting for an ancient afterbirth. (Indeed, the theme of rustic malevolence and the intruding stranger has frequently been done better, most memorably in John Bowen's 1970 BBC drama *Robin Redbreast*). If possible *Mr Wakefield's Crusade* seems even more determinedly dotty. Here we have a millionaire whose only pastime is buying stamps at the Post Office, where a fellow customer dies at his feet. Wakefield steals a letter from the corpse and begins... a murder hunt... maybe. Certainly there is much in these productions to irritate.

Yet it is surely a little ungrateful to condemn everything which happens to be somewhat out of the ordinary. In *Thacker*, which looked like a pilot for a series, it was good to find Leslie Phillips continuing his late career break, away from silly-ass chumminess and satirising, too, to find that his character – the Humber driving ex-colonial – was unpredictably, the one dishing out the violence when necessary. In my book *Mr Wakefield's Crusade* wins points for the presence of Richard Griffiths as an interfering porter in a block of mansion flats, for the

tions claptrap. What was more the caller was fed to the back teeth with dramas in which key passages of dialogue were rendered inaudible by other noises. On this point – all (Pete Murray, guest, and caller) agreed: none of us was hard of hearing, yet all spent our time in front of the set these days asking companions "What did he say?" and getting the response "Don't know. Couldn't hear". The culprits are directors and producers who, knowing the script by heart, allow actors to mumble and, during the dubbing of sound effects and music, don't even notice that the crunching gravel or the quivering violins are obliterating the line which was meant to reveal the identity of the murderer or the victim.

Ordinary members of the public are willing to be far more scathing than any paid critic'

That said, it is worth pondering why there seems to be more experimentation, and consequently more contempt from the phone-in callers, in drama than elsewhere. Newish ideas are sometimes tried in comedy; in the last few years there has been a trend towards simple studio shows which need neither costumes nor sets, series such as *Whose Line Is It Anyway?* and *Hazel I Got News For You*. These appear to be the equivalent, for the younger generation, of the series previously done by stand-up comedians. Yet the old conventions carry on.

Harry Enfield's Television Programme is similar to the shows once done by Harry Worth and Dick Emery, though Enfield may yet prove superior to both. And of course the half-hour sitcom, God save the mark, continues to come at us. BBC1's *Don't Tell Father* which started on Sunday evening is another series about snobbery and English class consciousness which could have been made any year since about 1962. Or 1982. *Sids By Side* which began on BBC1 on Monday is yet another.

It is hard to avoid the conclusion that the essential difference is between fiction and non-fiction, and that there is much less need felt among programme makers to strain for novelty in current affairs or documentary programmes than in drama or comedy. Even here, of course, fashion does play a part and sometimes a powerful and annoying one. For instance the trend is once again swinging in favour of "verité" documentaries. Producers seem to think that in abandoning a reporter voice-over, graphics and so on they are being non-maupulative, but viewers tend to feel that they have been left in the dark and work things out for themselves. Last week's *True Stories* on Channel 4 about a small psychiatric hospital called The Cassel, though good in some ways, occasionally left you wondering whether the person speaking was a doctor, a nurse or a patient.

On such occasions the professional critic may find himself defending that which he previously attacked. Were there no saving graces? In *Resnick*, leaving aside script and acting for a moment, didn't the perpetual rain, the brownish light, and the deliberately odd camera angles at least add up to a recognisably different visual style? And at a time when the sheer quantity of television was making it difficult for any individual programme to remain memorable, wasn't that an achievement of sorts? No. It was all pretence.



Leslie Phillips and Richard Griffiths in two new series, "Thacker" and "Mr Wakefield's Crusade"

Christopher Dunkley

Staatsoper unter den Linden
19.30 Rudolf Nureyev's production of *Sleeping Beauty* (East Berlin 2004 762)

DRESDEN

Tonight's performance in the Semperoper is a ballet triple bill, with music by Britten and Pärt. Tomorrow: *Le nozze di Figaro* with Gunnel Bohman as the Countess. Fri and Sun: *Die Zauberflöte*. Sat: *Il barbiere di Siviglia*. Mon: *Felicity Lott and Ann Murray* (4842 323). Sat in Schloss Albrechtsberg: Dresden Philharmonic Quintet plays works by Schubert and Manolis Kalomiris (4866 306).

THE HAGUE

Danstheater 20.15 Nederlands Dans Theater triple bill of works by Jiri Kylian and Ohad Naharin, repeated tomorrow (360 4930). Tomorrow in Dr Anton Philipszaal: Ivan Fischer conducts Beethoven's Ninth Symphony (360 9810).

LONDON

Coven Garden 20.00 Edward Downes conducts David Freeman's production of The Flary Angel, with Galina Gorchakova, Sergei Leiferkus, Peata Burchuladze and Robert Tear, also Sat. Tomorrow: Kenneth MacMillan's Manon (071-240 1068). Coliseum 19.30 Andrew Greenwood conducts Graham Vick's production of Madama Butterfly, restaged by Francesca

Joseph. The cast includes Susan Bullock and David Rendall. Repeated on Fri. Tomorrow and Sat: Don Carlos (071-838 3161). Royal Festival Hall 19.30 Ornette Coleman and Prime Time: an evening with one of the great jazz innovators. Tomorrow: John Lill plays Beethoven (071-928 8800).

Barbican 19.45 Antony Pay gives world premiere of new work for clarinet and orchestra by John Woolrich, in a concert by the Guildhall String Ensemble which also features Peter Donohoe as soloist in Mozart's Piano Concertos 12 and 13. Tomorrow: Michael Tilson Thomas conducts the LSO (071-638 8891).

NEW YORK

THEATRE

- Blood Wedding: Lorca's classic adapted by African American poet Langston Hughes, fusing flamenco and jazz, Harlem Renaissance and rural Spain. Runs until May 31 (Public Theater, 425 Lafayette St, 587 7150).
- Empty Hearts: courtroom drama written and directed by John Bishop. Now previewing (Circle Repertory Company, 99 Seventh Ave S, 924 7100).
- Red Diaper Baby: Josh Komboli's comedy about sex, anarchy, and coming of age in a family of Jewish communists (Cazala, 2162 Broadway at 78th St, 873 6103).
- The Best of Forbidden Broadway: tenth anniversary edition of Gerard Alessandrini's show, with past highlights and

PARIS

- Opera Bastille 19.30 Ion Marin conducts Roman Polanski's production of *Les Contes d'Hoffmann*, also Sat (4001 1616).
- Châtelet 19.30 Pierre Boulez conducts Peter Stein's WNO

TELEVISION

'Martha' and 'Un ballo in maschera'

A year or two after Ireland's two main opera companies came under the same artistic director the arrangement would seem to be working to everybody's advantage. The Wexford Festival is left to investigate the rare operas it has always favoured, while DGOS Opera Ireland tries to satisfy the capital's hunger for the arts with opera of an international flavour.

This year's spring season in Dublin pairs two contrasting operas: Flotow's *Martha* and Verdi's *Un ballo in maschera*. Given the limited rehearsal time the productions are respectable enough, but it is the imaginative casting policy that invariably makes a visit to Wexford or Dublin worthwhile. The best young Irish singers are found alongside promising newcomers from abroad and a sprinkling of established names.

This was especially the case

with no weak link. When *Martha* was given its first performance in Dublin in 1859 the singers included Mario and Grisi in the two leading roles, with Pauline Viardot-Garcia as support, a remarkable trio, for these were not just the most famous singers of the day, they rank among the most celebrated operatic stars of all time.

These days it is young faces and fresh voices at DGOS Opera Ireland, which works just as well in this opera. Or possibly better. *Martha* is one of those homespun mid-19th-century German pieces, all springtime love and naive innocence, hummable tunes and comfortable harmonies, which could hardly fail to warm the heart, if handled with sensitivity. This delightful performance did not put a foot wrong.

In the best tradition of opera

productions run on a tight budget the producer Dieter Kraegel and his designer Bruno Schwengi had devised a setting that was as simple as it was effective: no political point making, no heavy handed comedy tomfoolery. The opera famously features Flotow's version of "The Last Rose of Summer", but this staging was at least half Germanic by

humour that comes their way, the Swedish mezzo in particular giving notice of a voice to watch. James Lockhart was the conductor, who obtained crisp playing from the National Symphony Orchestra. The whole performance kept sticky sentent.

The company's *Un ballo in maschera* had more ambitious aims. As befits Verdi in grand opera style, this had aspirations to be an evening of international class, which always poses problems. The conductor, Guido Almone-Marsan, brought a keen Italianate drive to the performance, while the producer, Ceri Sherlock, cloaked the opera unexpectedly in Italian garb, moving the setting to the Italy of Verdi's own day.

Otherwise the visiting principals had been left to do their own thing. Maurizio Saitarin was the rather tight-voiced Riccardo, with the right Italianate style, although

the successors to those famed stars of old were the Irish soprano Marie-Claire O'Reordan and American tenor Kip Wilborn, both fine voices, attractive personalities. As the secondary couple, Ulrika Precht and James Wood caught nicely the more outgoing

one imagines it would be beyond the wit of any producer to get him to sing his low duet to anybody but the conductor. Carol Neblett made an appearance as guest diva in the role of Amelia, somewhat blowzy vocally these days, though she has plenty of voice left and shirks nothing. Frances Lucy was the winning Oscar, Jaclyn Bower a forthright Ulrica.

The evening, however, belonged to the remaining member of the cast, Vladimir Redkin, Moscow-born, Bolshoy-trained, sang Renato of an impressive breadth and vocal security which mark him out as yet another Russian baritone headed for the top of his profession. The casting genius of DGOS Opera Ireland has done it again: he is a real find.

Richard Fairman

Gaiety Theatre, Dublin. Season lasts until May 3.



Sumi Jo as an Adina-as-saucy-baggage: a delectable pairing with Alfredo Kraus

Opera in London

L'elisir d'amore

W e owe this latest Donizetti revival to Luciano Pavarotti. He was due to return to Covent Garden in *La Bohème*, which opera he then exchanged for *L'elisir* before withdrawing altogether, leaving the work scheduled and no tenor to lead it. Then the house's luck began to improve. Alfredo Kraus was persuaded to take Pavarotti's place as Nemorino, and Sumi Jo to join him as Adina.

The pairing, as shown on Monday, works winningly. Indeed, the display of finespun singing offered by both provides a delectable treat for lovers of the genre. It is not exactly a warm-blooded performance. Mr Kraus, an exceptionally well-preserved sexagenarian of elegant carriage and patrician profile, is hard to accept as a loverly peasant youth, graciously

though he lends himself to the capers of the Covent Garden staging. Miss Jo, a Korean, seems to have been schooled down to the last eyelash-quiver, skirt-flounce and pout in the Italian tradition of *Adina-as-saucy-baggage*.

Given that this production is already an indigestible feast of multicolour cuteness, the shortage of "heart" limits the composer's tenderly compassionate view of human affections. But the singing is very fine, and in Donizetti that counts for a good deal.

Miss Jo's pearly soprano, not large but perfectly projected and meltingly sweet at every point in its compass, seems made for the lighter and *semiseriose* roles in the 19th-century *bel canto* repertory. She knows how to float delightful, colourful sounds, and normally the most stylish of the younger British baritones, he allows himself to ham up the comedy and blare out the notes with worrying

sequence; she is not just unfailingly lovely to listen to, but a performer of musicianly charm – the demeanour may be pert but the voice constantly arrives at a more genuine strain of artistry.

Mr Kraus no longer commands ripely resonant tenor tones, but those he has are deployed with miraculous ease. Apart from the occasional unwritten – and rather fierce – high-pote climax, his is an art of suggestive understatement, which reaches its peak in a "Furtiva lagrima" offered as a reverie, not a crowd-pleaser. One devoutly hopes his Nemorino will be viewed as a sort of masterclass *sfumato* by the Belcore of the evening, Anthony Michaels-Moore. The most promising and normally the most stylish of the younger British baritones, he allows himself to ham up the comedy and blare out the notes with worrying

crudity. Dulcamara, whose presentation as an oriental potentate is one of the show's many dislikable features, is taken by another veteran, Paolo Montarsolo – amusingly at moments but superficially, and with very little "real" tone at his disposal. Richard Buckley, an experienced American conductor making his house debut, keeps the show moving with considerable skill. A handful of expressive nudgings and underlinings are a small price to pay for the general feeling of "go" in the air.

Max Loppert

Covent Garden
Box Office: 071-240-1066
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FINANCIAL TIMES

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Wednesday April 29 1992

The battle for Midland

TWO fundamentally different offers have now been proposed for Midland Bank. The deal unveiled yesterday by Lloyds Bank implies substantial and painful rationalisation of a type that the UK financial services sector has never experienced. Symbolically, the name of Midland, once Britain's biggest bank, would go.

The offer contrasts with the bid from Hongkong and Shanghai Banking Corporation which has already been on the table for more than a month. This is a very different sort of exercise. It will introduce new capital to Midland and possibly reinvigorate its management, but it will not address the apparent problems of overcapacity and poor returns on capital in British banking.

At one level it is up to shareholders to decide. Normally the more radical solution would be likely to be more profitable for them, although the benefits from bank mergers in the past have often proved to be disappointing. Indeed, Lloyds is offering a price some 20 per cent higher than the Hongkong Bank. But this raises public interest considerations, because although it would be acceptable for Midland's value to be enhanced through increases in efficiency, the same would not be true if the gains were to be achieved through monopoly profits arising from the reduction of the number of major clearing banks from four to three.

Special safeguards

Although it is right that banks should be exposed to market forces by way of takeovers, there need to be special safeguards as well: banks are different. The security of depositors' funds is paramount, and in the case of the largest banks, at least, it is supported by an implicit state guarantee. There are also broader questions about the encouragement of sensible behaviour by the banks and the availability of economically priced and progressive services to the public.

Then there is the position of the shareholders: by and large they have been badly served by their directors in recent years (though

Whatever the legal niceties, the desirable outcome is that both bids should be scrutinised by the same competition authority, and that oversight should lie within the UK. This is not to deny the possibility that Brussels has a legitimate interest in this affair. But the main public policy issues at stake here are domestic in character. Only within the UK will there be major shifts in market penetration as a result of either of these offers.

Midland is the weakest of the UK clearers, and its future as an independent bank is uncertain. So the fact that it is now on the receiving end of two very different bids from well capitalised banks is to be welcomed. It is right that these should be officially scrutinised. But there is a strong case for a shake-up in the UK banking sector. There would have to be very powerful arguments to justify opposition to either of these bids on competition or other public interest grounds.

Shock therapy for Italy

ACCUSTOMED AS it is to feeble and fractious political leadership, Italy is this week trying to come to terms with a new phenomenon: that of having no effective leadership at all. The resignation of President Francesco Cossiga on Saturday, following the departure of Mr Giulio Andreotti, the prime minister, earlier last week, leaves the country without a head of state or a government at a time when it is more in need of leadership than ever. Just possibly, the consequence may be to push Italy towards the sort of fundamental political reform that it has long been advised to adopt.

Although he sought to present it as a principled protest against the politicians' refusal to reform the political system, President Cossiga's resignation was no high-minded act of state. He had only two months of his term left to serve in any case, and his announcement seemed laced with personal pique that will do little to create the climate necessary for constructive reform.

Nevertheless, at least Mr Cossiga's action has the merit of providing shock therapy. It has underlined the lesson of Italy's recent general election: that its political system has reached the limits of viability. The April 5 election delivered a serious rebuff to the long-ruling Christian Democrats. It also resulted in an unprecedented fragmentation of the political parties, highlighting the excesses of Italy's system of proportional representation.

Additional support

A nationwide protest vote, incidentally expressing a desire for institutional reform and better economic management, has led to no fewer than 16 parties being represented in the new parliament. The outgoing four-party coalition of Christian Democrats, Socialists, Liberals and Social Democrats, still possesses a marginal parliamentary majority. Yet with these parties' overall share of the vote below 50 per cent, they need additional support to retain credibility.

Any new partner, whether it be the centre-left Republicans, the former communists regrouped in the Democratic Party of the Left (PDS), or the newly emerged populists of the Lombard League, would demand a high price: the

clean-up of government, electoral reform, a curb on the Christian Democrat and Socialist grip on the levers of patronage, and, in the case of the Republicans and Lombard League at least, concrete economic measures to ensure Italy meets the minimum requirements for convergence with the EC laid down at Maastricht.

Tough choices

It is that European challenge which points up the current parlance. To make the grade for economic and monetary union, Italy faces tough choices – on public spending, on subsidies to state industry, on reforming the pensions system – that can only be made by a strong and stable government. That is precisely what the present parliament will not be able to produce. If the country is not to be relegated, as many of its politicians and industrialists now fear, to the slow lane of a two-speed Community, it will have to change its political system.

The most logical solution, therefore, is for the political parties to agree on an interim government with a clearly defined but limited role. Apart from implementing emergency economic measures to deal with the budget deficit and inflation, such a government should concentrate on constitutional reform. Parliament, in these circumstances, would have to act as a sort of constituent assembly preparing for fresh elections, say within 18 months.

There is no shortage of proposals as to how the electoral system might be modified – for example, by introducing tighter controls on the admission to parliament of minority parties. There is also pressure in some quarters, not least from Mr Cossiga himself, for the presidency to be given greater powers.

Such ideas deserve consideration. But suggesting ways of strengthening government is not enough. The established parties themselves also need a thorough overhaul, for it is they – and the Christian Democrats in particular – that have created the system of patronage and corruption that is at the root of the trouble.

That is the true meaning of the election. It is a warning that Italy's politicians cannot afford to ignore.



When Mr Brian Pitman became chief executive of Lloyds Bank in 1983, he asked his senior colleagues whether the bank was successful. Without exception they said that it was.

"Research showed we had happy staff and happy customers," he says. But Mr Pitman was not satisfied: "The stock market was saying something completely different. Lloyds' shares were priced at only 50 per cent of the value of assets."

In other words, investors were saying that Lloyds – like all other banks at the time – was relatively inept at managing its assets.

Thereafter, Lloyds became the first big UK bank to be managed primarily for the benefit of its shareholders – which Mr Pitman believes is in the interest of employees and customers as well.

Unlike its rivals, Lloyds became ruthless at pulling out of businesses making a low return, and began to cut costs. In 1991 alone, Lloyds cut £150m from its staff costs by reducing its headcount by 8,500.

Thus Lloyds' attempt to take over Midland is aimed at pushing up profits by cutting costs. By integrating the two businesses, Lloyds Bank envisages it could reduce the enlarged group's operating costs by over £700m within four years of the merger," it said yesterday.

This focus on productivity is in stark contrast to the pronouncements of most other banks when making takeover bids. Banks traditionally believe that big is beautiful and promote their takeover attempts by pointing to the benefits of expanding the network of offices. Never before has a UK clearing bank attempted to acquire a UK rival against the rival's will.

This has been the message of Hongkong & Shanghai Banking Corporation, which made a formal takeover offer for Midland a fortnight ago. The logic of its offer is that it creates a "strong international banking group with a worldwide network... operating in the world's three major economic regions".

Because Hongkong Bank has a relatively modest presence in the UK, it has little scope to improve profits by cutting operations which overlap with those of Midland.

Lloyds has much more scope for such gains. Mr Pitman says the £700m savings arising from the planned takeover of Midland should be achieved relatively easily – and may be exceeded.

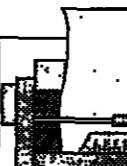
He also talks confidently of increasing Midland's income. The most obvious way of pushing up profits at Midland would be for Lloyds' life insurance subsidiary, Abbey Life, to sell its products to Midland's customers. Mr Pitman says that last year 14 per cent of all Lloyds customers who bought any life insurance at all bought their policies from Lloyds Abbey Life – far higher than the percentage of Midland customers buying their insurance from Midland.

Persuading Midland customers to buy Lloyds Abbey Life products could bring in many tens of millions of extra profit over the next few years.

But in the short term Lloyds' emphasis would be on cost savings, which would be made by reorganising three different parts of the combined bank's activities:

- Overlapping elements of head office functions and centralised services – such as foreign exchange and money market dealing – would be eliminated.

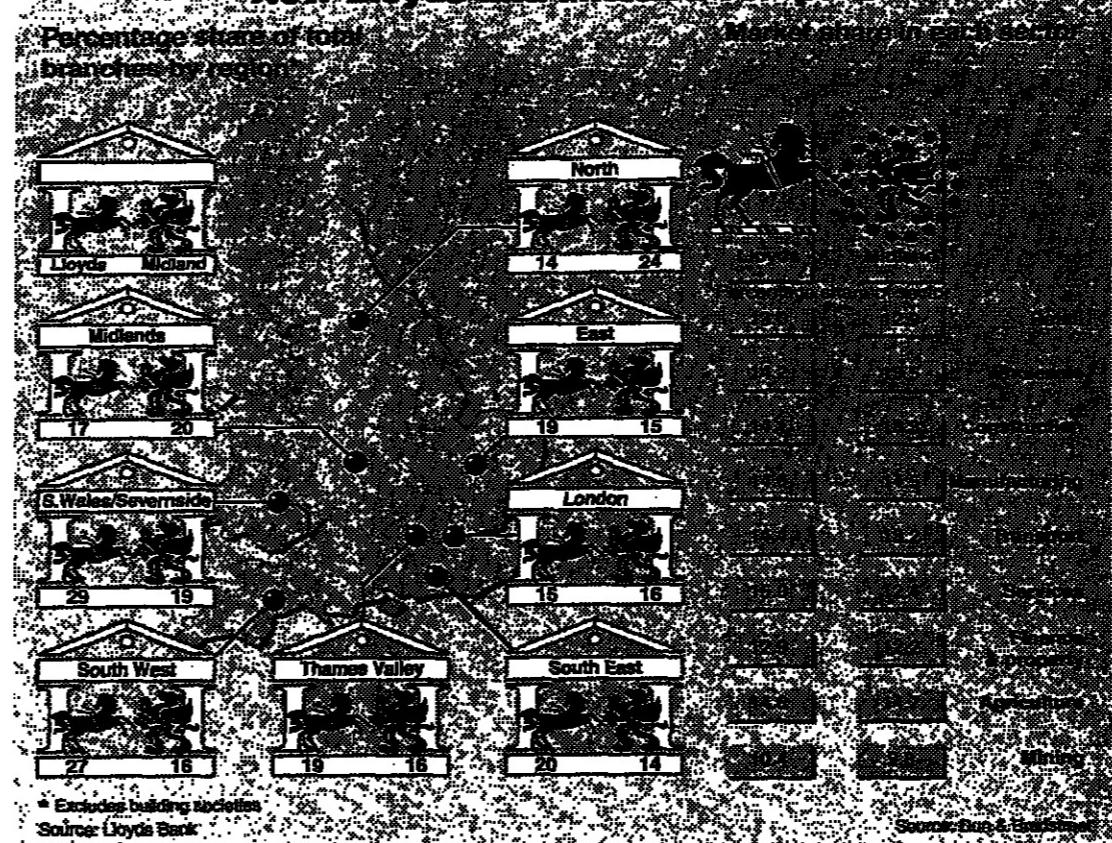
- A single computer network



Robert Peston on the shape of Lloyds Bank if it succeeds in taking over Midland

Dark horse joins the race

How Lloyds and Midland compare



would be operated for the enlarged operation.

● Where Lloyds and Midland have adjacent branches, one of the branches would be closed.

Over four years Lloyds would expect to shed 20,000 employees from the combined banks' worldwide staff of 125,500, with the bulk of the job losses occurring in the UK. The banking union, But, is concerned this would involve huge numbers of forced redundancies.

But Mr Pitman says "forced redundancies are very unlikely... Many of those jobs will go through natural wastage. The rest are likely to accept voluntary severance."

To cover these severance costs, Lloyds would make a provision of £200m before tax out of reorganisation costs totalling £550m.

The greatest source of long-term cost savings, about half of the £700m, should come from reorganising the branch network. Mr Pitman says some 1,000 branches would close over four years.

"Where there are overlapping branches, we will close the weaker branch," he says. "That may mean closing a Lloyds branch rather than a Midland one." Sir Jeremy Morse, Lloyds chairman, says this equity of treatment between the two banks' branches has been spelled out clearly to Lloyds employees.

Mr Pitman insists customers will benefit from an orderly re-organisation of this sort rather than the more haphazard restructuring of

the two banks in a good match in terms of the regional distribution

of branches, with Lloyds stronger in the south and Midland in the north.

Earlier in the 20th century, Lloyds concentrated its expansion on the south and south west, by buying the Wilts and Dorset Bank in 1914 and Capital and Counties Bank in 1918. Midland by contrast grew in Britain's industrial heartland.

But branch closure is not the only inconvenience to be faced by Midland's 3.6m current account holders. They would be asked to give up their Midland cheque books and plastic cards for Lloyds ones.

However, Lloyds would abandon only the "Midland" brand name. Other marques – such as the First Direct brand used by Midland's branchless banking subsidiary and Samuel Montagu, the name of its merchant bank – would be kept.

Both banks' big corporate customers are indifferent to the prospect of Midland being bought by Lloyds. Big companies' closest relationships tend to be with National Westminster and Barclays, rather than with Midland and Lloyds. For services or loans, big groups shop around at the big international banks too.

Nonetheless, Lloyds and Midland customers in some parts of the country would experience disruption to service. Each bank has large numbers of banks in the Midlands – both Lloyds and Midland were founded in Birmingham – and in South Wales, so closures will be greatest in these regions.

The two banks are a good match

in terms of the regional distribution

NatWest has about 28 per cent of this market, Barclays 27 per cent, Lloyds 16 per cent and Midland 14 per cent. Small businesses fear that the combination of Lloyds and Midland would be bad for competition.

Mr Pitman claims the opposite is true. "We would for the first time be on an equal footing with NatWest and Barclays," he says. "We would compete more effectively." He also points out that in most European countries, banking markets are dominated by just two or perhaps three banks, rather than four as in the UK.

Lloyds may be able to go some way to reassuring small business customers and personal clients that they will enjoy benefits from a Midland takeover. Mr Pitman says in the coming weeks Lloyds will offer new products and services unavailable elsewhere, to its and Midland's customers, conditional on the deal going through.

The aim would be to prove that some of the extra profits generated from buying Midland would be recycled into improving services to customers. In this way, Lloyds also hopes to persuade the UK and Brussels competition authorities that a Midland takeover is in the public interest.

Lloyds has made it explicit that it regards the competition authorities as the main obstacle to such a takeover. Though it has said how much it would offer for each Midland share – one of its own shares plus 30p – it also said it would not offer this formally until one of two preconditions has been met:

- Either it must be satisfied that its bid will not be referred for investigation by the UK competition authority, the Monopolies and Mergers Commission;

- Or if its bid is referred to the monopolies commission, then the rival offer from Hongkong Bank should also be referred.

What it wants, in Sir Jeremy's words, is a "level playing field" in its fight against Hongkong Bank. If its bid went to the monopolies commission but Hongkong Bank's did not, Midland's shareholders would have to choose between accepting an immediate offer from Hongkong Bank or waiting between three and six months for the outcome of the commission's investigation. Lloyds fears that under such circumstances, shareholders would take the immediately available offer.

Staff of the Office of Fair Trading, which would advise the Department of Trade and Industry (DTI) on whether to refer a bid to the monopolies commission, say the Lloyds' bid will almost certainly be referred. This means, they say, that Lloyds' only hope is that the Hongkong Bank bid is referred to the commission as well.

The likelihood of such a reference is difficult to assess. First, the Brussels competition authorities need to be persuaded that the Hongkong bid falls outside their jurisdiction. Then, Lloyds needs to persuade the OFT and the DTI that there are grounds for a reference of the Hongkong bid to the commission. Lloyds privately admits that this will be a challenge.

Still, the potential gains from a successful bid for Midland justify the efforts involved. Mr Pitman's strategy of building Lloyds' profits by shrinking the bank has worked very successfully, but it cannot continue indefinitely. To keep its profits growing, Lloyds needs fresh costs to cut. Midland offers the best place to find them – and therefore the best opportunity of keeping Lloyds' shareholders happy.

PERSONAL VIEW

No freedom in the skies

By Riga Doganis

By January 1993 European air transport will be largely liberalised if not deregulated. Air fares will be free to fly anywhere within the Community at whatever fares they wish to charge.

The protagonists of liberalisation argued that a more competitive environment would push down fares, in turn forcing airlines to reduce costs and improve efficiency. Without state aid, banned under the Community's rules, only the efficient would survive. New airlines would come in to challenge those established national carriers operating cosy duopolies on the main routes. Consumers would benefit from a wide choice of products and from lower fares. That is the expectation. What is the reality?

Experience of deregulation in the US showed that airlines had to be big to survive in a more competitive marketplace. Size does not generate profit economies but does offer powerful marketing advantages. Some European airlines were quick to grasp this. They set out to enlarge their scale of operations by buying domestic competitors or by purchasing shares in foreign airlines to gain greater marketing spread. Examples include Air France, which in 1990 took a majority holding in UTA, France's large independent carrier, which also gave it control of the leading domestic operator, Air Inter. At the same time several air lines established strong marketing alliances: Air France with Lufthansa, and Iberia with Alitalia.

During this first stage of airline concentration most of the independent scheduled carriers in Europe have been swallowed up or have lost their independence. With the

this year, is doing just that.

In a deregulated market, downward pressure on fares is more likely to come from new entrants. But it will not be easy for new airlines to enter the busiest markets.

A growing number of European airports are desperately short of runway capacity, especially at peak periods.

To launch its Heathrow-Brussels services this year British Midland had to abandon its flights to Liverpool in order to free convenient slots.

Within the single European market, competition should take place on a level playing field. This means no direct or indirect state subsidies to airlines. But recent decisions by the Commission in approving government aid to Sabena and Air France has made the playing field very bumpy. A large capital injection of FFr2bn (£200m) by the French government in Air France was approved by the Commission on the grounds that it was a commercially justifiable decision which would equally have been made by a private investor. A huge cash injection in Iberia by the state-owned holding company, INL, is likely to be condoned on the same grounds.

The aim of liberalisation has been to increase competition in order to produce lower fares and greater choice for passengers. But the European Commission seems powerless to prevent the emergence of a small number of European mega-carriers, which will dominate European markets.

They are likely to ensure,

through tacit collusion on fares and control of runway slots, that consumers do not enjoy the full benefits of competition.

The author is professor of air transport, Cranfield Institute of Technology, and author of *Flying Off Course* – *The Economics of International Airlines* (Routledge).

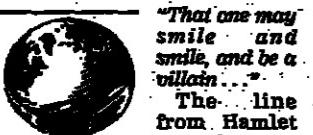
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TO HOLDERS OF CONVERTIBLE BONDS

Edward Mortimer

The real face of Sudan



"That one may smile, and be a villain..."

The line from Hamlet came into my head on Monday after an hour and a half's conversation with Mr Hassan Turabi, the Sudanese Islamic leader.

Mr Turabi certainly has a villainous reputation. He is generally seen as the brains behind the military regime in Sudan, which gets about as bad a press as any except that of President Saddam Hussein in Iraq. Since seizing power in 1989, General Omar Hassan Bashir has vigorously pursued the civil war against mainly Christian rebels in the south of the country. He has quarrelled with the international aid agencies, both official and unofficial, which are trying to bring relief to millions of starving Sudanese. He has been accused by human rights organisations of systematically detaining and torturing his opponents, and by the US and Egyptian governments of harbouring international terrorists. And he has cultivated close relations with Iran and Libya, allegedly accepting Iranian military advisers, while backing Iraq in the Gulf war.

Mr Turabi's Islamic Front (NIF) has been named in the Egyptian press as training and financing "terrorist elements" which allegedly planned to assassinate Egyptian officials. President Hosni Mubarak himself has publicly blamed Mr Turabi for the problems in Egyptian-Sudanese relations, saying that "Turabi believes he can spread his destructive principles to every part of the world". Sudanese opposition parties blame "the government of Bashir and Turabi" for sabotaging efforts to end the civil war. It is, according to the Sudan People's Liberation Movement - the political wing of the rebellion in the south - "well known in the Sudan and elsewhere that Dr Turabi is the man behind the current problems of forced Islamisation, amputation of limbs for petty theft, flogging for drink and decapitation for adultery".

Western experts and diplomats agree that Mr Turabi is a significant power in the country. "The real power lies with the NIF," wrote the magazine Africa Confidential last year, describing Gen Bashir as only "a convenient figurehead with a nationalist image".

It therefore comes as a slight surprise that Mr Turabi is spending a week in London, where he lectured on Monday night at the Royal Society of Arts, and yesterday at the Royal Institute of International Affairs. According to the Democratic Unionist Party (the main left-wing opposition in northern Sudan), Sudanese exiles "are bewildered to note

Hassan Turabi, the Islamic leader, presents a picture of his country unfamiliar to the west



Hassan Turabi: considered by western diplomats to exercise significant power through his Islamic Front

that this has happened in a country where many of the victims of Turabi's regime are seeking asylum".

In fact the two institutions were doing their job in enabling Mr Turabi to present his ideas, and the exiles to challenge him. The exiles were with the RSA on Monday with slogans such as "stop the use of food as a weapon of genocide", "foreign troops out of Sudan" and "Turabi, the butcher of Khartoum".

Mr Turabi took all this with remarkable equanimity. He presents himself as a modern and enlightened Islamic "scholar", with no official position

Mr Turabi's presence in London was an opportunity for the exiles to air their grievances

although his programme in London was arranged by the information counsellor of the Sudanese embassy, who sat in on our conversation. Mr Turabi, who studied law in London and went on to obtain a doctorate at the Sorbonne, speaks excellent English and gives no hint of feeling rattled by western criticism - unless it be a tendency to interrupt his own discourse with a nervous giggle.

He also resists any temptation to respond in kind by demonising the west. Asked by an obviously friendly questioner at the RSA to comment on the west's sincerity in on the west's sincerity in

urging democracy on the Third World, he said it was "very difficult to lump the whole west together", and that there were many people in the west who would be willing to see Islamic parties come to power by democratic means. "Anyway, the west will evolve."

Mr Turabi points out that he himself was "detained for a short while" at the time of Gen Bashir's coup, along with other political leaders, and that the NIF, like other political parties, remains officially banned. He admits though,

that "most party members supported the new regime", partly because "we were the only party in opposition when it took over" but mainly because it showed "pro-Islamic tendencies".

Certainly he is ready enough to defend the regime against its critics, going so far as to assert that people in Sudan "have never had it so good". Prices of agricultural products have quadrupled, he told me, and as a result "a farmer now earns more than a civil servant". It was, he claimed, "mainly the elites" who were suffering because "government service is not paying so well", whereas "farmers and herdsmen, who make up 80 per cent of the population" were better off.

It is not very encouraging.

OBSERVER

Pitman's finest hour

It is a very long time since a London clearing bank had an effective chief executive, rather than an old-style general manager. But Brian Pitman of Lloyds Bank fits the bill. No other bank chief executive would have had the guts to challenge the establishment thinking in the way that he has done.

True, Howard Lloyd and Midland's Edward Holden were giant figures a century ago. But after them it is hard to remember a manager who has had as big an impact as Pitman. What is odd is that he has been permitted to make such a mark on Lloyds which in the past was more like Barclays with managers obeying orders and leaving the chairman to have bright ideas. Ironically, it was only banks like Midland where managers who had worked their way up from the bottom were allowed to run the show.

Pitman is unusual amongst his kind in having not only the vision of where he wanted to take his bank but the staff and his board to follow. Whereas most bankers pride themselves on their lending skills, Pitman's great strength is his strategic antennae. He also had the benefit of Sir Jeremy Morse as chairman.

When the chairmanship changes next year, it will be interesting to see how Pitman's reputation fares in the absence of Morse's restraining hand.

Unsplit blood

By happy coincidence a speech from the Governor of the Bank of England criticising companies that combine the jobs of chairman and chief executive was delivered on

the very day that Barclays formally announced it will continue to do just that.

Andrew Buxton, who takes over as Barclays' chief executive on Friday, will also become chairman at the end of the year.

Robin Leigh-Pemberton told the IOD that companies should prevent the concentration and abuse of power, for example by separating "as a general rule" the role of chief executive and chairman.

"No-one could seriously suggest that the current frameworks and arrangements are ideally suited to the complexities of our current corporate life," said he.

No-one, that is, except a bank whose blood is not considered a disadvantage to management preference.

Jack outlawed

Paul Keating, Australia's acid-tongued prime minister, was in fine form yesterday as he took parliamentary questions on his plans to remove the Union Jack from the Australian flag. Facing a sea of Australian flags patricially planted on opposition MPs' desks, Keating labelled his critics

"lickspittlers, craviers, and snivellers to forces abroad" - an uncharacteristically elliptical reference to Britain.

The task of piloting the economy of the old South Africa broke Barend du Plessis - whose resignation came amid rumours of a nervous breakdown. Over the last eight years he did a creditable job running an economy under siege while also presiding over a gradual liberalisation of the country's economic policies.

His fall from grace over the last couple of years has been dramatic, however, and his resignation was a recognition of the fact that there was no place for him in the new South Africa. His relations with the ANC and its trade union ally

Cosatu were far too acrimonious for there to have been any chance of his being part of a consensus-based government.

Dawie de Villiers, the ex-springbok scrum-half, is probably the only politician up to the job. But big business would much prefer an apolitical figure like Derek Keys, the ex-Gencor boss recently appointed Minister of Trade and Industry and Economic Co-ordination. He also has the big advantage of being an English speaker.

But combining finance with his current portfolio would probably be too big a strain even for someone of Keys's calibre. If he stays put, Standard Bank chairman Conrad Strauss and Harry Schwartz, the ambassador to Washington, are possibilities.

Given the desperate state of the South African economy, President de Klerk needs to find a new finance minister who will survive the arrival of an interim government. Schwartz would fit the bill, although at 66, he is not young. The cerebral Strauss is highly regarded in banking circles, but whether the ANC would tolerate for long two unelected businessmen holding the main economic levers is moot.

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FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday April 29 1992

INSIDE**SmithKline Beecham expands in Germany**

SmithKline Beecham has bought Sachsenwerke, the largest producer of influenza vaccines in Germany, from Treuhandanstalt, the German privatisation agency. The move takes the Anglo-US pharmaceuticals group into flu vaccine manufacture for the first time. Page 29

Waterford Foods up 40%

Waterford Foods, Ireland's largest dairy group, has reported a 40 per cent jump in pre-tax profits to £25.5m (£25.2m). Page 28

Yanase ties up Opel in Japan

Yanase, one of the leading foreign car importers and distributors in Japan, is believed to have reached agreement with Opel, the European subsidiary of General Motors, to become the exclusive importer and distributor of Opel products in Japan. Yanase disclosed last week it was abandoning its long-standing relationship with Volkswagen, the German carmaker, which it has built into the leading foreign car importer in Japan. Page 26

Zimbabwe counts the cost

Zimbabwean farmers are counting the cost of one of the worst droughts in memory. Nationally, rainfall has been less than half the seasonal average and crop production, with the exception of drought-resistant tobacco, has been devastated. Page 30

Reforms raise Swedish hopes

The Stockholm stock market is in an optimistic mood as the combination of proposed tax changes, the lifting of restrictions on foreign ownership, and an upturn in the US economy seem likely to attract further international investment in Swedish equities. Page 46

Insurance dispute nears end

Union des Assurances de Paris, the leading player in the French insurance industry, may be approaching the end of its protracted negotiations over the future of Colonia, the German insurer controlled by Victoire. Page 23

Taiwan supports McDonnell deal

Taiwan's government may support a proposed deal for a Taiwanese company to buy a stake in the commercial aircraft business of McDonnell Douglas. Page 24

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Bond market Govt bonds	42	London Int'l options	27	
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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Rises	500	Rises	175
Delta-Werk	156.5 + 4.5	Gorgan	3089 + 150
Deutsche	416 + 25.5	Bouygues	624 + 15
Deutsche	135 + 11	Elf Aquitaine	465.9 + 15.9
Fiat	92.2 - 22	Perrier	419 + 18.9
Hedderz Zent	125.2 - 2.5	Fiat	670 - 15
Kardinal	516 - 9.5	Fmc Lyonnaise	125 - 5
Rises	19 + 3.5	Est Lafayette	1925 - 175
Deutsche	26.5 + 1.5	Elf	
Ford Motor	43.4 + 1.4	Ishihara Sangyo	335 + 18
Peugeot	34.4 + 1	Imperial	104 + 18
Rhein	26.4 + 1.0	Korea	580 + 50
Microsoft	168 - 4.5	Nitro Chemicals	385 + 35
Whirlpool	42.5 - 2.5	Rhein	537 + 35
LONDON (Pounds)			
Rises	500	Sodalis	17.5 + 1.5
Medicure	50 + 5	South Gwinnett	10 + 1.5
Amcor Packaging	135 + 11	Toy Honey	191 + 18
Back Arrow	38 + 4	Yule Cam	247 + 18
Ramphos	26.4 + 1.0	Ford	
Spa	22.5 + 1.2	APV	125 - 5
Dixie Bowers	33.5 + 2.0		
F&G	75 + 4	Bibby (3)	164 - 11
Leisure	22.5 + 2.0	Explosives	15.4 - 1.4
Latson Park	190 + 2.0	Lloyd's Abbey	423 - 15
Mitland Bank	394 + 1.3	Perfekt Foods	124 - 12
S & U Stores	216 + 4.5	Proizvod	31 - 3

Smaller loss puts GM in the black

Carmaker helped by reduced deficit in North America, writes Martin Dickson

GENERAL MOTORS, the US carmaker in the throes of a sweeping restructuring, yesterday announced a return to modest profit after six quarters of red ink, thanks to lower losses in its core North American vehicle operations.

The company reported first-quarter net income of \$179m and a sharp improvement on the \$1.1bn loss in the same period last year before \$942m of non-recurring gains. Sales and revenues rose from \$28.1bn to \$32.04bn.

Wall Street had forecast a modest loss, although recently the

company appeared to hint at a profit. GM's shares rose 3% to close at \$40.4.

The figures should help GM over the next few months as it tries to sell about \$2.3bn of common stock in the largest-ever international share offering, part from privatisations.

Mr Robert Stempel, GM chairman, said the \$1.8bn profit turnaround, in spite of "a very slow economic recovery in the US", was due mainly to an improved performance by its North American operations.

GM, with other vehicle manufacturers, has been hit by recession in the US and over-capacity in the car industry. However, the company's capacity and productivity problems are more serious than its rivals and last December Mr Stempel announced a sweeping restructuring for North America, involving 70,000 job losses and 21 factory closures.

Earlier this month, GM's non-executive directors, dissatisfied with the speed of reform, staged a boardroom coup which clipped Mr Stempel's wings and demoted two of his lieutenants.

Mr Stempel said yesterday's

results demonstrated "that GM's management and employees recognise it is no longer business as usual, and that management is implementing various measures to restore profitability in the North American automotive operations".

The company said North American operations benefited from increased factory sales, manufacturing cost efficiencies, lower per-unit selling expenses, material cost reductions and a more profitable product mix of retail to fleet sales.

The company's US dealers sold

1.03m cars and trucks in the first quarter, up 3.6 per cent on 1991.

GM's international vehicle operations had "continued at strong profit levels".

The company's return to profit was helped by improved performances from its non-vehicle operations, with GH Hughes Electronics earning \$181m (up from \$97m), Electronic Data Systems making \$133m (\$122m) and General Motors Acceptance Credit, its finance arm, \$354m (\$366m).

Earnings per share on common stock were 2 cents a share, against a loss of 40 cents a share.

Hoechst declines by 26% pre-tax

By Andrew Fisher in Frankfurt

HOECHST yesterday continued the tale of woe from the German chemical companies by announcing a 26 per cent decline in pre-tax profits to DM605m (\$367m) in the first quarter of 1992.

Nor did the company see an early improvement in activity. Hoechst said it hoped for a more favourable trend in operating profits in the course of this year although no significant revival in business had been seen so far in the second quarter.

The first-quarter profit represented a yield on turnover of 5.3 per cent against 7.3 per cent in the same period last year. In the whole of 1991, pre-tax profits dropped 20 per cent to DM2.6bn, with turnover 5 per cent higher at DM47bn. The company cut its dividend by DM1 to DM12.

Hoechst said demand had picked up considerably in the first three months compared with last year's fourth quarter, but was still weaker than the normal seasonal level. There were few signs of economic upturn either in western Europe or the US, with growth slowing in Germany and Japan.

Group turnover in the quarter was 2 per cent higher at DM1.5bn. Volume sales were 2 per cent higher, but prices fell at the same rate under the weight of heavy competition. The higher value of the dollar and yen against the D-Mark accounted for the slight turnover advance.

In Germany, turnover was also up by 2 per cent; business in industrial chemicals was weak, with the increase coming from higher sales of pharmaceutical products.

Hoechst's comments about the slackness of foreign markets were in line with those of Siemens, the German electrical and electronics group, which this week reported an 8 per cent rise in first-half net profits, mainly because of domestic growth. Siemens reported flat foreign business and benefited from orders linked to economic reconstruction in east Germany. Chemical companies have little involvement with east Germany's infrastructural rebuilding.

Hoechst said that its exports were weaker, although sales of dyes to the US and pharmaceuticals to Asia were higher. EC business was stagnant. The 12 per cent turnover rise in the US was due to the first-time inclusion of Great Lakes Carbon, the US graphite subsidiary, and the firmer dollar.

Nikki Tait analyses the rise of the latest US boardroom favourite Demergers replace the buy-outs



summer, but figures from Securities Data, which tracks deal activity generally, confirm – at least, tentatively – that "demerger" interest is on the rise. In the first quarter of 1992, the firm calculates that 13 demerger deals were announced. This contrasts sharply with the six or seven demerger proposals unveiled in each of the five preceding quarters.

In fact, activity in the first quarter of 1992 represents a return to levels last seen during the first nine months of 1990. Then, there were 17 demerger announcements in the first quarter and 19 in

COMPANY NEWS: UK

Regulatory hurdles may prove a stumbling block for Lloyds' bid

THE PRIME condition attached to Lloyds' bid is that it should have to run through no more regulatory hoops than its rival, the Hongkong and Shanghai Bank. Yet it was far from clear yesterday that this would be possible because of the complexities of the two-tier UK and EC regulatory structure.

Lloyds' fear is that, without this condition, its bid could run foul of the UK Monopolies and Mergers Commission because of the large share of the UK market which Lloyds/Midland bank would enjoy. On the other hand, the competing bid could sail through because of Hongkong Bank's relatively small share of the European banking market.

"This area is quite untested," said Sir Jeremy Morse, Lloyds chairman, yesterday. "This will be an early, big case."

Under EC rules, dating from September 1990, a bid must be scrutinised by Brussels if the proposed merger exceeds a certain size, and a given proportion of its business is located within the EC. The Hongkong bid is already the subject of a four-week inquiry by Brussels to see whether it is "compatible with the common market".

It is unclear whether a Lloyds/Midland bid would also fall within Brussels' ambit. Competition lawyers say the decisive factor will be whether the banks have more than two-thirds of their business in the UK. In that case, the deal would automatically fall under British jurisdiction. Commission officials refused to draw on their calculations about the Lloyds/Midland case.

The crucial questions, though, concern what happens at the UK end. These are: - Will the UK authorities investigate the bid? This will depend on the Office of Fair Trading, but the chances look high because of the two banks' large combined UK business. Together, they would have about 30 per cent of the market on many measures, compared with about 25 per cent each for NatWest and Barclays.

- If the OFT does recommend a referral to the MMC, would the UK also investigate the



Lloyds' advisers said they would be seeking confirmation from the Takeover Panel that in the event of a successful takeover for Midland it would not have to make a bid for 31, the venture capital group, or a number of trade investments where its combined shareholding would be above the critical 30 per cent level.

Hongkong bid, as Lloyds is demanding it should? For this to happen, Brussels would either have to decide that the case fell outside its authority and hand it back to the UK, or the UK could ask for it back on national interest grounds.

If there was a UK monopolies inquiry, would the MMC judge the proposed mergers purely on the narrow grounds of competition? Or would it take into account the wider national interest, given the huge size of the banks involved, their key role in the economy, and the thousands of jobs at stake? During the 1980s, Mr Norman Tebbit, when trade secretary, sought to confine inquiries to competition issues. But the new trade secretary, Mr Michael Heseltine, may have different ideas.

Mr Heseltine is thought to be more interventionist and may prefer to return to a more widely based test of the public interest set out in the 1973 Fair Trading Act. This might include having regard to "the desirability of maintaining and promoting the balanced distribution of industry and employment in the UK". Lloyds' plans to shed up to 20,000 jobs from

the merged bank might well fall foul of this test.

There are no useful precedents to make the picture clearer. The last big wave of bank mergers took place more than 20 years ago, since when monopoly policies have changed radically, not least with the arrival of Brussels on the scene.

The Bank of England takes a judiciously neutral view of bank mergers - at least in public. But regulators are generally thought to favour them because they soften competition and should result in more strongly capitalised banks.

There are many possibilities as to what could happen next. If the Commission decides it has serious doubts about the effect on competition it can open a four-month in-depth investigation. If those doubts are confirmed, Sir Leon Brittan, the competition commissioner, can recommend that the deal should be blocked, or amended. It could be another five to six months before Hongkong Bank knows whether it can proceed with the deal.

The Lloyds bid will face an investigation by the OFT (which could take anything up to a month) before the director general of fair trading can decide whether to recommend to the trade secretary that it should be referred to the MMC. An MMC investigation could take about three months, after which its recommendations would go to Mr Heseltine for his final decision. All of this could take six months.

Because of the pre-conditions Lloyds has attached to its bid, the Takeover Code clock, which gives a bidder 28 days to post an offer document, will not start running. But Lloyds will still be subject to rules on acquiring and disclosing shares in Midland Bank. The bid would automatically lapse if it was investigated either by Brussels or the UK. But it could be many months before either bidder faces a clear road.

David Lascelles
Andrew Hill
Robert Rice

Bifu pledges to fight as job fears are confirmed

THE MAIN banking union, the Banking, Insurance and Finance Union, yesterday pledged to fight a Lloyds takeover of Midland at the Monopolies and Mergers Commission in parliament and, if necessary, in Europe.

Bifu is hoping to scupper any bid by intensive lobbying - there had been no discussion at this stage of industrial action, it said.

Union fears that more than 20,000 jobs out of a total of 110,000 could be lost through a merged Lloyds-Midland operation were later confirmed by Lloyds. However, the bank stressed its intention to minimise compulsory redundancies. The union was yesterday in talks with Lloyds personnel chiefs in an attempt to strengthen existing agreements on job security.

Bifu, which represents nearly three quarters of Midland's staff at all levels, has already expressed its preference for a bid by the Hongkong and Shanghai Bank, from which it has had assurances on jobs.

The union said its argument to the MMC would be that Lloyds "would be eliminating one of its competitors with one hit and gaining an unfair advantage by taking over Midland customers." In contrast,



Apart from a lack of choice he considered that a merger would also create banking organisations even more remote from the concerns of small businesses.

Ms Jane Lyon, managing director of Clam-Burner, an east London manufacturer of industrial adhesives, said: "A merged Lloyds/Midland would be even more out of touch with its small business accounts."

The Federation of Small Businesses, which has 50,000 members, described the timing of the proposed merger as particularly unfortunate.

Mr David Chater, finance director of Redland, a large building materials group, said: "In terms of clearing bank services, there is little between the major banks. I cannot see that it would make any difference to us."

Mr Stephen Alambritis, for the FSB, said: "This is a backward step during a recession. The banks already have a bad name for trying to recoup their losses from small businesses."

Charles Batchelor
Chris Tigh

Takeover reactions vary

LARGE companies mostly welcomed the prospect of a leaner, fitter banking sector following a takeover of Midland.

Small and medium companies were more concerned about the possible reduction of competition.

Mr Gerald Corbett, finance director of Redland, the large building materials group, said:

"Most companies are concerned about the loss of competition. T Cowie, the Sunderland-based motor finance and retail group, said he had banked with Midland for many years, borrowing money to finance its 60,000 vehicle company car fleet.

Mr Gordon Hodgson, chief executive, said: "We believe a successful bid from Lloyds would mean less competition in the supply of money, not more."

Most large industrial companies said that they used a range of domestic and international banks to raise finance and for corporate advice and would not be inconvenienced

by a takeover of Midland.

The chief executive of a large textile company said: "This should have happened years ago. Damage has been done to the banking industry by the Bank of England's reluctance to allow this kind of thing."

"Any reduction in competition will not be damaging. If there are any signs of a cartel forming, then continental banks will start to play the UK business sector. Large companies do not rely on clearing banks anyway. Small business is a different matter, but Royal Bank of Scotland and other Scottish banks provide a serious alternative."

Most large industrial companies said that they used a range of domestic and international banks to raise finance and for corporate advice and would not be inconvenienced

by a takeover of Midland.

Most companies welcomed the possibility of lower charges as a result of the closure of redundant branches and duplicated services.

Other companies were concerned about the loss of competition. T Cowie, the Sunderland-based motor finance and retail group, said he had banked with Midland for many years, borrowing money to finance its 60,000 vehicle company car fleet.

Mr Gordon Hodgson, chief executive, said: "We believe a successful bid from Lloyds would mean less competition in the supply of money, not more."

"From our point of view, a successful bid by Lloyds would be extremely disappointing. We have enjoyed a very positive business relationship with Midland going back several decades. We have always found

By integrating the two businesses, operating costs of the enlarged group could be reduced by over £700m within four years of the merger -

Lloyds Bank, of which Sir Jeremy Morse is chairman

'Midland will have to read Lloyds' terms before deciding whether to oppose the offer. But the bid is likely to be unwelcome.'

It could unsettle the morale of staff, who would be concerned about job losses should Lloyds succeed' - Brian Pearce, Midland chief executive



Shareholders express preference

A BIDDING war for Midland between Lloyds Bank and Hongkong Bank would almost certainly be won by the UK clearer, according to shareholders of the banks and analysts yesterday.

It also became clear that many Midland shareholders, most of whom are based in the UK, would prefer a Lloyds offer from Hongkong Bank.

"If there were two solid bids on the table, Lloyds would win hands down," said one Scottish fund manager, summing up the attitude of Midland shareholders around the country.

Lloyds said its projected offer, worth 447p a share last night, could be justified economically on projections of profits from Midland's operations, together with projected annual savings of £700m within four years from combining the two businesses.

Its shareholders could expect further potential gains from any increase in income following a takeover, for instance from selling insurance policies to Midland customers. Further income could also come from the sale of some branches, one of the plans to make the takeover more acceptable to the competition authorities.

Both leave more room for Lloyds to increase its offer if need be.

"Midland is worth considerably more to Lloyds' shareholders than to Hongkong Bank's," one Lloyds adviser commented.

However, the extent to which the extra

profits would find their way to Lloyds' shareholders is unclear. "Those benefits won't just flow to shareholders," said Mr Colin Wilks, Lloyds' chief finance officer.

Customers would also benefit from the savings, he added - an argument which is key to Lloyds' ability to convince the competition authorities to accept its plans.

Yesterday, the bank would provide no further details of expected future income the merged bank could create, or how much of that would be ploughed back in investment.

Midland shareholders yesterday

expressed a preference both for the price

which Lloyds plans to offer, and for Lloyds as an enlarged group.

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Teams on both sides line up

BATTLE LINES began to take shape yesterday as the phony war over Midland Bank at last broke out into the open, with the two combatants each weighing in with advisers who have not previously represented them on a substantial acquisition.

Hongkong's attack is being led by Mr William ("Willie") Purves, the bank's chairman since 1988. Mr Purves towers over the Hongkong Bank: nothing of importance happens without his personal approval.

He and Sir Kit McMahon, former chairman of Midland, convened the combination at an IMF meeting in 1987.

The Hongkong Bank team is split between London and Hong Kong, though much more of the day-to-day running of the bid is expected to move to London should Lloyds' offer clear the regulatory hurdles.

Around Mr Purves are gathered Mr John Grey, executive deputy chairman, and Mr Charles Carr, the bank's legal counsel.

In the team is also Mr Simon Burrows, a financial planner who has been responsible for the bank's detailed study of Midland.

An all-out battle for control of Midland is also expected to be seen Mr Bernard Asher, the London-based Hongkong Bank director who chairs its investment banking operations of Wardley and James Capel, pitched into the ring.

Hongkong Bank's need for a senior figure in the UK to fight the bid is all the more pressing given its status as an outsider as far as the UK establishment is concerned. Mr Purves himself has called on government officials to make the bank's case, but on a trip to London last week did not call on Mr Michael Heseltine, whose decision could be crucial in deciding whether the rival bids are to be referred.

Schroders, Hongkong's advisers, were called on board by Mr Purves, whose personal contacts with Mr Win Bischoff, the merchant bank's chairman, date back to the time when Mr Bischoff himself worked in Hong Kong.

Schroders' team running the bid, led by Mr Derek Netherton and Ms Alison Carnwath, suffers the disadvantage of dealing with a client based on the other side of the world - another factor which could see more control of the bid passing to London if Lloyds proceeds.

Lloyds has also called in new advisers, Baring Brothers, to help with its bid. It relied on its in-house advisers, Lloyds Merchant Bank, during its failed bid for Standard Chartered in the mid-1980s and its successful bid for Abbey Life, the insurance group. Mr David Horne, chairman of LMB, is now working alongside Mr Andrew Tuckey, chairman of Baring Brothers, and Mr Charles Irby, a Baring director.

As with Hongkong Bank, Lloyds' bid is also directed very much from the office of its chief executive, Mr Brian Pitman.

Neither side has set up formal war cabinets to fight their corners - though should the battle escalate into all-out war such a move seems likely.

Simon Holberton
Richard Water

Heseltine faces pressure to refer bid

MR MICHAEL Heseltine, the trade and industry secretary, faces strong - perhaps unstoppable - political pressure to refer a Lloyds' bid for Midland to the Monopolies and Mergers Commission.

Most Conservative MPs believe he should take a tough stance against Lloyds, in what would be one of his first decisions in his new job.

"If it were to be waved through without a referral there would be great disquiet," said Sir Michael Grylls, who was chairman of the Tory backbench trade and industry committee in the last Parliament. Labour was also swift to call for

an MMC investigation.

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INTERNATIONAL COMPANIES AND FINANCE

Arbed tumbles to LFr6bn and halves annual payment

By David Suchan in Brussels

ARBED, the Luxembourg-based steel group, yesterday announced a sharp drop in net profits to LFr9.6bn (\$175m) last year, the halving of its dividends to LFr100, and the prospect of worse to come.

Confirming the cyclical nature of the steel business, Arbed said the drop in its net profit, after three good years including a 1990 profit of LFr9.6bn, was due to falling prices, under the pressure of imports, particularly from eastern Europe. The group said that finished steel prices had fallen, even in current francs, below the level of 1984.

At the turn of this year, the European Community removed its quotas on steel imports, which under newly negotiated association agreements with central Europe can enter freely from Poland, Czechoslovakia and Hungary. At the same time, Gatt talks on a Multilateral Steel Agreement and a subsidies code were stalled.

At current levels, prices were too low to make a profit on the majority of its steel products, Arbed said. As a result, turnover fell 5 per cent to LFr18.8bn.

Its total steel production last year stayed steady, decreasing by only 0.7 per cent from 1990 levels. With higher sales of wire products in Brazil, Arbed's group worldwide had risen by \$30 to \$25.5bn.

Arbed, which is by far Luxembourg's largest industrial employer, said that it had reduced its workforce in the grand duchy by 555 people to 13,540, but employment in the group worldwide had risen by 530 to 29,530.

Channel which will be based at TV-am's London headquarters.

TV-am lost its franchise in last year's competitive tenders for new broadcasting licences.

Bids for Channel 5 have to be sent to the UK Independent Television Commission by July

and broadcasting has to begin by 1995.

Mr Jeremy Fox, an independent producer, is to be chief executive of the venture and the franchise application will be written by Mr David Kier, head of public affairs at TV-am. The Entertainment Channel would offer a national service but have some local programming.

The presence of Time Warner, the world's largest media group, and Mr Black, who has made it clear he wants to increase his interests in television, will make the Entertainment Channel a very serious bidder.

Applicants must pass a quality threshold and in most circumstances the licence will go to the highest bidder. The channel will be run as a publisher broadcaster - most programmes will be commissioned rather than made in-house. Most estimates suggest at least £200m (\$354m) is needed to successfully launch Channel 5 against competition from commercial and satellite television.

TV-am, the UK commercial breakfast broadcaster, has joined Time Warner and Mr Conrad Black's Daily Telegraph group to create a consortium to bid for Channel 5.

The grouping could pose a serious threat to the other declared bidders for Channel 5 including Mr Silvio Berlusconi's Fininvest and Five TV, the company backed by Mr Moses Znaimer, founder of City TV in Toronto.

Mr Bruce Gyngell, chairman of TV-am, is to be the chairman of the consortium to be called The Entertainment

Team, both sides line up

TV-am to bid for Channel 5

By Raymond Snoddy
in London

WAGONS-LITS trebles net profits

By Alice Rawsthorn in Paris

WAGONS-LITS, the Franco-Belgian travel group which last year became the butt of a controversial bid by Accor of France, trebled its net profits to BFr1.83bn in 1991, from BFr523m (\$15.3m) in 1990.

Mr Jean-Marc Simon, chairman, said that the increase in profits was due to a rise in extraordinary earnings. The group, which had an exceptional debit of BFr433m in 1990,

made an exceptional credit of BFr1.49bn last year mainly from its French property interests.

Wagons-Lits was affected by the disruption caused by the Gulf war last year. The economic slowdown in Europe and the impact of the US recession on tourism also affected the result.

However, the group's operating profits rose by 23 per cent during the year, according to Mr Simon, on turnover which

increased by 8.8 per cent to BFr9.03bn from BFr8.67bn.

He said that the performance of the restaurant and travel agency divisions had improved and the losses from Europic had been reduced.

Mr Simon forecast that Europic would return to profit during the course of 1992. This forms part of Wagons-Lits' plan to double its profitability over the next three years and to produce annual profits of BFr3bn.

Overheads fell in 1991 by 29 per cent to US\$41.5 million.

"We achieved very satisfactory results despite the negative impact of the Gulf crisis," commented H.E. Ibrahim Abdul Karim, GIB's Chairman.

At the year end Shareholders' Equity was US\$446.6 million (US\$420.1 million, 1990), representing 8.0 per cent of total assets (6.4 per cent, 1990).

The bank's BIS risk asset ratio rose to 13 per cent (11 per cent, 1990), a figure well ahead of the BIS target of 8 per cent for the end of 1992.

Gulf International Bank B.S.C. reported a net profit of US\$46.5 million in 1991, representing a 9.1 per cent increase in operating profits over the previous year. The figure marks a major turnaround on 1990, when the bank recorded a US\$422.4 million loss following special provisions of US\$465 million against exposure to counterparties affected by the Gulf crisis.

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Changes in the bank's capital structure resulted in consolidation of ownership exclusively with the six Gulf Cooperation Council States.

In a year of stabilisation and reprieve the Chairman said "We saw the locally incorporated banks weather the Gulf crisis and emerge more vigorous and resilient... This augurs well for the future at a time when the economies of the Gulf States are once again beginning to record steady rates of growth."

For a copy of the bank's 1991 Financial Statements, please contact the Public Relations Division at GIB's Head Office.

HEAD OFFICE: P.O. Box 1017, Manama, Bahrain. Tel: (0073) 534000. Telex: 8002 DOWALL BN. Fax: (0073) 522653.

BRANCHES: London: 71 King William Street, London EC4N 7DX. Tel: (0181) 71 815 1000 / 303 1111. Telex: 8812866 GIBAN G. Fax: (0181) 71 220 7755.

New York: 260 Madison Avenue, New York NY 10017. Tel: (01) 212 628 3300. Telex: 434027 GIBAN NY. Fax: (01) 212 622 2500.

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United Arab Emirates: P.O. Box 27071, Abu Dhabi (U.A.E.). Tel: (0971) 510000. Telex: 22086 GIB EM. Fax: (0971) 511 996.

Gulf International Bank B.S.C.

1991 Results

Very satisfactory performance in testing times

By Guy de Jonquieres
in London and
Tim Coone in Dublin

French chemicals group wins Czech deal

By William Dawkins in Paris

RHÔNE-POULENC, the French chemicals producer, yesterday beat its US and European competitors to win majority control of Chemlon, the Czechoslovakian state-owned group which is central Europe's largest maker of artificial fibres.

Mr Jean-Marc Brunel, Rhône-Poulen's director general, signed a letter of intent with Chemlon and Mr Jan Holick, the Slovak industry minister, to form a joint venture. It will be 52 per cent controlled by the French state-owned company, rising rapidly to 68 per cent.

The deal followed a year's negotiations against many other leading western producers, Rhône-Poulen said.

No price has been given, but Rhône-Poulen plans to invest FF1500m (\$85.76m) over several years to improve the competitiveness of its FF750m turnover partner. Rhône-Poulen's fibres and polymers division made sales of FF13.5bn last year.

This is Rhône-Poulen's largest investment in central Europe and the largest French investment in Czechoslovakia since BSN, the food and drink group, teamed up 12 months ago with Nestlé, the Swiss multinational, to take control of Cokoladovny, Czechoslovakia's largest food company.

The joint venture will own Chemlon's plant in Humenné, Slovakia, which makes 61,000 tonnes per year of polyamide yarn, used for textiles, carpets and industrial fibres.

The deal will reinforce Rhône-Poulen's position in polyamide yarns and give it an industrial base to develop its business across central Europe, said the group.

Its other investments in the region include a fibre transformation plant in eastern Germany, two plants in Hungary and two in Poland, making animal feeds, health products and agrochemicals.

The final accord for Chemlon should be signed in the next few weeks, said Rhône-Poulen.

The improved earnings have spurred a L10 increase in the

Schneider falls sharply to FFr275m

By William Dawkins

SCHNEIDER, the French electrical power and engineering group, yesterday reported a collapse in annual profits and announced it would buy out the minority shareholders in its Merlin Gerin subsidiary.

Net attributable profits plunged to FFr275m (\$49.37m) last year, from FFr923.9 in 1990, weighed down by losses

at Spie Batignolles, its construction subsidiary. A profits fall had been expected since Spie Batignolles warned in February that 1991 losses may reach FFr50m. Following that, Mr Georges de Buffen, chairman, resigned.

However, Schneider's profit decline was slightly more than analysts had forecast.

They include the first year's contribution from Square D,

the US electrical equipment group which Schneider bought in a rare hostile takeover last year.

Schneider, which owns 61.3 per cent of Merlin Gerin, a producer of electrical distribution equipment, is offering its shareholders four Schneider own shares for five Merlin Gerin shares.

The acquisition had long been expected and makes

Schneider the latest of several leading French companies to buy out minority stakes in subsidiaries, to simplify their structures and fortify their capital bases.

Recent examples include Havas, the media, marketing and travel combine, which early this month bought out the remaining shares in Comare, a publisher of free newspapers.

Further talks over future of Colonia

By Alice Rawsthorn

UNION des Assurances de Paris (UAP), the leading player in the French insurance industry, may be approaching the end of its protracted negotiations over the future of Colonia, the German insurer controlled by Victoire.

Mr Gérard Worms, president of Suez, the French financial and industrial group which has a majority stake in Victoire, said yesterday that his group was orchestrating discussions between UAP, Victoire and Colonia to "find a solution to this delicate problem".

He suggested the likeliest outcome would be for Victoire, which owns 78 per cent of Colonia, to cede half its shares in the German company to UAP so that they both held 50 per cent of the business.

Waterford has spent £215m on acquisitions in the UK, the US and Ireland since it was floated on the stock market in 1988.

It has 25 per cent of the liquid milk market in the north-west of Britain, 15 per cent of the UK fruit juice market, and 45 per cent of the US condensed milk market.

UAP, which is eager to expand into the vast German insurance market, would probably offer a large part of its 34 per cent minority stake in Victoire as payment for its stake in Colonia. It bought the stake from Suez for FFr14bn (£2.5bn) in 1989.

The negotiations over the share exchange have been going on for months. The deal has been billed by the French press as a test for Mr Jean-Pierre Levade, chairman of UAP and one of Mr Worms' predecessors as chairman of Suez.

GrandMet sells Irish dairy arm

By Guy de Jonquieres
in London and
Tim Coone in Dublin

GRAND METROPOLITAN, the UK food and drink group, yesterday took a further step in the disposal of its Express dairy and foods business with an agreement to sell Express Foods' Irish dairy interests in a series of deals worth £99m.

The deal will reinforce Waterford Milk Products, a Cork-based cheesemaker, to be sold for £21m to Carbery Creameries, a co-operative of dairy farmers which supplies the business with liquid milk.

The Express operations in the Republic of Ireland and Northern Ireland, except for an 80 per cent interest in Carbery Milk Products, Express Northern Foods and WED, an Express Dairies joint venture with Waterford Co-op.

In addition, GrandMet will

retain ownership of Express Foods Group (Ireland).

The assets of Express Foods Group (Ireland) will consist of £115m in cash and receivables after the deal is completed.

The Express stake in Carbery Milk Products, a Cork-based cheesemaker, is to be sold for £21m to Carbery Creameries, a co-operative of dairy farmers which supplies the business with liquid milk.

The businesses being acquired from GrandMet by Waterford are Virginia Milk Products, Express Northern Foods and WED, an Express Dairies joint venture with Waterford Co-op.

The deal will make Waterford the leading dairy group in Ireland, with projected annual sales of £700m and control over about a fifth of Ireland's liquid milk output. At present, it has 29 per cent of the liquid milk market nationally and 72 per cent in Dublin.

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should go ahead at the beginning of next year.

Eridania forecast that sales and earnings look set to improve further this year, partly on account of the planned merger and also due to recent acquisitions. Moreover, the group's debt-equity ratio was set to fall, in spite of the acquisitions.

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Hoechst

Payment of Dividend

NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 28th April, 1992 a dividend for the year ended 31st December, 1991 of DM 12 per share of DM 50 par value will be paid as from 29th April, 1992 against delivery of Coupon No. 55 from shares of DM 50 or Coupon No. 6 from London Deposit Certificates of DM 5.

Dividend of 24% will be subject to German Capital Yield Tax of 25% and 7.5% solidarity payment charged on the capital yield tax.

Coupons may be presented as from 29th April, 1992 to

S. G. Warburg & Co. Ltd.
Paying Agency
2 Finsbury Avenue
London EC2M 2PA

from whom appropriate claim forms can be obtained.

The dividend will be paid at the rate of exchange ruling on the day of payment.

Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 10% unless claims are accompanied by an affidavit.

German Capital Yield Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide holders with the appropriate forms for such recovery.

Hoechst Aktiengesellschaft
Frankfurt am Main, April 1992

KNP is one of the

leading paper and

packaging companies in

Europe. It consists of

three divisions and a

number of important

partly-owned

companies and joint

ventures with a

combined turnover of

approximately

NL 5 billion.

Payment of dividend

The Board of Management announces that at the Annual General Meeting of Shareholders held on 28 April 1992 has been decided to pay out a dividend of NLG 2.50 per share of NLG 2.50 par value.

As a result the following will be payable as from Monday 11 May 1992:

Dividend coupon number 42 of NLG 2.50 per share in cash subject to deduction of 25% dividend tax, at the following payment offices:

In the Netherlands:
ABN-AMRO Bank N.V.
Pierson, Heldring & Pierson N.V.

In Belgium:
Bank Brussel Lambert N.V.
Generale Bank N.V.
Kredietbank N.V.

In Switzerland:
Swiss Bank Corporation

In Germany:
Deutsche Bank AG

In Austria:
Creditanstalt-Bankverein

The dividend will be paid to holders of CF certificates through the intermediary of the institutions holding their dividend sheets in custody as of close of business on 28 April 1992.

Hilversum, the Netherlands, 29 April 1992

KNP KONINKLIJKE NEDERLANDSE PAPIERFABRIEKEN N.V.

Wells Fargo & Company
\$60,000,000
Floating rate subordinated
notes due January 1994

In accordance with the
provisions of the notes, notice
is hereby given that for the
Interest Period 27 April 1992 to
27 July 1992 the notes will carry
an Interest Rate of 10 1/4% per
annum. Interest payable on the
relevant interest payment date
27 July 1992 will amount to
£132.86 per £5,000 note.

Agent: Morgan Guaranty
Trust Company

JPMorgan

SKOPBANK (CAYMAN) LIMITED

US\$50,000,000

Currency Bonds due 1994

In accordance with the provisions
of the Bonds, notice is hereby
given that for the Interest Period
from the 24th April 1991 until 24th
April 1992 the Bonds will bear a
rate of interest of 6.7345133%
on nominal \$0 million.

The amount payable per
1,000,000 Bonds will be
US\$40,407.08 for interest and
US\$223,629.86 for redemption
proceeds calculated with reference
to the original issue amount
US\$50,000,000.

DKB International plc
London
Agent Bank

COMPANY NOTICES

BRADFORD & BINGLEY
LTD

Floating Rate Notes

Dues January 1995

In accordance with the terms and
conditions of the Notes, the interest
rate for the period 28th April, 1992 to
28th July, 1992 has been fixed at
10.78125% per annum. The interest
payable on 28th July, 1992
against Coupon 2 will be £250.06 per
£10,000 nominal.

Agent Bank
ROYAL BANK
OF CANADA

BANQUE NATIONALE DE PARIS

USD 250,000,000

Floating Rate Notes due 2000

For the period from April 29, 1992 to
July 29, 1992 the Notes will carry an
interest rate of 10 1/4% per annum with an
interest amount of USD 2,567.27 per

ECU 100,000 Note.

The relevant interest payment date will
be July 29, 1992.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

INTERNATIONAL COMPANIES AND FINANCE

Toyo Shinkin Bank to be split up

By Steven Butler in Tokyo

THE Toyo Shinkin Bank, the Osaka credit co-operative at the centre of a multi-billion dollar loan fraud scheme last summer, is to be split up among the Sanwa Bank and some 22 other credit co-operatives in the Osaka area.

Agreement to split the ailing bank came after the Sanwa Bank, which has close links with Toyo, resisted government pressure to take over the entire operation, which included some Y130bn (\$975m) in losses stemming from fraud.

The deal, arranged after

mediation by the Bank of Japan and the Ministry of Finance, will come as a relief to the Sanwa Bank since the financial burden arising from the scandal will be spread over a wide range of financial institutions.

The loan fraud scandal, the biggest in Japanese banking history, arose when Ms Nui Ono, an Osaka restaurant owner, allegedly borrowed Y250bn from a range of financial institutions using forged deposit certificates from the Toyo Shinkin.

The Industrial Bank of Japan, one of Japan's most prestigious banks, was also severely embarrassed by the

affair, as its own loans to Ms Ono had helped increase her credibility in the eyes of the financial community. She was also at one point the largest individual shareholder in the IBJ.

The borrowed money is believed to have been used to cover losses in the stock market.

Under the scheme, details of which were still emerging last night, 25 of Toyo Shinkin's 30 branches are to be sold to credit co-operatives in the area, with the balance of the business to be taken over by the Sanwa Bank.

Both the IBJ and the Fuji Bank will write off 70 per cent

of the billions of yen of loans issued to the Toyo Shinkin, and the IBJ has agreed to extend credit to the remainder of the business to help it get back on its feet again.

Money from Japan's deposit insurance scheme is also being used to support the deal.

A total of Y150bn in loans owned by the Toyo Shinkin are to be written off, including money owed to non-bank institutions that accepted fraudulent Toyo Shinkin paper.

The papers were allegedly signed by an officer of the bank without authorisation, and the Toyo Shinkin has been held responsible for them.

Taiwan may invest in McDonnell Douglas

TAIWAN'S government is inclined to support a proposed deal for a Taiwanese company to buy a stake in the commercial aircraft business of McDonnell Douglas, according to a report by Economics Minister Mr Vincent Siew, Reuter reports.

The government would be willing to consider providing low-interest loans and tax breaks to the \$2bn project if Taiwan Aerospace decides to go ahead with the investment, the report says.

It stops short of explicitly recommending the company proceed with the deal with the US group, but says the project provides great opportunities for Taiwan.

"It is a high-risk venture but it will help upgrade our industrial level... We need the full support of parliament, the government and the private sector."

The report is due to be delivered to parliament on Wednesday, but was leaked to the local press.

Taiwan Aerospace, set up last year and 29 per cent owned by the government, signed a memorandum of understanding with McDonnell Douglas last November to buy up to 40 per cent of the US company's commercial aircraft operations for \$2bn.

Taiwan Aerospace has since indicated that the stake acquired could be as low as 25 per cent. McDonnell Douglas will retain a 51 per cent stake, but the US company is already discussing with other investors from south-east Asia or South Korea, making up any shortfall in Taiwan's investment.

The deal, which needs approval by both governments, would boost Taiwan's fledgling aerospace industry and give McDonnell Douglas the funds to develop its next-generation MD-12 jetliner.

But the deal has run into opposition from some legislators in Taiwan, who have criticised it as a bad investment and threatened to try to prevent the government from using state funds to support the project.

Mr Siew's report to parliament says Taiwan's government and private companies holding stakes in Taiwan Aerospace should reopen negotiations with McDonnell Douglas to reach agreement on details and conditions of the proposed investment.

The report, which quotes a three-month feasibility study into the project completed recently by state-run China Steel Corp, says producing fuselages, wings and other components for the MD-12 in Taiwan would create 90,000 jobs.

CRA beats forecast in first term

By Kevin Brown in Sydney

CRA, the Australian resources group, said yesterday that better than expected metal prices and favourable foreign exchange rates lifted net profit above company forecasts to just under A\$100m (US\$76.9m) in the first quarter to the end of March.

The higher volumes and weaker rand caused turnover to rise by 35 per cent to A\$766.1m (\$526.9m) while operating profit was 56 per cent higher at A\$164.8m.

Net income more than doubled to A\$97.1m from A\$42.2m, but the increased number of shares in issue limited earnings per share growth to 44 per cent, up to 95 cents from 66 cents a share.

Mr Allen Cook, chief executive of Randcoal - formerly Witbank Collieries - said 6 cents per share of earnings was due to the first contributions to Randcoal's earnings from Corgroup Investments and Manhattan Syndicate which were acquired last year.

Export sales rose 21 per cent to 5.04m tonnes, inland sales were 20 per cent up to 1.63m tonnes and sales to Escom 23 per cent higher at 7.4m tonnes.

The overall sales increase of 21.6 per cent mainly reflects the first-time contributions of Corgroup and higher volumes from Douglas Colliery and Welgeveld Exploration.

Mr Cook said that the inland market continued to weaken and that sales would have fallen had the company not sold coal to a partner for export.

He added that there had been a substantial weakening in the spot price of export steam coal since the beginning of the year.

The company's exposure to this was, however, limited as much of its long-term business had already been concluded.

Earnings for the second half of the year are expected to be in line with those for the first six months.

Kenmore and Kitchen Aid appliance groups in the US had shown "notable" revenue gains, with shipment increases in the quarter topping the industry's average of 2 per cent. The result, he said, was a "dramatic" improvement in operating results.

He predicted that, for 1992 overall, shipments in the North American industry could rise by about 6 per cent as the economy recovered. In Europe, by contrast, industry shipments for the quarter were down slightly, although Whirlpool International managed an increase.

There was a 5 per cent revenue gain in European currencies, said Mr Whitwam, but currency translation, marketing costs and increased goodwill amortisation, offset the operating gain.

He predicted that, for 1992 overall, the company is predicting a 1 per cent increase in home appliance shipments for the European industry generally.

Meanwhile, the company's share of losses from its Brazilian affiliates was \$10m, compared with \$17m a year earlier.

Whirlpool earnings rise to \$35m

By Nikki Taft in New York

WHIRLPOOL, the world's biggest maker of large domestic appliances and now the full owner of the former Philips' businesses in Europe, saw earnings increase to \$35m in the first quarter of 1992, compared with \$24m in the same period a year earlier.

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AIB moves to reassure depositors

By Tony Walker in Cairo

THE Cairo-based Arab International Bank, part-owned by Libya, has moved to reassure clients their deposits are secure after \$60m was withdrawn since mid-April on the bank.

Mr Mustapha Khalil, chairman of AIB and a former prime minister of Egypt, said yesterday a press campaign quoting assurances from the US government that the bank was not a "target" for the US Treasury.

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INTERNATIONAL COMPANIES AND FINANCE

Bethlehem Steel losses mount as demand flags

By Martin Dickson

In New York

BETHLEHEM STEEL, the second largest steel manufacturer in the US, yesterday reported increased first-quarter losses. It warned it still expected to be in the red in the second quarter, due to weak demand for the metal.

Bethlehem reported a net loss of \$45m, or 66 cents a share, up from \$38m, or 60 cents, in the same period last year. Sales totalled \$995.4m, down from \$1.05bn.

The figures exclude the company's bar, rod and wire division and trackwork fabrication operations. It announced plans in January to

get out of these businesses.

Bethlehem said while its steel shipments were significantly higher in the first quarter, realised prices were lower, offsetting the benefits of volume. The results were also affected by higher labour and interest costs.

Its basic steel operations lost \$22m, an improvement on the \$35m reported a year ago.

Average realised prices remained at the extremely low levels of 1991's fourth quarter, although shipments increased following completion of a blast furnace rail line at its large Burns Harbor plant.

Bethlehem said it planned to generate \$200m from asset sales during the year, mainly

from the previously heralded sale of its coal operations. It was too early to judge the potential proceeds from bar and rod.

While there were encouraging signs of recovery in the US economy, it expected to lose a second-quarter net profit by 29 per cent to \$16.4m at Walt Disney, the movie and theme parks group.

The company's revenues in the fiscal quarter to end-March were 15 per cent higher at \$1.66bn, while earnings per share stood at 31 cents, against 24 cents a year before.

Mr Michael Barr, an analyst at H Rivkin & Co, a New York bond trading house which represents some holders of Water Street paper, said any move by O&Y to defer interest was likely to be resisted by the bondholders.

The Water Street financing, arranged through a single-purpose company, was designed to protect investors from any financial problems of O&Y itself. Cash flow from the property must be used for run-

Walt Disney surges on animated film earnings

By Alan Friedman

In New York

SHARPLY higher film and consumer products earnings helped boost second-quarter net profits by 29 per cent to \$16.4m at Walt Disney, the movie and theme parks group.

The company's revenues in the fiscal quarter to end-March were 15 per cent higher at \$1.66bn, while earnings per share stood at 31 cents, against 24 cents a year before.

Mr Michael Eisner, chairman, said earnings were helped by the strength of animated film and television products and related character merchandise. The record US box office proceeds of *Beauty and the Beast*, the animated feature, were especially helpful in the three-month period.

Operating income, struck after amortisation charges of \$152m (\$153m)

O&Y special meeting raises concern

By Bernard Simon in Toronto

OLYMPIA & York has called a special meeting next month at which holders of bonds secured by a Manhattan office building expect they will be asked for concessions to help conserve the property developer's cash flow.

Such a request would be a departure from the debt-restructuring plan outlined by O&Y three weeks ago. The plan envisages segregating O&Y's relatively healthy North American property portfolio from the rest of its \$12bn debt.

O&Y said yesterday the purpose of the meeting was solely to bring holders of \$545m of bonds secured by the building at 55 Water Street up to date on recent developments.

However, bondholders are

expecting that they will be asked to defer \$35m in annual interest payments due on June 30. Although collateral on the 53-storey building appears sufficient to meet the June interest obligation, longer-term cash flows are threatened by the expiry of a sizeable portion of leases this year and in 1993.

Mr Michael Barr, an analyst at H Rivkin & Co, a New York bond trading house which represents some holders of Water Street paper, said any move by O&Y to defer interest was likely to be resisted by the bondholders.

The Water Street financing, arranged through a single-purpose company, was designed to protect investors from any financial problems of O&Y itself. Cash flow from the property must be used for run-

ning expenses and bond payments before it can be channelled to O&Y.

In another sign of the growing number of bushfires threatening O&Y, the trustee of an overdue Canadian commercial paper programme has called a meeting on May 20 which is likely to consider a resolution declaring the company in default.

The commercial paper is secured by the 36-storey Exchange Tower in Toronto, which O&Y has been trying to sell and lease back with the help of a government loan guarantee. But a tentative deal has come unstuck following the government's reluctance to be involved.

Under the Exchange Tower trust indenture, the trustee is obliged to put O&Y in default if 25 per cent of paper holders ask it to do so.

O&Y is expected to tell the meeting that the investors may have more to lose by putting the company into default than by waiting for a sale of the building or a wider debt-restructuring agreement.

The company has failed to make several debt payments since its liquidity crisis surfaced last month. But it did pay about \$8m in monthly interest two weeks ago to holders of floating-rate notes secured by three New York buildings.

O&Y has not indicated whether it plans to pay C\$25.4m (US\$21.5m) in semi-annual interest due by May 14 on bonds secured by the 72-storey First Canadian Place in Toronto.

FCC plans C\$248m rights issue

By Bernard Simon

FLETCHER Challenge Canada, which is 72 per cent owned by New Zealand's biggest company, plans to strengthen its balance sheet with a C\$248m (US\$210m) rights issue.

The Vancouver-based forestry group said it would issue 16.8m common shares at C\$14.75 each. Its shares were trading at C\$15.75 before the announcement. FCC expects the issue to be completed by May 21.

The New Zealand parent will buy sufficient shares to maintain the current level of its shareholding in FCC, leaving 4.8m shares for the public.

FCC has a debt load of C\$626m, equal to about 40 per cent of total capital. The company said it was keen to reduce its debt-equity ratio, but had no expansion plans.

Charge pushes RJR back into red

By Nikki Tait in New York

RJR Nabisco, the US food and tobacco group which was subject to a \$25bn buy-out in 1988, slipped back into the red during the first quarter of 1992 due to a \$158m extraordinary charge related to the repayment of debt securities.

The after-tax deficit amounted to \$15m, compared with a small \$3m profit in the first quarter of 1991. For 1991 overall, RJR made a net profit of \$88m.

The company's operating income, struck after amortisation charges of \$152m (\$153m)

but before interest costs, totalled \$664m, against \$647m a year earlier. Net sales overall were 5 per cent higher at \$9.4bn.

Tobacco sales rose by 7 per cent to \$2.1bn, driven by the international business. Excluding the effects of a significant Russian order in 1991, overries sales would have been up by 10 per cent, with volumes increasing by 8 per cent – principally in the Middle East and Asia.

In the domestic market, there was "a slight volume increase". The results benefited from price increases but this was more than offset by

higher marketing expenditures. The total "business unit contribution" – before amortisation – was \$851m, against \$845m.

Net sales of food products were just 2 per cent higher at \$1.54bn, and the business unit contribution increased from \$717m to \$789m.

In contrast to the flat operating performance, RJR Nabisco's interest costs fell sharply because of relentless financial restructuring. Cash interest rates increased by 15 per cent to \$774.4m.

Goldman Sachs gains equity

A \$1.1bn HAWAIIAN educational trust, Kamehameha Schools/Bishop Estate, has invested \$250m of long-term equity in Goldman Sachs, the US investment bank and broking house, writes Patrick Harverson.

The bank in turn took over Mr Penser's 70 per cent stake in Nobel.

Nobel said its shareholders' capital would be increased by SKr300m (\$134.2m) after the agreement, the terms of which were welcomed by all of the parties concerned.

The settlement freed Nobel and Nordbanken, the main bank involved, to draw a clean slate and concentrate on their normal operations in future, participants said.

Under the terms of the agreement, Nordbanken, the state-controlled bank which owns 70 per cent of the shares in Nobel, will pay SKr50m to the chemicals' group so that Nobel in

turn can settle its obligations towards Gamestaden, the loss-making finance company in which it had a 48 per cent stake.

Nobel has already paid SKr1.9bn to Gamestaden and had received demands for a further SKr723m in payments to Gamestaden. However, according to the agreement, Nobel only has to pay a further SKr520m. Furthermore, the deal ends Nobel's financial responsibility towards Gamestaden.

When Gamestaden collapsed last summer due to heavy losses in real estate, the financial troubles spread to Nobel, its main shareholder. Nobel had made a loan guarantee to secure bank lending to Gamestaden and was threatened with bankruptcy as Gamestaden's credit losses mounted.

Gamestaden has accumulated

Mips Computer deal revalued

By Louise Kehoe in San Francisco

A STRONG improvement in PepsiCo's snack food division in the first three months of 1992 offset weaker soft drink earnings and allowed the company to report an 18 per cent increase in after-tax profits at \$241.5m.

Sales increased by 11 per cent to \$4.58bn, and earnings per share were up by 15 per cent to 30 cents.

PepsiCo saw a 10 per cent increase in soft drink sales, but operating profits in the division fell 3 per cent to \$156.9m.

The company said there had been a sharp fall in international profits mainly because of a decline in bottling results.

In the US, profits grew by 1 per cent, with the weaker growth rate explained by increased operating expenses and a "difficult" comparison with 1991, when figures benefited from an instalment gain on a previous asset sale.

Operating profits in the snack foods were 17 per cent higher at \$205.1m, on a 6 per cent sales increase to \$1.3bn.

developer of RISC (reduced instruction set computing) microprocessors, has reported disappointing first-quarter earnings and its stock price has fallen sharply. Its first-quarter revenues were down 46 per cent to \$23.7m, and it reported a net loss for the quarter of \$12.7m.

Silicon Graphics' share price has also declined by almost 40 per cent since the announcement of the acquisition, amid Wall Street criticism that it was paying too much for Mips.

Since then, Mips, a leading

developer of RISC (reduced instruction set computing) microprocessors, has reported disappointing first-quarter earnings and its stock price has fallen sharply. Its first-quarter revenues were down 46 per cent to \$23.7m, and it reported a net loss for the quarter of \$12.7m.

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INTERNATIONAL COMPANIES & CAPITAL MARKETS

Offshore futures fund open to UK retail investors

By Tracy Corrigan

JOHNSON Fry, the UK financial services group, is marketing a guaranteed offshore futures fund, called the US Masters Guaranteed Futures Fund, to UK retail investors.

Most offshore futures funds sold in the US are aimed at high net-worth individuals. The US Masters Fund, however, requires an unusually small minimum investment of £2,000. The initial investment is fully guaranteed by Barclays Bank.

The fund is structured as a closed-end investment company, incorporated in the Isle of Man, which runs for a set period of seven years.

Profits are rolled up and paid out only at the end of that period, so that capital gains tax, rather than income, is paid.

The US Masters Fund will use three US trading advisers, each of which has at least \$50m of clients funds under management. They all have a track record of at least seven years, with an annual average rate return of at least 20 per cent.

The Securities and Futures

Hafnia wins support in Skandia bid battle

By Hilary Barnes and Xueling Lin in Copenhagen

DANISH institutional investors are confident of winning enough support to stop the takeover by Sweden's Skandia of Denmark's second-largest insurer, Hafnia.

Two institutions, the LD Fund and Kommunerne Pensionsselskab, representing more than 10 per cent of Hafnia Holding's capital, have submitted a request for an extraordinary meeting of shareholders to the Hafnia board.

LD Fund says it has the support of 35 to 40 per cent of Hafnia's capital. It said between 10 and 20 new shareholders were calling daily to provide support.

However, a procedural battle, in which Hafnia's complex voting rules could still prove an obstacle to the rebel shareholdes, is expected.

The institutions are calling for a DKK1.5bn (\$232.5m) increase in Hafnia's capital through a rights issue. Promises to subscribe some DKK1bn have already been received from local and foreign investors.

The equity injection would be designed to give Hafnia time to dispose of its 33.4 per cent shareholding in Baltic, a rival Danish insurer, and 14.8 per cent of Skandia.

Among significant foreign shareholders to express dissatisfaction with Skandia's bid are the French bank, Paribas, and UAP, the French insurance group.

Mr Bjorn Wolraad, Skandia's chief executive, has condemned the move by Paribas. He said Paribas had acted as consultant to Hafnia during alliance negotiations between Skandia, Hafnia and the Norwegian insurer, Uni Storebrand, in the months before the Skandia bid.

The Danish institutions say Skandia's DKK2.7bn bid is much too low, valuing Hafnia's goodwill at about DKK600m. The bid is a swap of Hafnia shares for Skandia shares carrying no voting influence.

Yanase set to unveil Opel distribution deal

The Japanese importer's switch from VW has wider implications, writes Kevin Done

Yanase, the dominant foreign car importer and distributor in Japan, is expected to announce an agreement with Opel, the main European subsidiary of General Motors of the US, to become the exclusive importer and distributor of Opel products in Japan.

The deal follows Yanase's disclosure last week that it was abandoning its long-standing relationship with Volkswagen, the German carmaker, which it has built into the leading foreign car importer in Japan.

Yanase's change of allegiance to Opel heralds a significant shake-up in the hard-fought imported car market in Japan, which is dominated by the German makes of VW/Audi, Mercedes-Benz and BMW.

It offers GM the chance to make an important breakthrough for its European-built

Volkswagen, the leading western car exporter to Japan with its VW and Audi makes, expects a substantial setback to its Japanese sales in the short term, following Yanase's move to give up the VW/Audi franchise with effect from the end of 1992.

Yanase's switch to sell Opel through its extensive Japanese dealer network has been prompted by an increasingly bitter conflict with the VW group, which it has represented in Japan for 28 years.

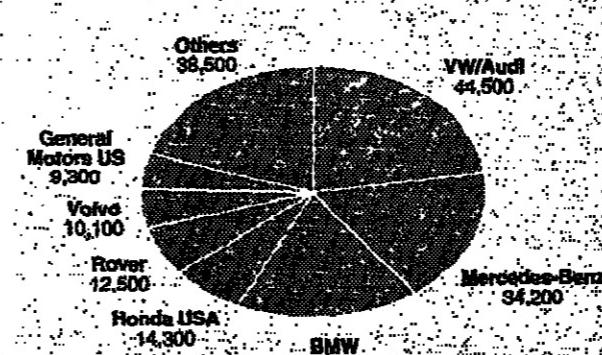
It has been dismayed by VW's decision to replace it as the general importer/distributor with the creation of its own wholly owned import-distributor subsidiary, Volkswagen Audi Nippon (VAN).

It said that by making investments based on a target of 100,000 units, and by appointing too many dealers, VW may "unnecessarily deprive dealers of both channels of their profitability due to disorderly marketing and excessive competition".

It claimed that under the VW strategy, the market would become "chaotic"; VW/Audi owners would be "inconvenienced"; and the operation of

Car Imports into Japan 1991

Total units : 187,200



the Yanase network would become "unviable".

Yanase has agreed to provide after-sales service for existing VW/Audi customers during the two years - 1993 and 1994, after it terminates its sales contract.

Volkswagen must now accelerate its plans to develop its two other sales channels. One, called Fahren, will be developed under the direction of Volkswagen Audi Nippon (VAN). The second Duo, is being developed by Toyota.

VW will become much more dependent on it.

It will have to scale back the ambitious target announced last autumn by Mr Carl Hahn, VW management board chairman, to double its sales of VW and Audi cars in Japan to around 100,000 by 1995.

Mr Hahn said last year the group would have a network of

nearly 300 sales outlets operating in Japan by 1992, with a 45-strong Volkswagen Audi Nippon network and 50 sales outlets to be set up by sales as well as around 120 Yanase dealers.

Under the co-operation deal with Toyota - the first time Toyota dealers will handle imported cars - the aim has been to sell 7,000 cars this year, with an increase to 30,000 a year through 100 sales outlets by 1996.

In the wake of Yanase's withdrawal, Volkswagen said in Tokyo it expected its sales in Japan to fall to around 32,000 in 1993 from a planned level of 48,000 in 1992. This year's figure still includes 38,000 cars to be sold through Yanase's 178-strong dealer network.

This could prove over-optimistic, however, and VW's leading position in Japan will be under threat, at least in the short term.

VW said it planned to

increase its Fahren sales channel from 25 dealers to 42 by end of the year, with a further 40 outlets being added in 1993. Its Toyota-controlled Duo sales channel will be increased from 5 outlets to 35 by the end of the year, with the addition of 15 more dealerships next year.

VW/Audi sales in Japan last year totalled 44,562, with around 95 per cent of the volume sold through the Yanase dealer network.

The VW/Audi makes accounted for 22.6 per cent of imported car sales in Japan, making it the leading foreign car group in Japan ahead of

Mercedes-Benz, the automotive subsidiary of Daimler-Benz, with sales of 24,187 and an import share of 17.3 per cent, and BMW with sales of 33,788 and an import share of 17.1 per cent.

Total car imports to Japan declined by 11.1 per cent last year to 197,184 - compared with a fall in the overall market of 4.6 per cent to 4.87m - and accounted for only 4.1 per cent of the Japanese new car market. The decline was a significant setback to importers' long-term goal of gaining 10 per cent of Japanese new car sales during the 1990s.

The main beneficiary of the Yanase/Volkswagen conflict will be Opel, ironically the number two make in VW's domestic German market, where it is also challenging.

Opel cars have, in the past, been distributed in Japan by Isuzu, GM's Japanese affiliate, and the Toyo Motors dealer group. Opel's performance has been disappointing, however, with sales of only 2,725 cars last year compared with a target of 10,000 a year set in the late 1980s.

Under the terms of the deal to be announced shortly, Yanase is expected to become Opel's sole importer and distributor in Japan, although there may still be a small residual role for some selected Isuzu dealers.

Although the immediate aim for Opel will be to reach the 10,000 cars a year target, its ambitions are higher, given the capacity of the Yanase network, which was capable of selling 53,461 VW/Audi cars in 1990.

Greek bank reports record Dr43bn profits

By Kerin Hope in Athens

Underlying growth in operating income rose by 65 per cent last year, while costs grew by only 13.5 per cent, a gap which accounts for much of the strong profit showing.

The bank, which accounts for almost 50 per cent of lending activity in Greece, increased its provisions for doubtful debt last year to Dr45.92bn, against only Dr7.02bn in 1990.

Provisions are equal to 8 per cent of loans, against 4.7 per cent in 1990. The bank will transfer Dr17bn in profits to reserves. It will pay a Dr750 dividend per share, after passing for two successive years.

USAir reduces losses to \$63m for quarter

By Nedra Tait in New York

USAir Group, the parent company of America's sixth-largest carrier, remained firmly in the red during the first three months of 1992. Its losses, however, were significantly reduced from the same period a year ago.

USAir continues to suffer from a large interest burden; net interest charges totalled \$55m, against \$60.5m a year ago. At the operating level it continued to make losses, scoring a \$24.3m deficit, down from \$161.4m in the first quarter of

1991. Total operating revenues were \$1.65bn, against \$1.58bn. On the cost side, USAir was helped by a fall in fuel expenses, from \$233.6m to \$173.5m. Mr Seth Schofield, chief executive, said 1992 would probably be "another very difficult year for the airline industry".

He said the industry still had substantial overcapacity, and that "recent industry-wide fare reductions will have an adverse impact on revenue, the

extent and duration of which are not known at this time".

USAir, which recently took over operating the Trump Shuttle service between Washington, New York and Boston, is seen as one of the most financially fragile US carriers.

It has made after-tax losses of \$305.3m and \$454.4m in 1990 and 1991, respectively. Yesterday, its shares rose 5% to \$13.50 at close of trade, but they have been as high as \$19.50 and as low as \$7.75 over the past year.

USBancorp up slightly to \$1.7m

USBancorp said first-quarter net income rose to \$1.7m, or 53 cents a share, from \$1.6m, or 52 cents in the year-ago quarter, Bloomberg reports. Net interest income rose to \$37.7m from \$36.2m.

Net loans as of March 31 rose to \$577.5m from \$439.4m. Deposits rose to \$584.1m from \$563.7m. Non-performing assets rose to \$3m from \$4.1m, and total assets rose to \$1.1bn from \$757.7m.

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April, 1992

n deal
Kevin Done

Sterling demand fuels interest in EIB offering

By Tracy Corrigan

STRONG demand for sterling securities continued to feed through into the Eurobond market, fuelling interest in the European Investment Bank's £200m 10-year offering arranged by Salomon Brothers.

INTERNATIONAL BONDS

The 9 per cent bonds were considered aggressively priced to yield just 9 basis points above the 9 per cent gilt due to the loss of liquidity, compared with the gilt market. When Eurobond yields are so close to gilt spread players are less likely to participate, since there is, at least in theory, less scope for spreads to tighten. However, the EIB deal had tightened to six basis points by yesterday's close, against a flat gilt market.

The deal sold out swiftly,

boosted by strong interest from German investors, who are focusing on the sterling market due to the uncertainty afflicting their domestic market. Some German mutual funds prefer Eurobonds to gilts for tax reasons. Italian investors, for whom the EIB is exempt from withholding tax, were also active buyers.

Some international bond fund managers, however, found the 9 basis point spread insufficient compensation for the loss of liquidity, compared with the gilt market. When Eurobond yields are so close to gilt spread players are less likely to participate, since there is, at least in theory, less scope for spreads to tighten. However, the EIB deal had tightened to six basis points by yesterday's close, against a flat gilt market.

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Gilts slip as investors take positions for auction

By Simon London in London and Patrick Harverson in New York

UK government bond prices moved slightly lower yesterday as investors took positions ahead of today's £2.5bn gilt auction, the first test of demand for government paper since the Conservative election victory.

GOVERNMENT BONDS

Yesterday, the 9 per cent gilt maturing 2011 closed at 99.88, down 1/4 of a point on the day, for a yield of 9.02 per cent. The June gilt futures contract on Liffe closed at 99.22, from an opening level of 99.26 and 98.22 on Monday. Volume was 34,000 contracts.

Today's auction of 8% per cent bonds maturing 2017 is expected to attract demand primarily from UK institutional investors. However, the bonds are tax exempt for overseas residents, a feature designed to attract overseas investment.

Institutions which normally shun long-dated issues.

Analysts said yesterday that total bids for stock would have to cover bonds available at least twice for the auction to be judged a success.

GERMAN government bond prices were weaker yesterday following Monday's strong technical rally, with no new factors to push the market forward.

The benchmark 8 per cent Unity bond, maturing 2002, closed at 100.12 at the opening, for a yield of 7.98 per cent.

The June bond futures contract on Liffe, the London exchange, closed at 97.35 from an opening level of 97.39 and 97.44 on Monday. During the morning session, the contract hit a low of 97.16 before recovering ground through the afternoon.

With no new regional inflation data released yesterday, the market focused on the second day of industrial action.

US Treasury prices rose at

the long end of the maturity range yesterday morning after traders and investors took heart from an unexpectedly sharp fall in March new home sales.

In late trading the benchmark 30-year government issue was up 1/4 at 99.4, yielding 8.052 per cent. The two-year note was up 1/4 at 99.1, yielding 3.275 per cent.

Prices fell in early trading, a knee-jerk reaction to news of a 2 per cent increase in first-quarter gross domestic product. The improvement in GDP was in line with market forecasts, and confirmed that the US economy had pulled out of recession. The GDP data also showed that personal consumption rose 5.3 per cent in the first three months of the year, a bigger-than-expected rise and the main reason for the early fall in Treasury prices.

The market recovered at the long end, however, when the Commerce Department reported that new home sales fell by 14.8 per cent in March, a fall that was much bigger than

without a need for fixed-rate sterling.

A lot of UK companies are looking at the market, but those who want floating-rate funds are not meeting their targets, and those who are keen to lock in fixed-rate funds are waiting for rates to fall further," said one banker.

However, there is also concern among some UK compa-

nies not to miss the wave of demand which offers a welcome opportunity to diversify from bank funding.

In the dollar sector, Hydro Quebec launched a \$500m 10-year deal via Credit Suisse First Boston, priced to yield 8.5 basis points above the 10-year Treasury. Traders said the deal could have been brought at a tighter spread in the US.

Yesterdays' auction of the US subsidiary of General Motors Acceptance Corporation launched a \$75m issue due December 1995, via Baring Brothers.

Neither the GMAC nor the EIB deal (which used a deferred rate setting structure) were swapped. Tight swap spreads in the sterling sector continue to deter borrowers

from the market.

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COMPANY NEWS: UK

Barclays chairman says internal successor vindicates his performance Quinton denies boardroom coup

By Roland Rudd

SIR JOHN Quinton, chairman of Barclays, yesterday said the decision to appoint his successor from within the bank was evidence that his departure was not forced by anyone disappointed with the bank's performance.

However, his remarks were made as a senior non-executive director who said the chairman had been pushed to go "a bit earlier" than planned because there was a need to tackle Barclay's problems with a fresh team as soon as possible.

Mr Andrew Buxton, deputy chairman, is to replace Sir John as chief executive from the beginning of next month and as chairman from the end of the year.

Talks of a boardroom coup within the last few weeks was strongly denied by Sir John, who said that he had always

planned to give up the chairmanship at the end of the year.

Asked whether he had hoped to hang on to his executive duties for a little longer he replied: "No, not really. There will not be a great deal of difference since I will still be working five days a week for Barclays."

However, a non-executive director said the board had felt that changes had to be put in place sooner than envisaged by Sir John in order to address the problems facing Barclays, including escalating costs. The non-executive added: "It is not as easy to look forward when you are approaching 63".

The bank's non-executive directors include Sir Martin Jacomb, the bank's deputy chairman and a Bank of England director, Sir Nigel Mobbs, chairman of the property company Slough Estates, Sir Denys Henderson, chair-

man of Imperial Chemical Industries, and Sir James Spooner, chairman of the Morgan Crucible conglomerate.

It also emerged yesterday that the non-executive directors had forced the pace of management change in Barclays in order to ensure Mr Buxton's succession.

Some non-executives felt that Mr Buxton may have left the group if his position had not been clarified this month.

Sir Peter Middleton, deputy chairman, said: "It was absolutely key that Andrew (Buxton) stayed on since we needed someone who understood the business. Although I never heard Andrew suggesting that he might go."

Mr Buxton said he was keen to develop Barclay's international role which he compared favourably with what he called Lloyds' "retrenchment in the

UK". He added: "I want us to become a major European bank with interests across the world."

Sir John said he doubted whether Mr Buxton would change the bank's strategy. "I have been developing my strategy with my colleagues."

"It would be somewhat strange if we then set off on an immediate different strategy."

In order to rebuff criticism that one man should not be both chief executive and chairman Mr Buxton said that he planned to dilute the two senior jobs by sharing many of his duties with Sir Peter, who is to become responsible for the service business division as well as Barclays de Zoete Weida.

Mr Alastair Robinson, who will continue to head the banking division, will also become a vice chairman of the group. See Observer

Strathmore purchase ends search by Matthew Clark

By Philip Rawstorne

MATTHEW CLARK, maker of Stone's ginger wine and Old England British sherry, is to buy Strathmore, Scotland's leading bottled water brand, for £1m.

The consideration will be paid in cash but, subject to shareholders' consent, from £1.2m to £1.24m.

Mr Stephen O'Connor, managing director, said that all segments of the business had performed well during the year and there had been a significant reduction in interest costs by £2.1m to £6.3m, improving interest cover to 3.3 times.

The acquisition ends a two-year search by Matthew Clark for a bottled water or cider brand to strengthen its drinks portfolio.

The group has focused its strategy on developing as a producer and distributor of drinks in the UK market after a substantial restructuring.

Mr Peter Aikens, chief executive, said yesterday: "Strathmore fits well into our plans. It is a strong brand in a high-growth sector; and its potential for rapid growth will complement our existing mature and cash generative brands."

The bottled water market in Britain has been one of the fastest growing drink sectors. Between 1984 and 1990, sales volumes rose from 80m litres to 400m litres, and the value of retail sales increased from £252m to £330m. Annual consumption per person in the UK is still far lower than in continental Europe: 8 litres a year compared with 70 litres in France, Germany and Italy.

Strathmore, based at Forfar, made pre-tax profits of £452,000 last year on turnover of £4.3m.

The water, extracted from a natural spring, is sold in sparkling, still, and citrus flavoured versions. It has gained a 25 per cent share of the bottled water market in the Scottish grocery sector during the past six years, but has only recently been listed by several multiple grocers south of the border.

Joseph Dunn, one of Scotland's leading beer and soft drinks wholesalers, will continue to distribute Strathmore in Scotland and has agreed reciprocal distribution deals on other drinks brands with Matthew Clark.

The acquisition is expected to lead to a small dilution in Matthew Clark's earnings per share this year, but to make a positive contribution in 1993-94.

Acquisitive Waterford Foods up 40% to £15.9m

By Tim Coone in Dublin

WATERFORD FOODS, now Ireland's largest dairy group following the completion of its acquisition yesterday of three Grand Metropolitan subsidiaries in Ireland, reported a 40 per cent jump in pre-tax profits, from £1.3m to £15.8m (£14.4m), for the year to December 31.

Turnover was 3.5 per cent down, from £24.9m to £24.2m, but operating cash flow increased by £4.2m to £1.9m.

Mr Stephen O'Connor, managing director, said that all segments of the business had performed well during the year and there had been a significant reduction in interest costs by £2.1m to £6.3m, improving interest cover to 3.3 times.

He said that £15.9m in good will relating to the acquisition in 1988 of Heidsie Dairies in northern England and Gallo-West in the US has now been written off.

Mr O'Connor also announced Waterford's intention to buy the remaining 50 per cent stake in WED, one of the three Grand Met subsidiaries held by Waterford Co-op and which is the principal shareholder in the Waterford Group.

This will involve a further consideration of £2.6m. The acquisitions are being financed from the recent £24.3m rights issue and new borrowings.

Mr Michael Dempsey, assis-

tant chief executive for finance, said that the goodwill involved in the UCD and Grand Met acquisitions, amounting to £15.6m, will be written off over 20 years.

Mr O'Connor anticipates that the group's annual turnover will now increase to more than £270m, and will generate operating profits in the region of £24m.

Some words of warning have been issued by brokers over the group's borrowings to finance its acquisitions, estimated at £130m, although the company believes this will be paid off "in two to three years" out of the increased cash flow.

Mr O'Connor said that interest cover is expected to remain above 3, despite the new borrowings.

Earnings per share rose to 9.27p (6.26p) and a final dividend of 1.53p per A share is recommended, giving a total for the year of 2.625p (2.5p).

Acquisition costs put Borland in loss

By Louise Kehoe in San Francisco

BORLAND International, the California-based personal computer software publisher, reported a loss for its fourth quarter following additional charges in connection with its acquisition of Ashton-Tate, a database management software company.

Revenues for the fourth quarter ending March 31 were 14 per cent down at \$117m (£106.1m) compared with \$136m.

The company's stock price closed down \$2 at \$46.75 on Monday amid concerns that

after-tax income of \$2.77m. Losses per share were \$1.05 (11 cents earnings).

Included in the results was a \$30m charge to cover severance and facilities costs arising from the consolidation of international operations following the Ashton-Tate acquisition.

This latest restructuring charge brings the total of pre-tax transactions and restructuring costs related to the acquisition to \$146m. Borland acquired Ashton-Tate last year, in a deal valued at \$435m.

Borland's stock price closed down \$2 at \$46.75 in New York on Monday amid concerns that

its results would be below expectations. The results were announced after the close.

Revenues for the year to March totalled \$483m, (£457m). The pre-tax loss was \$125m (£17.9m profit) and net losses for the year amounted to \$110m, or 42.29 per share, compared with net income of \$4.8m or 20 cents per share.

"Fiscal 1992 was a pivotal year in Borland's history," said Mr Philippe Kahn, chairman, president and chief executive. "In addition to launching significant new products, we laid the foundation for the future with the acquisition of Ashton-

Tate. Fiscal 1993 should see us continue our momentum with the release of a new generation of graphical products for a variety of operating systems."

Borland's UK share price, currently languishing at £26.25, down 25p on the day, has been one of the wonders of London's unlisted securities market. It was the market's best performing stock in 1990, more than

See Lex

S&U advances to £4.3m

S&U STORES, the Birmingham-based consumer credit house and hosiery manufacturer, lifted pre-tax profits by 25 per cent over the 12 months to January 31.

The increase - from £3.43m to £4.31m - was achieved on turnover ahead to £51.3m (£46.3m).

The group intends to change its name to S&U reflecting its move into the financial sector.

Earnings per share improved to 27.89p (21.53p) and a recommended final dividend of 6.5p lifts the total for the year to 59p (58p).

A 1-for-10 scrip issue is also proposed.

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The acquisition is expected to lead to a small dilution in Matthew Clark's earnings per share this year, but to make a positive contribution in 1993-94.

Plastiseal dives into red after poor second half

By Angus Foster

PLASTISEAL, which manufactures windows and doors, mainly for the public sector, has agreed reciprocal distribution deals on other drinks brands with Matthew Clark.

The acquisition is expected to lead to a small dilution in Matthew Clark's earnings per share this year, but to make a positive contribution in 1993-94.

was affected by lower local authority and Property Services Agency spending.

However, he said that there has been a slight improvement since the election and that the company is expected to return to profit this year.

Interest charges increased to £364,000 (£320,000) on net borrowings of about £3.5m.

Year-end gearing went above 100 per cent, due to seasonal factors, but it has since been reduced.

Mr Michael Price, one of the two former joint chairmen, has resigned. The other, Mr Howard Mantan, becomes managing director.

The outcome compared with profits of £310,000 last time and £338,000 at the interim stage. Turnover fell to £13.7m (£18m). There was an operating loss of £147,000 (£21.5m profit).

Mr Anthony Marson, who took over as chairman this month, said that the company's profit and the final dividend of 1.5p is recommended making a total of 7p.

TSW also said that it saw no need to make provision against the overall net book value of the assets at the balance sheet date when the company had net cash of £3.4m.

The shares closed unchanged at 52p.

Lloyds Chemists bids £6.2m for Ayrshire Pharm

By Maggie Urry

LLOYDS Chemists, which recently took control of rival Macarthy via a £9.2m bid, has made a £6.2m share offer for Ayrshire Pharmaceuticals.

Ayrshire operates 14 chemist shops, two drugstores and a pharmaceutical wholesaling business in Scotland.

The offer involves Lloyds issuing 1.72m new shares, 1.5 per cent of the present total. Lloyds shares fell 5p to 36p.

Holders of 51.3 per cent of Ayrshire's ordinary shares have given an irrevocable undertakings to accept.

Lloyds said it planned to use Ayrshire's 28,000 sq ft warehouse and office in Kilmarock as the nucleus for its distribution and wholesaling activities in Scotland.

The Nuneaton head office is being closed down while upVC window manufacturing has been transferred from Bury to Coventry.

Losses per share emerged at 6.29p (earnings 2.4p) and the final dividend is passed, leaving a total of 1.5p.

Wenham to become LBC Radio chairman

By Raymond Snoddy

LBC RADIO, the London commercial station is to appoint Mr Brian Wenham, former managing director of BBC Radio, as its chairman.

Mr Wenham will not only reconstruct the radio company's board but will also lead its bid to retain its franchise, which will be advertised next March.

The decision follows the resignation of Mr Christopher Chataway as LBC chairman.

Mr Chataway remains chairman of Crown Communications, LBC's parent group.

The speech-based service will face stiff competition for the renewal of its licence.

Applicants will almost certainly include a consortium put together by Mr Douglas Moffitt, LBC's financial editor for 17 years, who refused to sign a new contract last year.

Mr Moffitt has been talking to Sir David Nichols, former chairman of Independent Tele-

vision News, about the possibility of leading the franchise application.

Mr Brian Hayes was another high profile departure from LBC. He resigned in 1990 after Mr Charlie Cox, the general manager, decided to reshuffle the phone-in programme which Mr Hayes had run for 14 years.

LBC has been affected by redundancies, losses at Crown, and what has been seen as the abrasive style of its Australian management.

In the year to September 1991, LBC's total deficit came to £2.79m compared to pre-tax profits of £261,000 previously.

RFM, the company's French radio subsidiary, incurred losses of nearly £3m.

The appointment of Mr Wenham, chairman of Crown's small television subsidiary, represents an attempt to strengthen the board in what may be a fight for survival.

LBC has already been increasing its audience share, according to industry research.

Pilkington appoints new group chief executive

By Maggie Urry

in our key business territories around the world," Sir Antony added.

Mr Leverton was chief executive of MK Electric, the electrical products maker, which RIZ took over in 1988 through a hostile bid.

Previously he had been with Black & Decker, the electrical goods group.

Sir Antony Pilkington, chairman and chief executive of Indal, a Canadian subsidiary of RIZ, the mining and industrial group, is 53, and will join Pilkington in July.

Sir Antony Pilkington, chairman, said that Mr Leverton had "an excellent track record as an international manager".

His appointment would help the group with its strategy of "increasing the group's focus

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COMMODITIES AND AGRICULTURE

Row over cereal prices threatens CAP reforms

By David Gardner
in Luxembourg

SHARP differences between the European Commission and the current Portuguese presidency of the European Community last night cast a new shadow over Brussels' well-advanced plans to reform the Common Agricultural Policy.

The presidency, in its fourth attempt to reach a compromise on the reform, wants to limit the cut in subsidised cereals prices to 27 per cent over three years.

This compares with the 35 per cent reduction called for in the original proposals of Mr Ray MacSharry, the EC agriculture commissioner, and the 30 per cent compromise suggested by Portugal last month.

Further slippage in planned cuts on cereals subsidies increases the risks of failure of the Uruguay Round of the

negotiations on the General Agreement on Tariffs and Trade. EC wheat exports are the main obstacle to a Gatt agreement, which would liberalise large new sectors of world trade.

The US will not move from its demand that the EC not only cut farm subsidies by 36 per cent over five years, but cut the volume of subsidised produce it exports by 24 per cent.

The community is prepared to offer a 20 per cent cut in volume - a difference of about 3m tonnes of wheat, the most politically volatile commodity left to stabilise.

However, the cereals chapter is the centrepiece of the CAP reform, and Brussels believes too much fiddling with it could unravel the package as a whole, and nullify its effects in the arable sector, where high productivity growth would

create new EC budgetary

problems and trade frictions. "The reduction in the price of cereals [proposed by the EC presidency] is not near what we regard as necessary," a senior commission official said yesterday.

"We have to distance ourselves from the commission's original proposals in order to get a consensus among the member states," a spokesman for the presidency countered.

The failure of last week's EC-US summit to achieve a breakthrough on the Uruguay Round also means that some EC member states will try to slow-pedal on CAP reform, arguing that the commission's plans risk going beyond what Gatt will require of the EC farm sector.

As a three-day farm council began in Brussels yesterday, these uncertainties made it most unlikely that any agreement would be possible before June at the earliest.

Zimbabwe counts cost of drought

Farm output is set to slump to a 30-year low, reports Tony Hawkins



Police had to be called to a Harare store last month after a mad scramble developed for scarce basic foodstuffs

than US\$500m, compared with \$520m in 1991 (28 per cent of total exports). The collapse of sugar, cotton, and maize exports and reduced foreign earnings from coffee and tea will cost the country at least \$150m (10 per cent of exports) over the next 12 months.

At the same time, the country will need to import at least \$350m worth of maize, wheat, sugar and possibly, later in the year, dairy products.

After allowing for some reduction in other imports and higher exports of manufactures and some minerals, the balance of payments impact will exceed \$300m - at the very least - pushing the current account deficit above \$1bn, or 20 per cent of GDP.

Financing this will be difficult given similar emergency food aid demands in the region from Angola, Malawi, Mozambique and Zambia. The traditional suppliers of maize to these countries - South Africa and Zimbabwe - will be importing up to 7m tonnes themselves this year (5m tonnes for South Africa and 2m tonnes for Zimbabwe).

Compensatory funding will be available from the International Monetary Fund, but when this and other aid commitments are taken into account there is certain to be an unfilled gap in the region, which for Zimbabwe will mean

diverting other aid funds and export earnings to pay for food.

Transport poses an even more formidable challenge than financing. The entire southern African region will need an estimated 10m tonnes of food imports this year. Zimbabwe's needs are put at about 2m tonnes of maize and 500,000 tonnes of wheat, sugar and other products, while Malawi will need at least 1m tonnes and Zambia more than 800,000 tonnes.

The port of Beira in Mozambique is expected to handle a minimum of 600,000 tonnes of this traffic, while the Zambians expect to bring in some of their requirements from the Tanzanian port of Dar es Salaam.

At the main burden will fall on South Africa, which has dedicated the ports of Cape Town, Port Elizabeth and East London to regional food imports.

Initially, Spoornet, the South African railways, will run two lines trains daily, each carrying 700 tonnes of food, though the frequency will increase later. Zimbabwe's authorities will have to grapple with the problems either of running the trains through to the main distribution centres, such as Harare and Bulawayo, or transferring the maize to the Zimbabwe rail and road systems at the Beit Bridge border.

At best, it will take the industry until 1994-95 to regain average production levels of the late 1980s, while the economy as a whole is unlikely to recover fully from the drought of 1992 for at least two years.

USDA acts quickly to beat African snail threat

By Nancy Dunne
in Washington

THE US Department of Agriculture (USDA) has set up a "dragnet" to capture giant African snails, which it believes may get free in the US, reproduce swiftly and begin feeding voraciously on American vegetables and fruits.

In the week since it raised the alarm, the department has "recovered" more than 125 of the fist-sized snails, of the species *Achatina Martizata*, mostly from the relative safety of pet shops. Only one suspect was sighted in the fields - in Kansas - but it turned out to be an indigenous broccolini small.

Ms Roberta McCorkle, a USDA spokesperson, said the creatures looked like "a slime puddle" or "melted chocolate" when they left their shells to feed. They reproduced easily, she said, although they did not harm partners.

The snails were illegally imported from Lagos, the commercial capital of Nigeria, from a broker through John F. Kennedy Airport in New York, according to Mr Glen Lee, a department official. The shipments were listed as reptiles and therefore not seen by USDA inspectors.

They are popular as terrarium pets, and department officials are worried that they may be freed by their owners, intentionally or - as was the case with the costly gypsy moth - by accident. In the 1970s it took the agricultural authorities nearly six years to eradicate a similar giant African snail, and the final bill was estimated at between \$3m and \$7m.

Department officials are now ploughing through pet store records to determine just how many of the threatening gastropods were imported and distributed.

They are asking owners to turn in their snails for "humane" disposal.

De Beers boosts gem marketing

By Kenneth Gooding,
Mining Correspondent

FACED WITH a sharp fall in diamond sales, De Beers, the South African group which controls more than 80 per cent of the rough (uncut) diamond market, is lifting its promotional budget for the gems by 9 per cent this year to a record \$164m, the group's chairman, Mr Julian Ogilvie Thompson, announced yesterday.

Mr Ogilvie Thompson also reported that De Beers' diamond sales were improving, but he expected them to fall by 15 per cent in dollar terms during the first half of 1992 compared with the same months last year.

This follows a 6 per cent fall last year, to \$3.92bn.

Mr Jeremy Pudney, director of De Beers' Central Selling Organisation, responsible for consumer promotion and advertising, said the increase

in the promotional budget - 5 per cent in real terms - would be aimed mainly at Europe and south-east Asia.

The group will next month launch its biggest television advertising campaign in Europe for diamonds. The number of people in Europe buying diamonds had doubled in the past 10 years, but they were spending much less per capita than US buyers. "We are trying to get a greater share of Europe's wealth," Mr Pudney said.

About \$15m will be spent on the European television promotion, mainly in the biggest markets: France, Germany, Italy, Spain and the UK.

A stroke of luck will enable the group to be launched in the UK on May 4 during a showing of the James Bond film, Diamonds Are Forever.

De Beers is also studying carefully the Chinese and Indian markets, where Mr Pud-

ney says there is a "cultural affinity" for diamonds.

The group has been advertising in China for some years, and now believes sales can be stimulated in the Guangdong region, close to Hong Kong.

One indication of the potential was that in the urban area, Guangzhou, research showed that 98 per cent of households owned a television set.

At a briefing in London to coincide with the publication of De Beers' annual report, Mr Ogilvie Thompson suggested that the diamond trade felt that the present improvement in demand for polished stones would gather momentum.

"We expect sales for the second half of 1992 to be higher than the same period last year. When the world economy resumes a reasonable rate of growth, the diamond business will gather momentum.

The impact on the economy will be devastating. Growth is forecast to decline from 3.6 per cent last year to between minus 4 and minus 5 per cent in 1992. Following last year's 45 per cent devaluation of the Zimbabwean dollar, exports of farm produce in US dollar terms will be sharply lower, with tobacco earnings of less

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.6 per cent, \$ per tonne, in warehouse, 1,700-1,750 (same).

BISMUTH: European free market, min. 99.9 per cent, \$ per lb, in tonnes, in warehouse, 2,40-2,60 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (same).

COBALT: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO., cif, 56-66 (same).

VANADIUM: European free market, min. 98 per cent, \$ per lb, 7b flask, in warehouse, 1,15-1,40 (110-125).

URANIUM: Nucor exchange value, \$ per lb, UO₃, 7.85 (same).

LME WAREHOUSE STOCKS

(as at Monday's close)

Aluminium +525 t 1,270,250

Copper -1,205 t 281,100

Lead +500 t 129,975

Nickel +174 t 26,028

Zinc +3,050 t 230,525

Tin -45 t 12,080

in warehouse, 2.11-2.17 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,80-5.50.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO., cif, 56-66 (same).

MOLYBDENUM: European free market, drummed molybdc oxide, \$ per lb Mo, in warehouse, 2.11-2.17 (same).

SELENITE: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 3.20-3.50.

COPPER: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (same).

WINE: White 94/95 (240g)

White 94 (240g)

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Strength, size and diversity—the many facets of De Beers

Six points from Julian Ogilvie Thompson's Chairman's Statement for 1991

Outlook

Sales of rough diamonds and the combined profits of De Beers/Centenary have held up well in difficult economic conditions — a tribute to the strength and diversity of the Group and its ability to fulfil its traditional role: stabilising the diamond market for producers and the trade in troubled times. When the world economy resumes a reasonable rate of growth the diamond business can be confident of renewed prosperity.

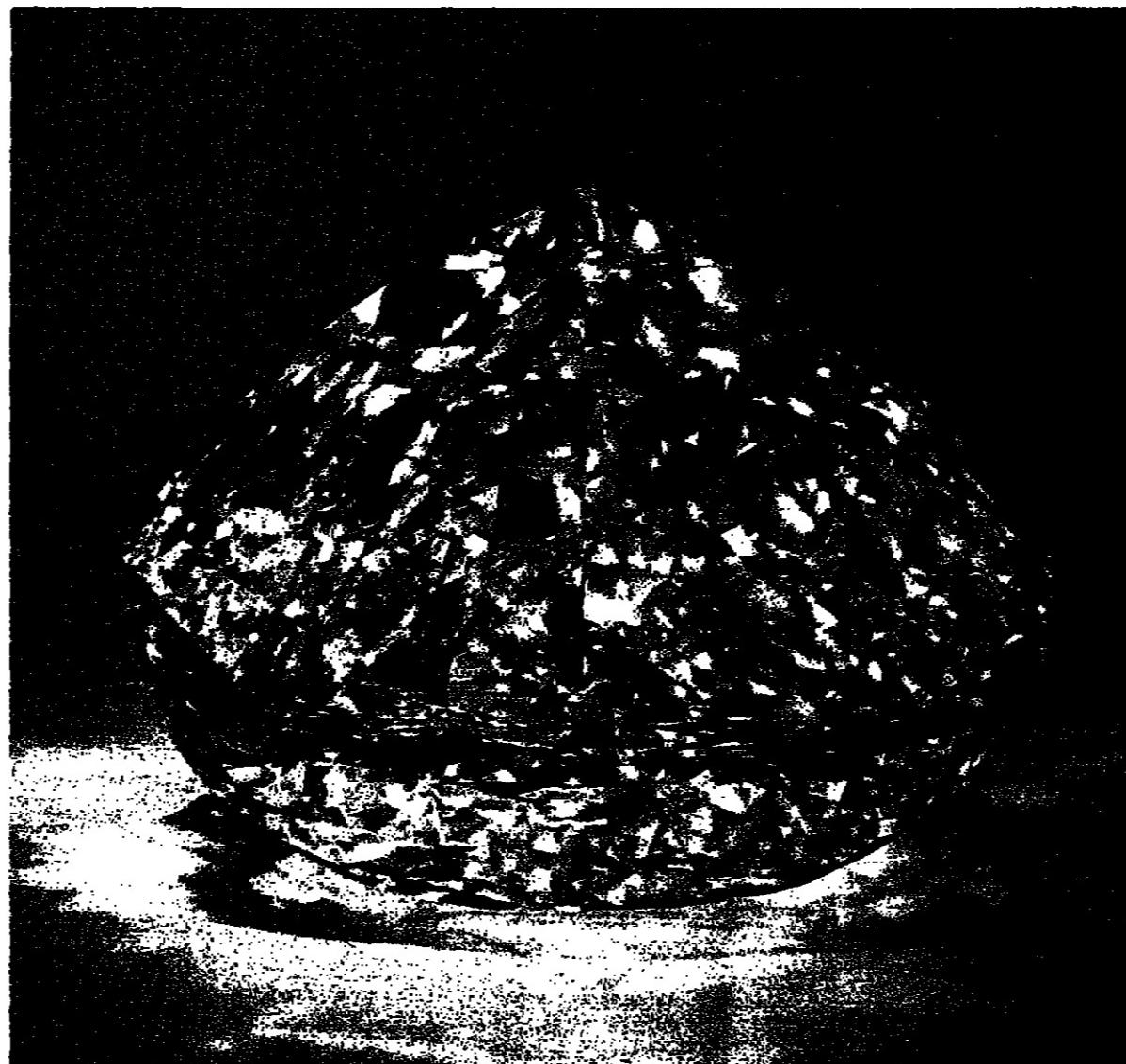
The diamond cutting centres are soundly financed, their stocks are not high and sales of diamond jewellery remain satisfactory. In yen, retail sales of diamond jewellery in Japan were unchanged and this translated into an increase in dollar terms. World sales, therefore, matched the record set in 1990. To sustain retail sales we have increased our annual expenditure on advertising and promotion to US\$164 million.

Group earnings

Combined attributable earnings declined by 20 per cent in US dollars to \$763 million — a significantly better outcome than many other natural resources companies — and equity accounted earnings fell by 18 per cent to \$1,078 million. Total dividends per linked unit were 112.1 US cents compared with 111.3 US cents in 1990.

Producers' support

Major diamond producers have confirmed their commitment to centralised marketing through the Central Selling Organisation (CSO). De Beers Centenary's important sales contract with the former USSR has been taken over by



The De Beers Centenary Diamond, at 273 carats, the largest modern-cut top-colour flawless diamond in the world

Rossalmazzoloto of the Russian Federation and continues to operate satisfactorily. Further proof of the close relations between De Beers Centenary and the Russian Federation's diamond producers was provided in March this year when Sakha (Yakutia) signed an exclusive contract with the CSO. During 1991 the CSO also renewed its contracts with other major producers, Botswana and Australia.

Mining

The US\$400 million Venetia project is now scheduled to achieve full capacity by the end of 1993. With output of 5.9 million carats a year the Venetia mine should

make a major contribution to De Beers Consolidated's production and profits. Debswana's mines produced 16.5 million carats last year and a feasibility study on increasing tonnage throughput from Jwaneng by a third is nearing completion. In Namibia, CDM's on-shore production rose to more than 1 million carats, contributing higher profits to De Beers Centenary and higher revenue to the Namibian Government. The extra carats flowed from the new Auchas mine on the Orange River and the new Elizabeth Bay mine at Lüderitz. A further 171,000 carats were recovered off-shore by Debmarine on behalf of CDM.

Other investments

The De Beers/Centenary Group's financial strength derived in part from its expanding non-diamond investments: in Neusiedler AG, the Austrian paper manufacturer, as well as in Anglo American Industrial Corporation and in Highveld Steel. The latter flowed largely from the acquisition of Middelburg Steel & Alloys and is a prelude to the development of the Columbus stainless steel project, which will present a major investment opportunity.

South Africa

We were heartened by the remarkable success of the National Party-Democratic Party alliance in achieving a resounding "yes" vote in the referendum on the continuation of reform. A more challenging task lies ahead — how to agree a new constitution that will strike the delicate balance between legitimacy and efficiency, equity and prosperity. A dialogue is just beginning between business, unions, political parties and government on how to achieve an effective market-driven economic system. There is, however, as yet too little emphasis on the encouragement of investment, individual effort and enterprise. South Africa is, nevertheless, benefitting from its re-integration into the world — in sport, culture, trade, technology and finance — and the outlook is more optimistic than for many a decade.

The full Chairman's Statement is available with the Annual Reports of the two Companies for the year ended 31st December 1991, which have been posted to registered shareholders. Copies may be obtained by writing to the London address below.

De Beers Consolidated Mines Ltd

De Beers Consolidated Mines Limited (Incorporated in the Republic of South Africa), London Office, 40 Holborn Viaduct, London EC1P 1AJ.
De Beers Centenary AG (Incorporated under the laws of Switzerland), Head Office, Langensandstrasse 27, CH-6000 Lucerne 14, Switzerland.

De Beers Centenary AG



Island life suits
the assurers:
Page 2

FINANCIAL TIMES SURVEY

THE ISLE OF MAN

Wednesday April 29 1992

The island enjoys political stability; fund management is growing fast, fuelled by generous tax breaks; banking and insurance already have a sure hold. Yet some people resent the growing power of the EC, writes John Authers, while others fear that a mainland government committed to cutting income tax may reduce the island's attractiveness to UK citizens. Tourism is seen as a possible area for expansion, though it might create only temporary jobs.

A thriving outpost few want to leave

TIMES MAY be hard in the rest of the British Isles, but in the Isle of Man, the Celtic outpost of the Irish Sea, business is booming.

One of the prime reasons will be familiar to anybody who watched the UK election campaign — personal taxation.

Mr Donald Gelling, the Manx finance minister, presented his budget earlier this month, and the tax rates he announced would certainly have been enough to win the UK election.

The basic rate of income tax is 15 per cent, with a top rate of 20 per cent. Tax relief at the top rate is available on all loans from Manx lenders — that includes credit cards as well as mortgages — and personal allowances before tax is payable stand at £6,000 for those who are single, and £12,000 for married couples. A family unit can earn £28,000 before incurring tax at the top rate of 20 per cent.

No wonder so many businesses who go to the island never want to leave. The UK election may have removed the possibility of higher tax rates, which would automatically have increased the attractions of investing offshore, but Labour had been keen to attack the island's tax

privileges, so the Manx business community was not distraught.

Financial services continue to grow, and unemployment, while it has risen slightly to around 1,200, is still at a level which any UK politician would describe as "full employment".

Leaps forward in the regulation of the financial services sector, since the establishment of the Financial Supervision Commission in 1983, have triggered a fast expansion in the island's financial services industry. It was the first offshore jurisdiction to win designated status under the UK's Financial Services Act of 1986, which effectively recognised that the Manx offered the same degree of investor protection as the British.

Fund management is growing fast on the island, fuelled by generous tax breaks announced last year, and operative since the beginning of this month. Banking and insurance already have a sure hold.

Political stability is profound, as the Tynwald, the Manx parliament, salls serenely into its second millennium. It is the longest continuous parliament in the world.

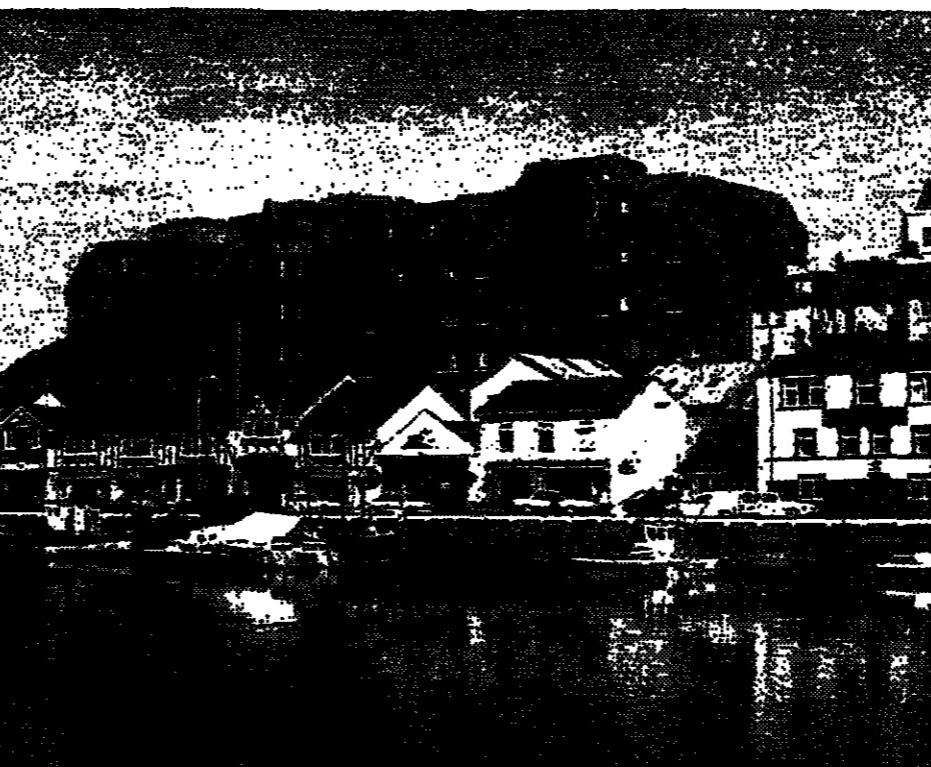
Overcrowding is not a problem, and shows no signs of becoming one — the island's 70,000 population is roughly equal to that of Jersey, but spread over an area six times as large. It is also well educated, providing a valuable pool of labour.

But not everything in the garden is lovely. The budget also announced a slight deficit this year, and Mr Gelling provided a £2m "kick start" for the industrial sector. And there are broader causes for concern.

Ugly sentiments have been stirred up by a confrontation with the European Community. The Tynwald has got round to legalising homosexuality, to which many of the islanders, who tend to have a very traditional moral outlook, object strongly. But the island is a party to the convention of the European Court of Human Rights, which upholds gay rights.

Many who had no quarrel with gay rights objected to new laws being forced on the island by the European Court.

Attempts by the political leadership to pass legislation allowing homosexuality between consenting adults therefore led to passionate



■ Two familiar landmarks in Douglas, the Manx capital: the harbour waterfront, and the legislative building



Every weekend the island should be crawling with tourists taking two- or three-day breaks. When it gets to the point when we start to complain about the tourists, that is when the industry will be a success."

There is some force in this argument, and Mr Miles Walker, the chief minister, is keen to expand the island's tourist industry. Take away the financial services sector, and the island looks more like Cornwall than Jersey or Guernsey.

There is also cause for concern on the commercial front.

Mr Colin Coates, a partner with Touche Ross, made some heretical comments in a presentation to the island's business community immediately after the budget.

The reaction to his arguments was divided, but he seemed to prove that the island cannot yet afford to rest on its laurels. In particular, the growing power of Europe could pose a threat.

This is what Mr Coates had to say: "Close to home, we have a Tory Government committed to reducing income tax, to limiting the impact of inheritance tax, and to allow the creators of wealth to retain a greater portion of that wealth. This must reduce the fiscal attractiveness of the island to UK-based individuals."

The extent to which the European Community is a market for our financial and professional services is debatable. Offshore centres within the EC, and more are entering the fray, have considerable marketing advantages, as evidenced by UK groups establishing in Luxembourg rather than the Isle of Man and Channel Islands. It does not appear that EC tax harmonisation is going to affect these centres for the foreseeable future."

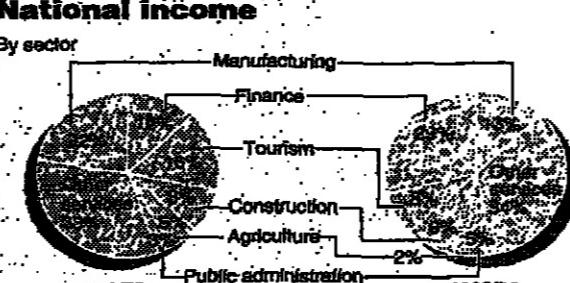
Mr Michael Gates, corporate development officer for the island, rejects this argument more or less in its entirety. He points out that the current advantages flowing to Luxembourg and Dublin within the EC cannot last forever, while Manx taxation has ensured that the island's funds need not miss out on the opportunities for cross-border marketing of mutual funds.

Meanwhile, the UK's current massive borrowing requirement should be enough to ensure that hefty tax differential is maintained, according to Mr Gates.

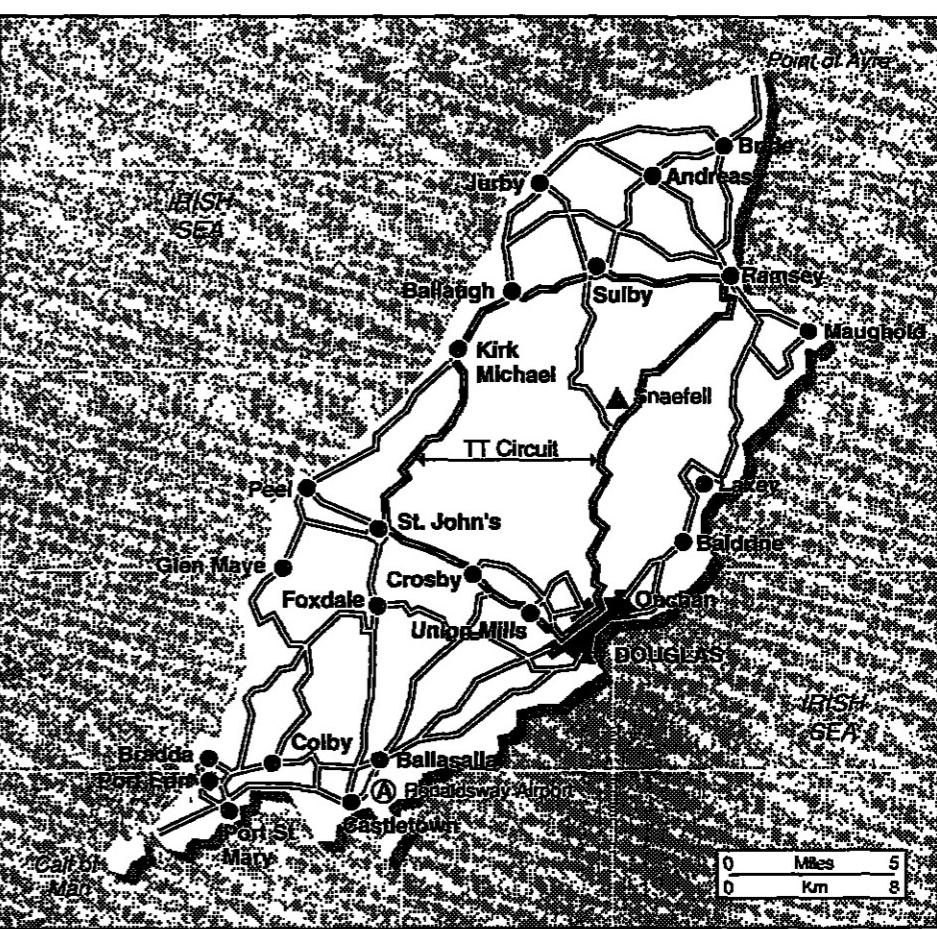
Should the UK opt to raise VAT, the differential could be widened. The island has to levy VAT at the same rate as the mainland, so this would provide an increase in the government's income, allowing further cuts in personal taxes.

So Mr Coates' final suggestion is for renewed investment in an unfashionable area — tourism. He said: "If Tory policy succeeds, a growing number of people in the UK will enjoy higher levels of disposable income. The island is on their doorstep. It is a beautiful island with incredible potential to market its historical sites and its recreational facilities."

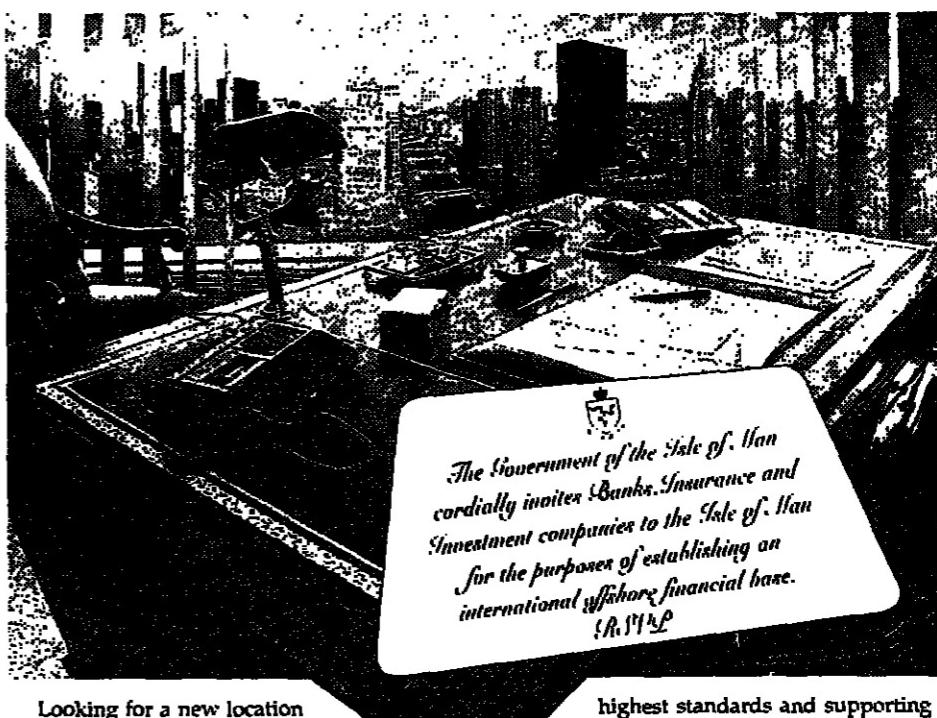
National Income



Source: Economic Affairs Division, Treasury



A GREAT INVITATION



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The problems raised by Touche Ross remain to be confronted, but the Island cannot be faulted in its determination of its attempt to establish itself in this key world role.

highest standards and supporting services are as modern as any other first class location. Whilst many offshore centres have become overcrowded the Island affords prospective new organisations room for expansion.

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Chief Executives requiring more information regarding the many corporate advantages of location on the Isle of Man, should write to Michael Gates, or complete the coupon below.

To: Michael Gates, Commercial Development Officer, Dept 211, Government Offices, Douglas, Isle of Man, British Isles.

Please send me an Isle of Man Information Pack.

Name _____

Position _____

Company _____

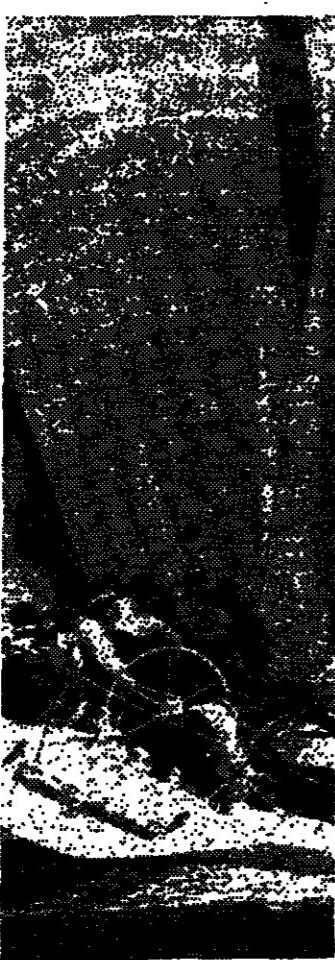
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Isle of Man Government
STABILITY IS OUR STRENGTH

Investment

More life companies enjoy tax benefits

THE MANX investment industry, once regarded as a disreputable dwelling for dubious dealers, received the stamp of royal approval last week.

Clerical Medical International, one of the most successful life assurance groups to have started on the Island in the last decade, won a Queen's Award for Export Achievement.

Mr Miles Walker, the chief minister, was delighted by the news, but added: "It not only reflects their business acumen but also endorses the status which the Isle of Man has earned and continues to earn as a growing worldwide financial services centre." This assessment is not over-stated.

Life assurance has been a particular success for the island, as life company subsidiaries have taken advantage of tax privileges introduced to encourage captive insurance companies. Insurers which do no business on the Island are exempt from tax.

Last year, Hafnia Prolific International, a subsidiary of the Danish life group, became the latest to establish itself in Douglas.

By the end of its first year HPI had £50m in funds under management, a figure which has since grown to around £80m. It now employs more than 20 people and is set to move to a new office, although the merger of Hafnia with Skandia, whose subsidiary Royal Skandia is also based on the Island, may put a long-term question mark over its future.

The Island's space for expansion has also helped. For example, Royal Life International, the largest and longest established Manx life insurer, has moved its 170 employees into a spacious new building on the southern tip of the Island - a marked improvement on the five offices the company used to use. Royal Skandia's new office, in a renovated church which forms one of Douglas' most distinctive landmarks, would also make most City-dwellers green with envy.

Marketing has been the key to the expansion of CMI, and of Royal Life International. They no longer concentrate on the UK expatriate market, but instead look for "international investors". CMI now has more than 60 outlets around the world. The tax position of the Island allows high net worth individuals, even if resident in their own country, to benefit, and marketers are finally learning to exploit this.

Hong Kong accounts for 25 per cent for CMI's business and 35 per cent of RLIF's, and both are exploiting new markets in South America, the Gulf, and Africa.

Allied Dunbar, which manages \$177m on the Island for 7,000 clients, is also revamping its sales practices, with the creation of a new post in charge of international marketing.



Miles Walker, chief minister, was delighted by CMI's award

New concessions for non-life funds could be vital for the life group. The government wants fund management to provide an appropriate "third leg" to their financial services industry, joining banking and insurance.

The tax incentives introduced last year to bring in fund managers amount almost to personal bribes. From April 6 this year, managers of Isle of Man collective investment schemes have paid a concessionary 5 per cent rate of income tax. This incentive will last at least until 2005.

Earlier this month Pierson Holdings & Pierson, a subsidiary of ABN Amro Bank, set up a fund administration subsidiary on the Island, and cited tax concessions as the main reason for its decision - music to the government's ears.

The Island also offers an attractive regulatory framework for managers wanting to start innovative funds. The options are as follows:

■ Authorised schemes are designed to be directly comparable to UK authorised unit trusts. This puts broad limits on the types of securities which can be held, but allows Manx trusts, with their tax advantages, to be marketed on the same basis as UK unit trusts.

In December last year, the Japan Securities Dealers Association in Tokyo announced that these schemes were eligible for sale to Japanese investors. Mr Donald Gelling, treasury minister, called this "a further boost to our efforts to develop the Island as the major

John Authers

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THE ISLE OF MAN 2

Regulation: BCCI put the new scheme to an early test

Depositors spot a snag



Jim Neakes: 'unrest was based on a misconception'

IN THE centre of Douglas, a statue of Queen Victoria looks down disapprovingly on the local branch of the Bank of Credit and Commerce International.

The island's regulators know how she feels. BCCI cannot be said to reflect too badly on the Isle of Man, given the number of jurisdictions which allowed the bank's fraudsters free rein.

But BCCI did put the island's new deposit protection scheme to an unwelcome early test.

The Manx scheme was started by the Financial Supervision Commission in February last year. Deposits are protected up to 75 per cent of the first £20,000 held, offering an effective maximum of £15,000, and this also extends to the sterling equivalent in foreign currency deposits. The Island was justifiably proud that this offered exactly the same protection as is offered under the UK's Banking Act.

Then came the BCCI shutdown. The Manx branch had approximately £90m on deposit, and 5,000 depositors.

It at least gave the new consumer-protection regime an opportunity to show itself in action. But this month, depositors spotted a problem and started to complain.

Mr Jim Neakes, chief executive of the Financial Supervision Commission, explains:

"There certainly has been unrest, but that's based on a misconception. The regulations of the scheme require that, before the scheme manager can pay compensation to anybody, that person must permit the scheme manager to stand in his shoes, as far as his rights in the liquidation and any other rights are concerned. The depositor is not forced to have compensation if he

doesn't want it."

In the Isle of Man, the depositor's rights need to be assigned - in the UK, according to Mr Neakes, there is no choice.

He adds that the FSC is only standing in depositors' shoes until it retrieves as much money as it has already paid to depositors. If it manages to retrieve any more, this will go in full to depositors.

The issue aroused depositors'

ire, because a scheme proposed by the government of Abu Dhabi would compensate depositors for 10 per cent of amounts held on deposit.

Those with £150,000 or more would therefore do better under this than under the Manx scheme - hence their annoyance.

Mr Neakes has taken the dispute philosophically. The issue is still relatively minor, when set against the advances the

island's regulators have continued to make in the last year. They are keen to stamp out any criminal elements, but regulators are also at the forefront of the Isle of Man's attempt to become a front-line financial centre.

The other big development of the last year has come through the Financial Business Act, which aims, according to Mr Neakes, to broaden the scope of regulation to affect the wider running of the system, rather than just investor compensation. This includes investment professionals, such as lawyers and accountants, and also intermediaries such as stockbrokers and futures and options dealers.

The FSC recognised it had a problem of resources in finding the expertise to regulate these specialist areas. Normally, this problem is overcome by adopting strict licensing criteria before allowing companies to trade, and therefore reducing the need for close supervision.

However, the FSC was determined not to stop specialist intermediaries and professionals from coming to the island. Its solution could be very attractive for overseas investors - negotiations are now in train with UK self-regulatory organisations and representative professional bodies to set up what Mr Neakes calls "mutual assistance arrangements".

This offers up the possibility of combining Manx taxes with protection from such bodies as

the English Law Society, the Securities and Futures Authority and the Institute of Chartered Accountants.

He says: "We are very hopeful and we've had very positive responses from all of them."

Meanwhile, he says professional consultants on the island recognise that the only other option - for the FSC to employ a specialist - would be much more expensive.

This reveals an odd aspect of regulation on the Isle of Man. It is vital that the regulators show their teeth, and use them to bite into any wrongdoing. The Island could not withstand another embarrassment on the scale of the Savings and Investments Bank collapse.

But they are also working to expand the industry.

Mr Christopher Edmonds, supervisor of collective investment schemes for the FSC, makes this explicit when talking about the Island's innovative "restrictive scheme" fund management regulations. "I think we've got the balance right between providing a measure of regulation whilst at the same time providing the flexibility for the operators we've allowed into the marketplace to develop and innovate the kind of products which their customers are demanding."

The current success of Manx financial services suggests Mr Edmonds is correct - the regulators have found the right balance.

John Authers

Agriculture

Europe requires change

ancient dry stone walls.

Farming methods on the smaller units are traditional. Crop rotation has always been practised: dung from the cattle is spread on the land, and the abundance of wildlife in the hedgerows reflects the minimal use of chemicals.

In 1934, Manx farmers set up marketing associations. These consist of representatives from the farming community and professional administrators.

There is only one slaughterhouse licensed. This is owned by the Manx government and rented and operated by the Fatstock Marketing Association. There is also a government-owned creamery, rented and operated by the Milk Marketing Association.

Initially, farmers were pleased to get out of the open market in the Island, where prices were being depressed by rings of buyers. But with production costs increasing, not least because of freight costs

Continued on next page

Captive insurance

Potential for expansion'

"The traditional marketplace for insurance is in turmoil. Lloyd's is under severe pressure; some providers are withdrawing from the marketplace; reinsurance capacity is under strain - if not withdrawn - and in some lines of business prices are on an upward spiral. The rapidity of such environmental change verges on the unpredictable, yet in its face the marketplace for the captive, in satisfying a niche insurance need, has been upwardly mobile."

THIS ASSESSMENT comes from Dr Bill Hastings, the Isle of Man's insurance supervisor.

Manx-based captive insurance companies continue to increase in numbers, currently 117, and Dr Hastings and the industry feel there is much potential for further expansion.

A captive is a wholly-owned subsidiary that ensures some or all of its parent's risks. It may be administered by its own staff or by a captive management company.

Captive insurance companies are recognised as being a more economically efficient method of insuring corporate risks, and generally produce better risk management within the parent. By placing them offshore, the company also benefits from a low-tax regime.

The parent eliminates brokerage commission and can raise cover on some risks that are difficult to place in the normal market.

"Management is increasingly aware of the economic benefits that such a subsidiary brings to bear upon its organisation," said Dr Hastings. "Closer lines of communication and a richer identification by management

with what is a rightful management tool can only enhance the control of risk and thereby reduce the cost of insurance."

"Beneficial awareness by management, the increasing pervasiveness of risk and the failure of traditional market places to satisfy niche needs mean that the demand by parents to form such insurers from traditional areas such as the Isle of Man will continue - and worldwide."

The Island was particularly pleased last year to welcome the first captive to come out of the former USSR. This was the Northern Shipping Insurance Company.

Manx-based captive insurance companies continue to increase in numbers, currently 117, and Dr Hastings and the industry feel there is much potential for further expansion.

This captive will provide hull and machinery insurance for Soviet shipping. Previously, the Soviet ministry of merchant marine met the cost of damage or loss to the companies' ships.

But the changes in that part of the world meant that shipping companies had to look elsewhere for cover.

The captive is managed by Isle of Man Insurance Management, and Mr Peter Vick, a director, regarded it as an exciting development which opened up possibilities for further business from that part of the world.

Within a few months, a second captive from the former USSR, Baltic Shipping, was formed under management by Isle of Man Insurance. A third, Azov, is expected shortly.

There are 27 managers in the Isle of Man, including major companies, such as Sedgwick, Willis Corroon, Alexander and Bowring. Managers feel there are still many UK companies

that could form captives, but also expect the continental Europeans to begin to recognise the advantage of having their own insurance company.

The experience and expertise exists within the Island's financial services community to handle more captives than are currently registered.

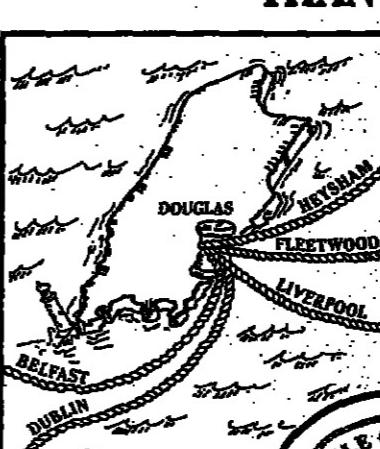
The diversity of financial services available in the Island is high. In order to retain its ability to export, the Island must comply with EC regulations on production and processing of food.

"There can be no doubt, worldwide awareness is on an upward surge," said Dr Hastings. "Significant maturing of attitude is to be found in many foreign jurisdictions; demand is on the increase, and in response we find many more potential offshore jurisdictions entering the arena."

"The danger in such growth, of course, is one of dilution, and it is for this very reason that the Isle of Man will seek not only to retain its forward position but also to set the trend."

Sue Stuart

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Sue Stuart on the changing role of professionals

The big firms dig in

EXPANSION OF the island's financial services sector and its markets has resulted in major changes in working practices for Manx-based professionals, particularly accountants, and lawyers.

In only a few years, the range of work has increased dramatically and now includes a large proportion of international and complex matters.

For the island-based accountant or lawyer, this has meant choosing which areas to cover and, in some cases, merging into larger practices that offer various disciplines. It is no longer possible for a small practice to offer all the services demanded by the island's increasingly international client base.

One of the biggest changes for accountancy in the Isle of Man over the past 10 years has been the arrival and development of the practices of six major international firms — EPMG, Peat Marwick, Ernst & Young, Coopers & Lybrand, Pannell Kerr Forster, Price Waterhouse and Touche Ross. All now have a substantial presence.

Mr Peter Vanderpump, partner in charge of the Manx office of Touche Ross, said the move had been away from the core base of auditing accountancy. "The larger firms offer a much wider range of services, including consultancy, offshore companies and trusts, and international tax planning for both individuals and companies and liquidations," he said.

The firm is liquidator for the

Continued from previous page on all goods imported that are needed in agriculture — they feel restricted by the limitations of the marketing associations' abilities to market.

In the UK, producers can specialise and find a market for their products. The strip of water between the Isle of Man and the UK makes it far more difficult for a Manx producer to gain access to these markets at economically viable prices.

The smaller farmer is locked into the system. Both his income and expenditure are decreed by others. The downturn over the past 15 years has not left him with the financial resources to invest in any major changes in his stock or methods. His best hope is to improve the quality of his produce to gain the maximum return available in his limited market.

Those who have kept abreast of technical changes are not finding EC compliance such a burden. By continually updating equipment and systems, they have assured themselves a reasonable income and future.

But these farmers are in the minority, and most find compliance an additional chore, on which they see no immediate return. Mr John Corrin, the Manx agricultural minister, said: "There has not been intensive farming in the island, and stock levels have not increased much over the years. The Manx farmer does not feel he has contributed to European overproduction, and he feels he has a right to continue his traditional farming system."

The Manx government resolved to support the island's farmers to a similar level as their EC counterparts are supported. "Though this does not necessarily mean the same support schemes as in the EC, in totality the result will be the same," said Mr Corrin. "However, we must be mindful not to

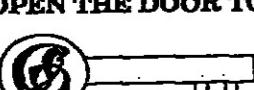
Spring on a Manx farm give our farmers an advantage over those in the EC. Though we have limitations in continuity of supply, because of small production levels, if our produce is high quality in a limited range there is a market for it."

The government is negotiating to assist the marketing associations, which are criticised by the farmers for poor results. "It is in government's interest that the associations work effectively, so that farmers do not look to government to make up their shortfall," said Mr Corrin.

Investment of £5m is also planned by the Manx government for a new meat plant. The island's existing abattoir and processing plant cannot be altered to comply permanently with EC requirements.

The proposed plant, which will be one of the smallest EC-compliant plants in Britain, will be operational by 1994. With abattoirs closing throughout Britain, this is regarded as a vote of confidence by the Manx government in its agricultural industry. But the government also knows that collapse of the industry would create a large unemployment problem in the island. It could also leave thousands of acres of untended land.

Sue Stuart

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his work over the years, and has found that there is much more compliance work to be done for local clients than a few years ago. "Laws and regulations are changing all the time, and we have to keep up to date."

Touche Ross set up its Manx office in 1987 with 11 people. "Initially," said Mr Vanderpump, "everyone did some of everything. We are now 40 people in the office and have become a much more structured organisation, with each department having grown stag-

Although further growth is expected, Manx-based individuals and small businesses still need their audits, and some practitioners have stuck with this client base

If the island continued to sell itself as a leading offshore centre, he added, the next five years would see more growth.

However, Manx-based individuals and small businesses still need their audits, and some practitioners have opted to stick with this client base.

One such accountant is Mr David Craine, a partner in the two-partner firm Browne Craine.

Local audits make up 80 per cent of his firm's work. "We are a small local practice and want to remain so," he said.

But he has seen changes in

the 1960s and early 1970s, it was not unusual to see very elderly people being wheeled in chairs or on stretchers down the Steam Packet gangway and on to Manx soil. Their private rooms were already booked in the local hospital, and they had come to the Isle of Man to die.

But they arrived with just enough breath in them to be rushed around by teams of lawyers, accountants and undertakers, standing by to settle their affairs the moment they got ashore.

These were the inheritance-tax exiles, who needed to prove that the Isle of Man was their domicile of choice before they expired.

Prior to changes in the law in the mid-1970s, this could all be done at the last moment. But the law changed, and now requires a minimum of three years' residence prior to death for the revenue to allow a place to become a person's domicile of choice. So moving to the Isle of Man to die has become a far more civilised affair.

Since the Isle of Man has no capital gains tax or inheritance tax, people move there to avoid these liabilities in the UK.

Mr Mark Solly, partner in the Manx office of accountancy firm Moore Stephens, said people considering such a move should "get the best available advice and not be afraid to pay for it... Having got that, they must still be prepared to make their own decision — it is a personal decision."

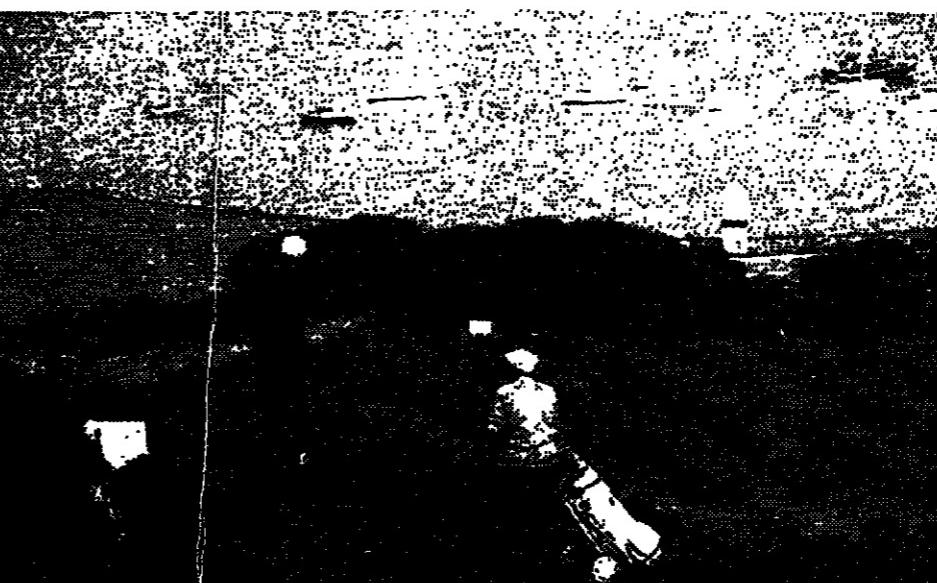
Such a move may mean giving up too much of their personal life, family, friends, interests — or spending much of the time they would save in travelling to and from the island to continue pursuing these interests.

Mr Solly points out that

IN THE ISLE OF MAN 3

Tax exiles must heed the three-year rule

A full life if you can adjust



Most executives find the island a congenial place to live

those moving for capital gains tax reasons will need to stay in the island for two to three years. The prime time to move is just before April 5, to gain the whole of the following year as a non-UK resident for tax purposes. This is likely to mean

as a non-UK resident for tax purposes. This is likely to mean beginning house-hunting in the island the previous autumn, and putting the UK home on the market. To persuade the Inland Revenue that it is a genuine move, many doors must be closed in the UK, such as resigning from clubs and trustships. The Revenue must be satisfied that the centre of a person's life is in the Isle of

Man. Many

for many men who make this move, island life can be quite full. "These men tend to be innovative, so they will get involved locally," said Mr Solly.

But for some of their wives it is

dismal. Though the island has a little of everything, they miss the choice of good hotels,

restaurants, shops, art and

concerts.

However, others get so

involved in the life of the Isle of Man, with its quiet, safety,

beauty and temperate climate, that they stay on and make permanent homes there.

Such people are also free to travel to the UK as often as they wish, and so do not suffer the feelings of deprivation experienced by some tax exiles.

With maximum income tax at 20 per cent, the island also attracts residents who are high earners, such as racing driver Nigel Mansell or multi-millionaire Albert Gubay. A number of authors, particularly Mills and Boon writers, choose the island for its low tax regime. But they live quietly and shun publicity.

People in this category have chosen the Isle of Man from a range of low-tax jurisdictions, so usually have few problems settling in. They also have enough money to do the things they want, both in and out of the island.

The 1991 census showed a population increase of 5,000 over the previous 10 years, to 71,000, most of whom had come to work.

The island's new residents "assess the economy in terms of their demand for services," said Mr John Cashin, the Manx treasurer. "But this is not only measured in cash terms. Were it not for this growth, the Manx population would not enjoy the level of health and education services it currently does."

But capital expenditure has been needed by the Manx government, to enlarge and update its infrastructure.

Mr Cashin explained that this include a large all-island sewage-disposal system, extension to the hospital and health service properties, housing, new schools, development at the harbour and airport, a new meat plant, and the construction of a new electricity generating station.

Sue Stuart

The island's status is not that of a flag of convenience. Its ships fly the red ensign

'Cost effective with a sound framework'

THE ISLE OF MAN'S shipping register is more than 200 years old and is part of the greater British register.

Much of its firm's work is sorting out, through the courts, Manx trusts that were badly formed some years ago, and encompasses a fully international client base. He does not expect this work to decline for some years.

Mr John Crellin is senior partner in Cains, one of the island's largest and oldest law firms. "When I became senior partner 20 years ago, there were four partners and 20 staff. Now we have eight partners, seven solicitors and barristers and 70 staff," he said.

The firm began finance sector business in the mid-1950s. "Those were the buccaneering days, when there was little regulation in the Isle of Man," Mr Crellin recalls. Now demands are far more stringent and the firm has within defined areas of specialisation within it. This includes three partners and one advocate who practice law purely for the finance sector.

The legislation enacted in 1984 established the Manx Marine Administration, with its own surveyors. This ensured that international conventions were complied with by ships on the register. Ships qualifying as British must be owned or managed by an Isle of Man-registered company that has its principal place of business in the island.

The island also gained full Maritime Convention status, which means that internationally recognised agreements for seafarers also apply to the Isle of Man. Because of this, the

Marine Administration can issue globally acceptable international certificates.

Fees charged by the administration cover registration, survey and certification of ships. The government has set the fees to cover only the administrative costs involved.

"The register does not make

Legislation in 1984 established the Manx Marine Administration, ensuring that international conventions were complied with

money for the island. But the Manx government is looking to economic spin-offs, such as employment locally and the use of financial services available in the island," said Mr North. In the first 18 months after enactment of the legislation, about 100 British-registered ships transferred to the Manx register. By 1988 there were 120, and since then the register has remained at about 120, with some movements on and off.

Approximately 80 of the ships are ocean-going cargo vessels or tankers. The balance

are coastal ships, supply boats and tugs. The island also has a growing yacht register, which currently holds around 300 vessels ranging from small yachts to large, luxury ocean-going vessels.

All ships are inspected by the administration surveyors when they first go on the register, to ensure that they comply. Thereafter, inspection takes place at least once every five years, though for some it is several times a year.

Of 24 ship management companies based in the Isle of Man, eight are deemed international.

"There are not the British companies left to transfer now," said Capt David Bruce, the Manx chief marine surveyor. "We have begun looking beyond the fleet base. The Manx register appeals to British operators, because we follow British regulations and require British senior officers. This may make expansion outside the UK slightly difficult."

Capt Bruce initially targets Europe for further growth, and observes: "Maybe the requirement for British senior officers will be replaced by a requirement for European officers."

In December, the island introduced legislation permitting "bareboat" charter of vessels. This allows companies to split the jurisdictions for ownership and operation of a vessel.

Eighty of the ships are

ocean-going cargo

vessels or tankers. The rest are coastal ships,

supply boats and tugs.

The island also has a

growing yacht register

Manx-registered vessel, except ownership requirements.

No ships have yet registered under this legislation, but Capt Bruce believes this will change shortly.

"Once we have the first couple of vessels, then the other companies will see that it works."

Mr North sees the way forward as adoption of a package approach that will appeal to

Sue Stuart

shipping companies. He hopes to see them use the Isle of Man for more of their activities, such as insurance, fund management and other financial operations.

This will provide the shipping community in the island with a broader base and encourage expansion in the whole business community," he said. "We are looking this year to joint marketing of the island as a centre for shipping — jointly with the Manx Treasury, insurance authority and Financial Supervision Commission, as well as the island's private business sector."

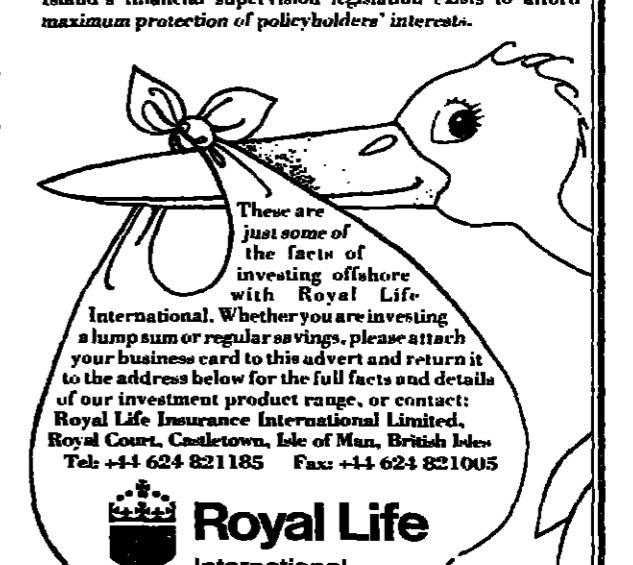
This package deal will be marketed not only to potential Isle of Man clients, but also to companies with ships already on the Manx register that currently obtain these additional services elsewhere.

Mr North sees shipping as a highly competitive market, but feels that the island may be able to lure companies away from places such as Bermuda.

"The Isle of Man has a lot to offer in terms of its regulatory authorities," he said.

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Global Corp.		107	108	106	1.0	-0.1	1.0	1.0	107	108	1.0	
Global Pct Pd		178	179	176	1.0	-0.1	1.0	1.0	178	179	1.0	
Global Investors		100	101	99	1.0	-0.1	1.0	1.0	100	101	1.0	
Global Value Fund		125	126	124	1.0	-0.1	1.0	1.0	125	126	1.0	
Global Total Soc.		122	123	121	1.0	-0.1	1.0	1.0	122	123	1.0	
Select Assets		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Ex Div 1st Soc.		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp D		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp L		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp S		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp T		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Y		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Z		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp A		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp B		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp C		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp D		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp E		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp F		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp G		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp H		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp I		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp J		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp K		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp L		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp M		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp N		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp O		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp P		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp R		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp S		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp T		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp U		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp V		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp W		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp X		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Y		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Z		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp A		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp B		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp C		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp D		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp E		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp F		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp G		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp H		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp I		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp J		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp K		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp L		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp M		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp N		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp O		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp P		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp R		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp S		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp T		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp U		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp V		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp W		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp X		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Y		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp Z		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp A		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp B		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp C		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp D		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp E		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp F		101	102	100	1.0	-0.1	1.0	1.0	101	102	1.0	
Shares Gp G		101	102	100	1.0	-0.1	1.0	1.0	101	102		

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B Bauernstrasse CH-6301 Zug Switzerland 217180
Barev ST, Series A : SFr 2660.0 9190.0 ... -
Barev ST, Series B : SFr 264.0 919.0 ... -

OTHER OFFSHORE FUNDS

	Std Price	Dif. + or -	Yield	Gross	
ATSP Management Ltd.					
Palladium Long Term Equity Fund					
MAY 31 - 1991	\$20.47	+3.29			
Address Fund Mgrs. (Guernsey) Ltd.					
The New Fund Ltd.					
MAY 1991 (estimated)					
U.S. Dollars by £2	57.29				
Adic Investment					
Astrid	\$121.46	+22.10			
Astoria	\$144.44	+35.21			
Orion	\$147.53	+35.21			
Futura	\$120.43	+35.21			
Alpha	\$147.53	+35.21			
DAM Europe Fd					
GAM France	\$77.78				
GAM France - Sfr	FF 161.77				
GAM France - Dfl	SF 161.77				
GAM France - Gbr	£ 161.77				
GAM High Yield	\$126.51				
GAM Hong Kong	\$118.73				
GAM International Fd	\$117.97				
GAM Latin American Fd	\$129.27				
GAM Money Mkt U.S.A.	\$101.02	+0.01			
Do Surging					
Do Surets Fr					
Do Verlustrs					
DAM France Fd					
DAM France - Dfl	\$1102.94				
TY 1991					
GAM Multi-Asset Global	\$122.77				
GAM Multi-Asset Global Eq	\$125.62				
GAM Multi-Asset Global Trns	\$119.63				
Deutschmark					
Jamaican Yen	DM 180.00				
Swiss Franc	DM 154.00				
Swiss Franc	DM 144.80				
French Franc	DM 177.00				
French Franc	FF 150.00				
Swedish Kroner	DM 104.00				
Northfield International Ltd.					
MAY 31 - 1991	34.94				
Old Ironclads International Ltd.					
Old Ironclads May 31 - 1991	597.88				
Ottawa Overseas Partners Ltd.					
Corporation May 31 - 1991	\$102.46				
Optima Fund Management					
May 31 - 1991	FF 145.24				
FF 145.24	DM 115.00				
FF 145.24	£ 115.00				
FF 145.24	US \$ 115.00				
Paragon Luxembourg S.A.					

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices April 28

Continued on next page

NYSE COMPOSITE PRICES

1202 Y.M. JV 25
High Low Stock OH: % E 100% High
Continued from previous page

NASDAQ NATIONAL MARKET

4:00 pm prices April 2

A		B																		C																	
Acad E	104 2343 64 64 64	Digi Synt	14 20 121 115 115	Lect Fern	0.12 17 84 10% 9%	SEI Cpl	0.15 20 -43 27% 26%	Valmont	27 2938 48% 47% 47%	C Tec	11 57 14 131 131	Hedge	0.44 14 3 36 205% 25%	OCharleys	24 73 7% 6% 6%	ValleyNet	27 2938 48% 47% 47%	-																			
AcadMed	48 2102 15% 14% 15%	Diges Cp	14 172 262 255% 25%	Leah Rock	15 794 11% 11% 10%	Sel Sols B	0.36 2 2100 5% 5% 5%	Vermont	28 182 3 38 13% 13%	Cab Med	29 951 10 102 104	HelenTray	0.16 17 1565 11% 11% 11%	OneCom	21 2126 23% 22% 23%	Valmont	28 182 3 38 13% 13%	-																			
AcadSp	29 8 15% 15% 15%	DNA Plat	7 921 5% 5% 5%	Lancaster	0.85 19 111 43% 42%	Selecting	1 04 9 61 18% 18%	Vermont	28 182 3 38 13% 13%	CabScope	0.96 16 1356 32% 32% 32%	Healy Cpl	0.16 26 1926 23% 23% 23%	Valmont	28 182 3 38 13% 13%	-																					
AdapTech	58 5734 14% 14% 14%	Doker Crn	0.20 3 89 11 9%	Leeds Inc	0.92 19 303 23% 22%	Sequela	15 1136 14% 14% 14%	Vermont	28 182 3 38 13% 13%	Acad Tdc	22 799 25% 25% 25%	Doku Dm	0.24 34 271 13% 12%	LeedsOpt	0.22 22 911 11% 11% 11%	Verizon	28 182 3 38 13% 13%	-																			
Addition	20 527 8% 8% 8%	Doku Hm	0.20 39 3 8% 8%	Leverage	0.765 5 4% 4% 4%	Sequoia	15 1136 14% 14% 14%	Adv Sav	14 20 15 14 14%	DokuHg	0.44 34 272 13% 12%	Lettice	0.17 379 16% 15% 16%	Verizon	28 182 3 38 13% 13%	-																					
Adobe Sys	0.16 20 20 15 14 14%	DressEnrgy	8 589 11% 10% 10%	Leveror	0.40 22 924 29 28 28%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Adv Sol	20 20 15 14 14%	DressEnrgy	0.20 29 3 8% 8%	Leveror	0.40 22 924 29 28 28%	Verizon	28 182 3 38 13% 13%	-																			
ADT Acr	0.32 17 2523 39% 38 38	DreamSyst	15 69 10% 10% 10%	LDI Cpl	7 72 12% 11% 11%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Adv Sys	0.32 17 2523 39% 38 38	DreamSyst	0.24 25 5167 24 22 24%	LDI Cpl	0.24 7 72 12% 11% 11%	Verizon	28 182 3 38 13% 13%	-																			
Advocacy	0.32 17 2523 39% 38 38	Drey GD	0.24 25 5167 24 22 24%	Lechters	24 1991 12% 15% 19%	Severton	14 20 12% 11% 11%	Vermont	28 182 3 38 13% 13%	Adv Logic	0.32 17 2523 39% 38 38	Drey GD	0.12 2250 840 7% 7% 7%	Legent	16 8099 31% 29% 29%	Severton	14 20 12% 11% 11%	-																			
Adv Polys	19 3798 5% 5% 5%	Drey Enrg	0.12 2250 840 7% 7% 7%	Leverage	0.80 13 40 30% 30% 30%	Severton	14 20 12% 11% 11%	Adv Tele	14 151 17% 16% 16%	Drey Enrg	0.20 17 426 24% 26% 26%	Le Tech	0.20 27 141 15% 14% 14%	Severton	14 20 12% 11% 11%	-																					
Advanta	0.24 12 3671 23% 31% 32%	Drey Fin	0.28 15 317 23% 23% 23%	Lifeline	12 56 4% 4% 4%	Severton	14 20 12% 11% 11%	Adv Sys	0.24 12 3671 23% 31% 32%	Drey Fin	0.28 27 663 12% 11% 11%	LilyHindA	0.52 25 224 12% 20% 21%	Severton	14 20 12% 11% 11%	-																					
Affiliate	0 504 16 18% 18% 18%	DynastyC	12 137 18% 18% 18%	Lin Best	21 1200 74 71 71	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Agility	0 504 16 18% 18% 18%	DynastyC	0.20 29 3 8% 8%	Lin Best	0.40 22 924 29 28 28%	Verizon	28 182 3 38 13% 13%	-																			
AllyMtns	15 544 17% 16% 17%	Eagle Fd	7 12 7 6% 6%	Lincoln F	1.09 4 677 21 619 20%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Agency Re	15 544 17% 16% 17%	Eagle Fd	0.20 29 3 8% 8%	Lincoln F	1.09 4 677 21 619 20%	Verizon	28 182 3 38 13% 13%	-																			
AgitCoCo	0.07 1 27 37 37 37	Eagle Rd	-	Lindsey	14 175 31% 30% 30%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Alg Rkr	0.07 1 27 37 37 37	Eagle Rd	-	Lindsey	14 175 31% 30% 30%	Verizon	28 182 3 38 13% 13%	-																			
Alis Co	14 2100 40% 40% 40%	Easel Cp	33 249 27 24% 24%	Lisbon	0.80 13 40 30% 30% 30%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Alis Gold	14 2100 40% 40% 40%	Easel Cp	0.20 29 3 8% 8%	Lisbon	0.80 13 40 30% 30% 30%	Verizon	28 182 3 38 13% 13%	-																			
Alis Org	0.48 2 332 51 51 51	EmbarcF	0 0 111 15% 14% 14%	Livonia	12 56 4% 4% 4%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Alis Ph	0.48 2 332 51 51 51	EmbarcF	0.20 27 1678 26% 25% 25%	Livonia	0.93 92 2100 160% 158 158	Verizon	28 182 3 38 13% 13%	-																			
AlisPh	1.00 14 2452 20% 21 21% 21%	Easel Fd	22 410 21% 21% 21%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AlisPh	1.00 14 2452 20% 21 21% 21%	Easel Fd	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AlitCap	1.27 2 13 18% 18% 18%	Easel Pd	3 1261 35% 34% 34%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AlitCap	1.27 2 13 18% 18% 18%	Easel Pd	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Alts C	0.32 10 27 19 19 19	Electro	1.05 44 7 4% 4%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Alts Co	0.32 10 27 19 19 19	Electro	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AltGold	0.80 14 2100 40% 40% 40%	Electrus	1.05 44 7 4% 4%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AltGold	0.80 14 2100 40% 40% 40%	Electrus	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AltOrg	0.48 2 332 51 51 51	Electrus	1.05 44 7 4% 4%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AltOrg	0.48 2 332 51 51 51	Electrus	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AltRdr	0.80 7 7 7 7 7	Elektro	1.05 44 7 4% 4%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AltRdr	0.80 7 7 7 7 7	Elektro	0.20 27 1678 26% 25% 25%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AltSolv	0.28 17 178 15% 15% 15%	EnglyEnrg	0.12 19 32 9% 9%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AltSolv	0.28 17 178 15% 15% 15%	EnglyEnrg	0.12 19 32 9% 9%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Great	0.78 14 1233 40% 40% 40%	Engrph	0.12 19 32 9% 9%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Great	0.78 14 1233 40% 40% 40%	Engrph	0.12 19 32 9% 9%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Info	32 5760 3% 3% 3%	EquityOil	0.00 20 25 25 25 25	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Info	32 5760 3% 3% 3%	EquityOil	0.00 20 25 25 25 25	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Net	1.88 7 5 5 5 5	Ericsson	0.48 12 771 21% 21% 21%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Net	1.88 7 5 5 5 5	Ericsson	0.48 12 771 21% 21% 21%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Powe	29 211524 24% 24% 24%	Everex	4 1303 8% 6% 6%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Powe	29 211524 24% 24% 24%	Everex	4 1303 8% 6% 6%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Trav	7 369 10 9% 9% 9%	Exabyte	4 1304 8% 6% 6%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Trav	7 369 10 9% 9% 9%	Exabyte	4 1304 8% 6% 6%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am WtrNtr	0 822 5 5 5 5	FabAdm	28 115 3% 3% 3%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am WtrNtr	0 822 5 5 5 5	FabAdm	28 115 3% 3% 3%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Flpt	7 609 3% 3% 3%	Fairbul	28 115 3% 3% 3%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Flpt	7 609 3% 3% 3%	Fairbul	28 115 3% 3% 3%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Am Toker	36 3339 5% 5% 5%	Farbit	0.48 17 317 27 27 27	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Am Toker	36 3339 5% 5% 5%	Farbit	0.48 17 317 27 27 27	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
AngerCo	0.48 22457 51% 51% 51%	FatFrida	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	AngerCo	0.48 22457 51% 51% 51%	FatFrida	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Apple Mail	0.48 21 310 18% 18% 18%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Apple Mail	0.48 21 310 18% 18% 18%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Apple Comp	0.48 14 25526 25% 25% 25%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Apple Comp	0.48 14 25526 25% 25% 25%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
ApplesBd	0.08 27 211 18% 18% 18%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	ApplesBd	0.08 27 211 18% 18% 18%	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Archon	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Archon	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Arktan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Arktan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Artisan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Artisan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
Artisan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	ServTech	11 184 2 218 21% 21%	Vermont	28 182 3 38 13% 13%	Artisan	0.48 2 13 132 132 132	FatFrdm	0.50 9 159 18% 17% 17%	Livonia	1.00 26 2384 18% 18% 18%	Verizon	28 182 3 38 13% 13%	-																			
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AMEX COMPOSITE PRICES

400 pm prices April

BUSINESS IN THE COMMUNITY

The FT proposes to publish this survey on
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The FT proposes to publish this survey on May 15 1992. The survey will be seen in 160 countries worldwide and will be of special

sion makers on postal despatch and freight services. If you want to reach this important audience, call Bill Castle on 071 873 3760 or Fax 071 873 3062

FT SURVEYS

10. The following table shows the number of hours worked by 1000 employees in a company.

AMERICA

Economic data leave Dow little changed

Wall Street

A VARIETY of economic reports had little effect on US stock markets yesterday as investors concentrated on equity valuations and quarterly results, writes Patrick Harverson in New York.

The Dow Jones Industrial Average was finally just 3.36 up at 3,307.92, although after showing a mid-session decline of 10 points. The more broadly based Standard & Poor's 500 finished 0.56 ahead at 409.11, but the Nasdaq composite index continued its slide, losing 6.61 at 569.33. Turnover on the New York SE came to 187m shares, while declines outpaced rises by 959 to 715.

Two sets of data provided fresh evidence of economic recovery. Gross domestic product in the first quarter rose 2 per cent, in line with expectations, although the details on personal consumption within the GDP numbers showed spending had risen much further than analysts had forecast during the first three months of the year.

The Conference Board's consumer confidence index showed a big rise to 64.8 per cent in April, but providing negative news was a larger than expected 14.8 per cent

drop in March new home sales, which undermined hopes of a rebound in the housing market.

In spite of the weight of positive economic data, some analysts were concerned that the market had risen too high during the recent rally.

First-quarter corporate earnings continued to come in. General Motors firmed 3% to \$40.12 after reporting quarterly net income of \$179m, against a loss of \$144m at the same stage a year ago. The car maker's revenues in the quarter were up slightly to \$32bn. GM's figures helped the other car stocks, Chrysler adding 3% at \$19 and Ford 3% at \$43.

RJR Nabisco firmed 3% to \$9.9 in active trading after the tobacco and foods group announced a first-quarter loss of \$15m, after a charge for the early repayment of debt. Without the charge, RJR's operating profit was \$142m.

PepsiCo rose \$1 to \$34.34 on news of first-quarter profits of 30 cents a share, up from 26 cents a year ago. Whirlpool fell \$2 to \$42.34 in spite of reporting first-quarter profits of 50 cents a share, up from 35 cents in the first quarter of 1991.

Coleman advanced \$1 to \$34.34 on \$20.1m in the wake of a big improvement in first-quarter earnings, and a forecast due out tomorrow.

The composite index closed 1.15 ahead at 3,379. Declines outnumbered advances by 297 to 233 after volume of 24.6m shares valued at \$823.59m.

Nova, which accounted for about 20 per cent of the market's volume, closed its issue of 42m shares to raise \$302m. It was up 2.5% at \$34.50.

the company that second-quarter profits should come in substantially higher than at the same stage a year ago.

On the Nasdaq market, Microsoft fell \$4 to \$109 after the company said it was "comfortable" with analysts' estimates that it would make between \$1 and \$1.05 a share in the fiscal fourth quarter.

Borland International bounced back from Monday's selling, spurred by news of a quarterly loss, recovering \$1.50 to \$10.50. The car maker's revenues in the quarter were up slightly to \$32bn. GM's figures helped the other car stocks, Chrysler adding 3% at \$19 and Ford 3% at \$43.

Canada

BANK SHARES led a late rally in Toronto blue chips, leaving the TSE composite index at the session's high. The broad market closed slightly weaker, with merchandising, gold and consumer products shares ending slightly lower.

Trade was slow due to investor caution ahead of the Ontario provincial Budget, due out late tomorrow.

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The Stockholm equity market is in an optimistic mood as the combination of proposed tax changes, the lifting of restrictions on foreign ownership, and an upturn in the US economy seem likely to attract further international investment in Swedish shares.

Foreigners have been eager buyers of Swedish equities — they snapped up a net SKr120m (£15.6m) last year — and the liberalisation of share ownership in Swedish companies could well increase their appetite for this corner of Europe. In the first quarter, foreigners have been net buyers of the country's shares worth SKr3.2bn, compared with SKr1.1bn in the year-ago period.

While the centre-right government's supplementary budget last Friday contained some grim economic forecasts — including expectation of a widening budget deficit in the 1992-93 tax year and a further 0.4 per cent fall in GNP in 1992 — it promised some welcome tax cuts for Swedish industry.

EUROPE

Paris CAC-40 index closes above 2,000

PARIS bucked an easier continental trend as a series of suspensions enlivened trading, writes Our Markets Staff.

PARIS broke above 2,000 on the CAC-40 index after numerous attempts in the last week. Several stocks were suspended, pending announcements. The CAC-40 index ended up 10.90 at 2,006.62, its highest close since July 1990, in turnover of FF1.1bn.

Paribas shot up FF19.90 or 4.9 per cent to FF419 as the suspension of Ciments Français fanned speculation that it was about to sell all or part of its stake in the cement company to Holderbank of Switzerland or Hanson of the UK. Holderbank denied the story and there was no comment from the other companies.

Analysts said that Paribas was likely to part with Ciments Français, held indirectly through Polist, since it was under pressure to improve its earnings in 1992 after its poor results last year.

Schneider, its parent Sopé, and its subsidiary Merlin Gerin were all suspended amid talk that the group's structure would be simplified through a series of share swaps.

Total rose FF11.30 or 4.6 per cent to FF258.70 on renewed optimism about its Colombian oil unit while Elf added FF6.90 to FF7.64.

FRANKFURT weakened further as strike action widened. The DAX index shed 6.28 to 1,735.94 while the FAZ index, calculated at midsession, slipped 2.13 to 706.33. Turnover rose to DM5.4bn from DM4.6bn.

Boehringer, which reported a 26 per cent decline in first quarter pre-tax profit, fell DMS to DM237.30. The figures were worse than expected but the company expects a turnaround in the next few months.

Other chemical stocks followed Hoechst lower with Basf

SOUTH AFRICA

JOHANNESBURG was driven higher by the financial rand which remained weak.

The industrial index rose 25 to 4,252, while the gold index ended 11 up at 1,028. The overall index closed 18 higher at 3,404.

The government's plans to abolish taxes on electricity and fuel for industrial use is expected to benefit energy-intensive sectors such as forestry, chemicals and mining.

The market had been expecting the removal of the energy taxes for the last month, so the announcement did not have a noticeable effect on the stock market on Friday. However, it is expected to have significant long-term benefits.

One securities house estimates that the removal of the energy taxes could add as much as SKr600m to the combined profits of Sweden's three main forestry companies (Stora, SCA and Mollo), giving them a forecast combined profit of SKr1.1bn in 1993.

Other analysts point out, however, that while the removal of the energy taxes is good news for the forestry sector, it comes at a time when the industry is still suffering from the effects of global overcapacity.

Only last month, Mr Bo Berggren, chief executive of Stora, Sweden's largest for-

estry company, warned that 1992 would be another difficult year, crushing hopes of a steady recovery in the sector.

"Just removing the energy tax will not solve the forestry sector's problems," comments one broker.

Companies with mining interests are likely to enjoy a more obvious benefit from the lower energy costs. One such example is Electrolux, one of the world's leading white goods manufacturers which

also owns Gränges, an aluminium producer.

Another company which will gain from the change is SSAB, the state-controlled steel concern which is selling some of its shares to the public this spring as part of the government's privatisation programme.

SSAB's shares are already listed in Stockholm, and have climbed 31 per cent since the start of the year, against the market's overall gain of 8 per cent. Brokers say SSAB's share price increased by 3 per cent last week, helped by leaks that the government would abolish the energy tax.

The government's decision to scrap a real estate tax, also formally announced in last Friday's supplementary budget but flagged well before, is expected to help the property sector and, indirectly, the banks, which have been burdened by heavy losses on loans to real estate companies.

Bank shares, which have dropped by 16 per cent since the start of 1992, showed a slight recovery during April.

"With the removal of the real estate tax, maybe the fall in property prices will stop," says one analyst, although he warns that any revival in the sector will probably take quite a long time.

A part from those companies likely to benefit from the lifting of the real estate and energy taxes, buying interest has focused mainly on cyclical stocks, following signs of a recovery in the US economy.

Brokers note gains of 37 per cent in Volvo's share price, 20 per cent in the flat-bearing producer SKF, and 18 per cent in the specialty steel group Sandvik, since the start of the year. All of these companies have a high proportion of their sales outside Sweden, so the US is welcome news.

During Sweden's recession, many of the large companies were forced to drastically cut costs, leaving them leaner and more efficient — and more likely to perform strongly once the Swedish economy recovers.

ASIA PACIFIC

Central bank support for yen helps to lift Nikkei

Tokyo

INVESTMENT trust buying and Bank of Japan intervention to support the yen lifted the Nikkei average in light pre-holiday trading yesterday, writes Neil Weinberg in Tokyo.

The 225-issue index ended 76.88 up at 17,527.40 after a day's low of 17,379.16 and high of 17,508.78. The Topix index of all first section shares rose 6.15 to 3,139.00 and advances outnumbered declines by 564 to 379, with 132 issues unchanged.

Volume picked up to 250m shares from Monday's meagre 200m. Tokyo is closed today for a public holiday. In London the ISE/Nikkei 50 index firmed 1.56 to 1,075.59.

The market improved late in the session on the central bank's moves to strengthen the yen after the weekend meeting of Group of Seven nations ended with calls for a stronger Japanese currency.

Investment trusts set up this week to funnel corporate funds back into the stock market also offered some support, although the amounts collected came in well below target. The trusts are among Finance Ministry measures to bolster the market and could lead to a lifting of the ban on corporate share repurchases.

Mr Jason Farnes of James Capel Pacific said there was talk of a two-tier market emerging, in which leading electricals and other manufacturing issues continued to do well while bank shares languished.

"The question is whether industrial stocks can go up faster than others fall," he added. "Right now the market is at a balancing point, waiting for the economy to recover or the

Bank of Japan to ease interest rates, but I do not think that is about to happen."

Speculative and incentive-backed issues fared well, with Morinaga Milk, the market volume leader, gaining Yen 20 to Yen 1,030.

NTT moved up Yen 8,000 to Yen 163,000 amid local reports that the minimum trading unit of Tokyo's most expensive issue might be reduced.

The yen's strength prompted investors to buy into blue chip issues, which have fared well in recent sessions. Sony put Yen 20 to Yen 4,330 and Toyota Motor Yen 10 to Yen 460. The department stores sector continued to decline on weak earnings and sales prospects. Mitsukoshi fell Yen 10 to register a year's low of Yen 301.

Bank issues traded mixed amid further evidence that their recent rally had ended. Dai-Ichi Kangyo rose Yen 60 to Yen 1,380 while Mitsubishi Bank was off Yen 30 to Yen 1,770. Most other financials were lower, with Nikko Securities down Yen 21 at Yen 263 and Tokio Fire and Marine off Yen 33 at Yen 955.

Signs of continued weakness in the Japanese economy appeared after the market's close with the release of March industrial production figures. They showed a 2.8 per cent fall from February, compared to a forecast of a 0.9 per cent decline.

Roundup

THE PACIFIC Rim was mixed yesterday, with the spotlight remaining on Hong Kong. It has risen 11 per cent over the last eight sessions.

HONG KONG advanced strongly after news that Lloyds Bank of the UK was considering a bid against HSBC's

agreed takeover of Midland Bank. HSBC climbed HK\$125

to HK\$42.75.

The Hang Seng index gained a net \$1.62 at 5,423.39 after earlier attaining an all-time high of 5,442.90. Turnover was HK\$3.67bn, against HK\$3.16bn.

SINGAPORE rose on bargain hunting. The Straits Times Industrial index finished 13.53 ahead at 1,426.64 in turnover of \$85.7m.

SEOUL retreated on profit-taking. The composite index closed 10.82 off at 5,572.24 in turnover of Ws34.9m. Manufacturing securities, bank and construction stocks posted the biggest losses.

AUSTRALIA closed slightly higher before today's CPI figures for March. The All Ordinaries index rose 2.9 to 1,605.8 in turnover of A\$179.2m. Forecasts for annual inflation range between 1.8 to 2.3 per cent and analysts expect a cut in interest rates later this week.

NEW ZEALAND lost ground, Yen 21 at Yen 263 and Tokio Fire and Marine off Yen 33 at Yen 955.

TAIWAN advanced in active trade, the weighted index adding 37.50 to 4,523.95 in turnover of TS24.3bn.

MANILA moved ahead, led by a strong performance by Philippine Long Distance Telephone. The composite index rose 20.61 to 1,211.48 in combination turnover of A\$179.2m. Forecasts for annual inflation range between 1.8 to 2.3 per cent and analysts expect a cut in interest rates later this week.

Other chemical stocks followed Hoechst lower with Basf

rose 1.1% to 1171.98, 1171.97, 1170.95, 1169.46, 1169.46, close 1172.72

Day's High 1172.79 Day's Low 1168.44

Apr 27 Apr 24 Apr 23 Apr 22 Apr 21

1169.59 1167.11 1168.11 1167.34 1166.73

Base value 100 per share.

near Monday's L88.8bn.

Pirelli officially closed L85

higher at L430 but dropped to L1,322 after hours. Fiat fell to L5,220 in late trading after being fixed L124 higher at L1,109. Benetton lost another L109 to L1,100.

Stet continued to drop on foreign selling, losing L45 to L2,055. The company has denied rumours of a capital increase.

ZURICH fell in light trading after Monday's paper holiday. The SMI index was 15.2 lower at 1,569.5.

MILAN failed to hold on to early gains as a poor fixing in Generali, down L110 to L30,000, prompted investors to take profits on industrial shares. The Comit index fell 0.85 to 207.58 in turnover estimated at

most of the decline was attributable to UBS and Alusuisse going ex-dividend. UBS bearers closed down SF1160 at SF1,160 and Alusuisse bearers fell SF146 to SF136.

Sandoz shed SF20 to SF1,600 after announcing a 17 per cent increase in first quarter sales.

AMSTERDAM was little changed in lacklustre trading. The CBS Tendency Index advanced 0.2 to 128.1 in turnover of FI 623.7m.

Akzo was up FI 1.50 at FI 156.10 ahead of today's first quarter sales figures. Some analysts are forecasting positive 1992 earnings. DSM was FI 120 stronger at FI 112.400.

Elsevier gained FI 1.80 to FI 11